Rancho Santa Fe Fire Protection District
Board of Directors Meeting
Agenda

Rancho Santa Fe FPD Board Room
18027 Calle Ambiente, Ste. 101
Rancho Santa Fe, CA 92067

August 19, 2026
1:00 PM
Regular Meeting

Public Comment: To submit a comment in writing, please email smontagne@ranchosantafefire.gov and write "Public Comment" in the subject line. In the body of the email include the item number and/or title of the item as well as your comments. If you would like the comment to be read aloud at the meeting (not to exceed five minutes), please write "Read Out Loud at Meeting" at the top of the email. All comments received by 11:00 am will be emailed to the Board of Directors and included as "Supplemental Information" on the district's website prior to the meeting. Any comments received after 11:00 am will be added to the record and shared with the members of the Board at the meeting.

Americans with Disabilities Act: If you need special assistance to participate in this meeting, please contact the Board Clerk 858-756-5971 ext. 1014. Notification 48 hours prior to the meeting will enable the district to make reasonable arrangements to assure accessibility to the meeting.

Rules for Addressing the Board of Directors: Members of the audience who wish to address the Board of Directors are requested to complete a form near the entrance of the meeting room and submit it to the Board Clerk. Any person may address the Board on any item of Board business or Board concern. The Board cannot act on any matter presented during the Public Comment but can refer it to staff for review and possible discussion at a future meeting. As permitted by State Law, the Board may act on matters of an urgent nature, or which require immediate attention. The time allotted for each presentation is subject to the discretion of the board and based on the number of intended speakers. Each audience member will be allotted an equal amount of time.

Agendas: Agenda packets are available for public inspection 72 hours prior to scheduled meetings at the Board Clerk's office located at 18027 Calle Ambiente, Suite 101, Rancho Santa Fe, CA during normal business hours. Packet documents are also posted online at www.ranchosantafefire.gov.

Rancho Santa Fe Fire Protection District Board of Directors
Regular Meeting August 19, 2026

1. Call to Order

2. Pledge of Allegiance

3. AB 2449 Approve Director's Request
   - If a request is submitted, consider approval of the Director's request to participate remotely and utilize Just Cause or Emergency Circumstance per AB 2449

4. Determination of a Quorum/Roll Call

5. Approval of Agenda

6. Public Comment
   This portion of the agenda may be utilized by any person to address the Board of Directors on any matter within their jurisdiction. However, depending on the subject matter, the Board may be unable to respond at this time or until the specific item is placed on the agenda at a future meeting, as provided by The Brown Act. Comment time will be set based on the number of intended speakers.

7. Motion waiving reading in full of all Resolutions/Ordinances

All items listed on the Consent Calendar are considered routine and will be enacted by one motion without discussion unless Board Members, Staff, or the public requests removal of an item for separate discussion and action. The Board of Directors has the option of considering items removed from the Consent Calendar immediately or under Unfinished Business.

8. Consent Calendar

a. Board of Directors Minutes
   - Minutes of July 15, 2026
   - Minutes of Special Meeting July 31, 2026

   ACTION REQUESTED: Approve

b. Receive and File
   - Monthly/Quarterly Reports for July 2026
     - (1) List of Demands:

Checks and Electronic Funds Transfers (EFTs) totaling:		$ 3,030,858.99
Payroll(s) totaling:		$ 1,152,050.24
	TOTAL DISTRIBUTION	$ 4,182,909.23

     - (2) Grant Recap
     - (3) Division Reports – July 2026
       - (a) Operations
       - (b) Training
       - (c) Fire Prevention

   ACTION REQUESTED: Receive and File

9. Correspondence
   Informational Briefing: Projected Workers' Compensation Surcharge Increases and State Legislative Reforms (PASIS JPA) from Burgen Havens, Finance Manager

10. Public Hearings
    a. AB2561 - Reporting on Vacancies, Recruitment, and Retention

11. Closed Session
    a. With respect to every item of business to be discussed in closed session pursuant to Section 54957:
    PUBLIC EMPLOYEE EMPLOYMENT
    Title: Fire Engineer

12. New Business
    a. AB2561 - Reporting on Vacancies, Recruitment, and Retention
       Discuss and/or receive and file the AB2561 Vacancy Report.
       Staff Report 26-16
       ACTION REQUESTED: Receive and file

    b. FY2026/2027 Budget
       Discuss and/or adopt the final budget for FY2026/2027.
       FY27 Proposed Budget
       ACTION REQUESTED: Adopt

    c. Resolution 2026-07
       Discuss and/or adopt Resolution 2026-07 entitled a Resolution of the Board of Directors of the Rancho Santa Fe Fire Protection District extending the waiver of District facility use fees for certain community uses of the Station 6 Community Room.
       ACTION REQUESTED: Adopt

13. Oral Reports
    i. Fire Chief
    ii. Operations
    iii. Training
    iv. Fire Prevention
    v. Finance
    vi. Board of Directors
       - North County Dispatch JPA
       - County Service Area – 17
       - Rancho Santa Fe Fire District Foundation
       - Director Comments

14. Adjournment

The next regular Board of Directors meeting is to be held on September 16, 2026, in the Board Room located at 18027 Calle Ambiente, Ste. 101, Rancho Santa Fe, California. The business meeting will commence at 1:00 p.m.

CERTIFICATION OF POSTING

I certify that on August 14, 2026, a copy of the foregoing agenda was posted on the district's website and near the meeting place of the Board of Directors of Rancho Santa Fe Fire Protection District, said time being at least 72 hours in advance of the meeting of the Board of Directors (Government Code Section 54954.2)

Executed at Rancho Santa Fe, California on August 14, 2026:

SKMontagne
Sarah Montagne
Board Clerk

Rancho Santa Fe Fire Protection District
Regular Board of Directors Meeting
Minutes July 15, 2026

These minutes reflect the order in which items appeared on the meeting agenda and do not necessarily reflect the order in which items were considered.

Director Ashcraft called to order the regular session of the Rancho Santa Fe Fire Protection District Board of Directors at 1:00pm.

Pledge of Allegiance
Battalion Chief Bennett led the assembly in the Pledge of Allegiance.

AB 2449 Approve Director's Request
No request was made.

Determination of a Quorum
A quorum was confirmed.

Roll Call

Directors Present:	Ashcraft, Barnard, Hillgren, Tanner
Directors Absent:	Stine
Staff Present:	Fire Chief Dave McQuead; Deputy Chief Jim Mickeslon; Training Chief Paul Roman; Fire Marshal Marlene Donner; Finance Manager Burgen Havens; Board Clerk Sarah Montagne; Battalion Chief Luke Bennett; Battalion Chief Trever Krueger; Fire Captain Tanner Worley; Fire Engineer Ray Ligtenberg; Fire Engineer Brian Schmid; Firefighter/Paramedic Colton Campbell
RSF Fire District Foundation:	Retired Fire Chief Frank Twohy

1. **Approval of Agenda**

MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR BARNARD, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to approve agenda as presented.
AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
NOES: NONE
ABSENT: STINE
ABSTAIN: NONE

2. **Public Comment**

No comments were made.

3. **Motion waiving reading in full of all Resolutions/Ordinances**

MOTION BY DIRECTOR TANNER, SECOND BY DIRECTOR HILLGREN, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to waive reading in full of all Resolutions/Ordinances.
AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
NOES: NONE
ABSENT: STINE
ABSTAIN: NONE

4. **Consent Calendar**
MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR TANNER, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to approve consent calendar as presented.
AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
NOES: NONE
ABSENT: STINE
ABSTAIN: NONE

5. **Public Hearings**

   a. Fixed Charge Special Assessment for Weed Abatement
   No public comment.

6. **New Business**

   a. Standards of Coverage Presentation
   Presentation of the Community Risk Assessment and Standards of Coverage by Mike Kraus Leadership. No action required. Received and filed.

   b. Resolution 2026-06
   MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR BARNARD, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to adopt Resolution 2026-06 entitled a Resolution of the Board of Directors of the Rancho Santa Fe Fire Protection District Amending the Fair Political Practices Commission's Standard Conflict of Interest Code and Candidate Disclosure Statement and Repealing Resolution No. 2024-11.
   AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
   NOES: NONE
   ABSENT: STINE
   ABSTAIN: NONE

   c. Fixed Charge Special Assessment for Weed Abatement
   MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR TANNER, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to approve the Special Assessment for Weed Abatement List and authorize submission.
   AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
   NOES: NONE
   ABSENT: STINE
   ABSTAIN: NONE

   d. SCBA Equipment Contract
   MOTION BY DIRECTOR TANNER, SECOND BY DIRECTOR HILLGREN, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to authorize execution of SCBA Equipment contract.
   AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
   NOES: NONE
   ABSENT: STINE
   ABSTAIN: NONE

e. AB2561 - Reporting on Vacancies, Recruitment, and Retention
MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR BARNARD, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to set public hearing for August 19, 2026.
AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
NOES: NONE
ABSENT: STINE
ABSTAIN: NONE

f. Fire District Policies
MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR BARNARD, and CARRIED 4 AYES; 0 NOES; 1 ABSENT; 0 ABSTAIN to adopt New Fire District Policies 220, 221, and 222.
AYES: ASHCRAFT, BARNARD, HILLGREN, TANNER
NOES: NONE
ABSENT: STINE
ABSTAIN: NONE

g. FY2026/2027 Proposed Budget
Update only. No action required. Final adoption set for August 19, 2026.

The Board convened into closed session at 3:15 p.m.

7. **Closed Session**
Conference pursuant to Section 54957:
PUBLIC EMPLOYEE EMPLOYMENT
Title: Fire Engineer

The Board reconvened into open session at 5:30 p.m., and the Board President announced that there was no reportable action. The Board directed staff to return with additional information at a future meeting.

8. **Adjournment**
Meeting adjourned at 5:30 pm.

The next regular Board of Directors meeting is to be held on August 19, 2026, in the Board Room located at 18027 Calle Ambiente, Rancho Santa Fe, California. The business meeting will commence at 1:00 p.m.

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Sarah Montagne
Board Clerk

James H. Ashcraft
President

Rancho Santa Fe Fire Protection District
Special Board of Directors Meeting
Minutes July 31, 2026

These minutes reflect the order in which items appeared on the meeting agenda and do not necessarily reflect the order in which items were considered.

Director Ashcraft called to order the special session of the Rancho Santa Fe Fire Protection District Board of Directors at 1:00pm.

AB 2449 Approve Director's Request
No request was made.

Determination of a Quorum
A quorum was confirmed.

Roll Call

Directors Present:	Ashcraft, Barnard, Hillgren, Stine, Tanner
Directors Absent:	None
Staff Present:	Fire Chief Dave McQuead
Legal Representative:	Attorney Mark Meyerhoff

1. **Closed Session**
   Conference pursuant to Section 54957:
   PUBLIC EMPLOYEE EMPLOYMENT
   Title: Fire Engineer

   The Board reconvened into open session at 1:50 p.m., and the Board President announced that there was no reportable action.

2. **Adjournment**
   Meeting adjourned at 1:50 pm.

The next regular Board of Directors meeting is to be held on August 19, 2026, in the Board Room located at 18027 Calle Ambiente, Rancho Santa Fe, California. The business meeting will commence at 1:00 p.m.

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Sarah Montagne
Board Clerk

James H. Ashcraft
President

Rancho Santa Fe Fire Protection District	Check Register- LOD Report Check Issue dates: 7/01/2026-7/31/2026

Check Issue Date	Check Number	Payee	Amount	Invoice GL Account Title
7/3/2026	40163	Alert-all Corporation	$4,918.79	PUBLIC EDUCATION MATERIALS
7/3/2026	40164	BW Printworks	$1,481.62	OUTSIDE PRINTING & BINDING
7/3/2026	40165	C.A.P.F.	$1,711.00	DISABILITY INSURANCE
7/3/2026	40166	California Paramedic Foundation	$1,840.37	CSA-17 CONTRACT
7/3/2026	40167	Charter Communications Holdings LLC (Sp	$1,173.18	UTILITIES: ADMIN
7/3/2026	40167	Charter Communications Holdings LLC (Sp	$56.75	UTILITIES: RSF4
7/3/2026	40168	Cielo Village Partners LP	$3,600.12	BUILDING: ADMIN
7/3/2026	40169	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
7/3/2026	40170	County of SD/RCS	$72.50	800 MHz NETWORK FEES
7/3/2026	40170	County of SD/RCS	$3,477.00	800 MHz NETWORK FEES
7/3/2026	40171	Cox Communications	$649.72	UTILITIES: RSF5
7/3/2026	40172	Direct Energy Business-Dallas	$1,469.31	UTILITIES: RSF1
7/3/2026	40173	Dish	$132.82	UTILITIES: RSF6
7/3/2026	40174	Golden Telecom Inc	$472.50	UTILITIES: RSF1
7/3/2026	40175	Griffin Ace Hardware Co.	$6.88	FITNESS EQUIPMENT
7/3/2026	40176	Guardian Life Insurance Co	$7,305.27	MEDICAL/DENTAL INSURANCE
7/3/2026	40177	Henley Pacific LA LLC (Valvoline)	$314.96	APPARATUS: SCHEDULED
7/3/2026	40178	K & M Pest Solutions	$546.00	BUILDING: RSF6
7/3/2026	40179	L N Curtis & Sons Inc	$2,628.44	PPE
7/3/2026	40180	Lexipol LLC	$15,363.92	ACCOUNTING/AUDIT SVCS
7/3/2026	40181	Liebert Cassidy Whitmore	$3,645.00	MEMBERSHIPS
7/3/2026	40181	Liebert Cassidy Whitmore	$861.00	LEGAL SERVICES
7/3/2026	40181	Liebert Cassidy Whitmore	$2,857.50	LEGAL SERVICES
7/3/2026	40182	MES Service Company LLC	$990.00	SCBA EQUIPMENT
7/3/2026	40183	Morris Mechanical	$225.00	EQUIPMENT - MINOR
7/3/2026	40184	Olivenhain Municipal Water District	$922.10	UTILITIES: RSF2
7/3/2026	40184	Olivenhain Municipal Water District	$1,731.68	UTILITIES: RSF2
7/3/2026	40184	Olivenhain Municipal Water District	$777.43	UTILITIES: RSF4
7/3/2026	40185	Pitney Bowes Inc	$405.48	MACHINES & OFFICE EQUIPMENT
7/3/2026	40186	Quench USA, Inc.	$143.85	BUILDING: RSF6
7/3/2026	40186	Quench USA, Inc.	$147.92	BUILDING: ADMIN
7/3/2026	40187	Rincon Del Diablo Municipal Water Distri	$107.77	UTILITIES: RSF5
7/3/2026	40187	Rincon Del Diablo Municipal Water Distri	$501.63	UTILITIES: RSF5
7/3/2026	40188	RSF Security Inc	$50.00	UTILITIES: RSF5
7/3/2026	40188	RSF Security Inc	$535.69	BUILDING: ADMIN
7/3/2026	40189	SC Commercial LLC	$1,697.01	FUEL/PROPANE
7/3/2026	40189	SC Commercial LLC	$1,512.30	FUEL/PROPANE
7/3/2026	40189	SC Commercial LLC	$2,564.83	FUEL/PROPANE
7/3/2026	40190	Siber Systems INC.	$29.88	SUBSCRIPTIONS
7/3/2026	40191	Verizon Wireless	$329.16	CSA-17 CONTRACT
7/3/2026	40191	Verizon Wireless	$2,950.78	CELLULAR
7/10/2026	40192	About Service Automotive	$247.88	APPARATUS: SCHEDULED
7/10/2026	40193	Advanced Communication Systems Inc	$910.00	RADIOS
7/10/2026	40194	AT&T Calnet 2/3	$32.14	UTILITIES: RSF1
7/10/2026	40194	AT&T Calnet 2/3	$32.14	UTILITIES: RSF1
7/10/2026	40194	AT&T Calnet 2/3	$58.77	UTILITIES: RSF3
7/10/2026	40194	AT&T Calnet 2/3	$63.76	UTILITIES: RSF1
7/10/2026	40194	AT&T Calnet 2/3	$159.67	UTILITIES: ADMIN
7/10/2026	40194	AT&T Calnet 2/3	$36.20	UTILITIES: RSF3
7/10/2026	40194	AT&T Calnet 2/3	$55.69	UTILITIES: ADMIN
7/10/2026	40195	B&G Consultants	$3,795.00	PROFESSIONAL SERVICES-MISC
7/10/2026	40196	Cardio Partners	$240.17	CSA-17 CONTRACT
7/10/2026	40197	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
7/10/2026	40198	Dale's Garage Door	$1,250.00	BUILDING: RSF6

7/10/2026	40199	DEH County of San Diego	$808.00	PERMITS
7/10/2026	40199	DEH County of San Diego	$622.00	PERMITS
7/10/2026	40200	EDCO Waste & Recycling Inc	$271.16	UTILITIES: RSF5
7/10/2026	40200	EDCO Waste & Recycling Inc	$238.06	UTILITIES: RSF6
7/10/2026	40201	FAIRA	$140,000.00	COMMERCIAL LIABILITY - AUTO
7/10/2026	40202	Fire Dist. Association of CA	$975.00	MEMBERSHIPS
7/10/2026	40203	Fitch Law Firm Inc	$1,958.00	LEGAL SERVICES
7/10/2026	40204	Genuine Parts Company, Inc.	$209.24	FUEL/PROPANE
7/10/2026	40204	Genuine Parts Company, Inc.	$85.01	FUEL/PROPANE
7/10/2026	40205	GoTo Technologies USA, LLC	$1,201.45	UTILITIES: RSF6
7/10/2026	40206	HGW Architecture	$17,808.00	PROFESSIONAL SERVICES-MISC
7/10/2026	40207	Hoch Consulting	$527.50	PROFESSIONAL SERVICES-MISC
7/10/2026	40207	Hoch Consulting	$1,150.00	PROFESSIONAL SERVICES-MISC
7/10/2026	40208	IPMA-SD	$50.00	MEMBERSHIPS
7/10/2026	40209	L N Curtis & Sons Inc	$566.16	HOSE & NOZZLES
7/10/2026	40209	L N Curtis & Sons Inc	$4,354.20	HOSE & NOZZLES
7/10/2026	40210	Olivenhain Municipal Water District	$298.03	UTILITIES: RSF3
7/10/2026	40211	Police & Fire Psychology, APC	$1,450.00	NEW HIRES & BACKGROUNDS
7/10/2026	40212	Puretec Industrial Water	$190.29	BUILDING: RSF2
7/10/2026	40212	Puretec Industrial Water	$54.44	BUILDING: RSF4
7/10/2026	40212	Puretec Industrial Water	$48.00	BUILDING: RSF5
7/10/2026	40213	R.E. Badger & Son INC.	$400.00	BUILDING: RSF6
7/10/2026	40214	Race Telecommunications INC	$179.50	UTILITIES: RSF1
7/10/2026	40215	Roadone	$700.00	TRAINING- MATERIALS/SUPPLIES
7/10/2026	40216	RSF Mail Delivery Solutions	$150.00	OFFICE EXPENSES
7/10/2026	40217	San Miguel Fire Protection District	$309,184.00	WORKERS' COMP INSURANCE
7/10/2026	40218	Source Graphics	$3,083.07	OFFICE EXPENSES
7/10/2026	40219	TruePoint Solutions LLC	$2,433.75	CONSULTING SVCS - PREVENTI
7/10/2026	40220	U.S. Bank Corporate Payment Systems	$10,577.00	CAL-CARD PROGRAM
7/10/2026	40221	Uniforms Plus	$212.06	UNIFORMS
7/10/2026	40221	Uniforms Plus	$212.06	UNIFORMS
7/10/2026	40221	Uniforms Plus	$348.00	UNIFORMS
7/10/2026	40221	Uniforms Plus	$386.06	UNIFORMS
7/10/2026	40221	Uniforms Plus	$1,054.88	UNIFORMS
7/10/2026	40221	Uniforms Plus	$1,177.71	UNIFORMS
7/10/2026	40221	Uniforms Plus	$1,372.37	UNIFORMS
7/10/2026	40221	Uniforms Plus	$233.81	UNIFORMS
7/10/2026	40222	Waste Management Inc	$751.77	UTILITIES: RSF1
7/10/2026	40222	Waste Management Inc	$804.31	UTILITIES: RSF4
7/10/2026	40222	Waste Management Inc	$483.50	UTILITIES: RSF3
7/10/2026	40222	Waste Management Inc	$450.22	UTILITIES: RSF2
7/17/2026	40223	Agile Occupational Medicine	$4,023.00	NEW HIRES & BACKGROUNDS
7/17/2026	40224	AT&T	$69.55	UTILITIES: RSF6
7/17/2026	40225	AT&T Calnet 2/3	$75.56	UTILITIES: RSF6
7/17/2026	40225	AT&T Calnet 2/3	$61.45	UTILITIES: RSF2
7/17/2026	40225	AT&T Calnet 2/3	$122.60	UTILITIES: RSF4
7/17/2026	40225	AT&T Calnet 2/3	$219.14	UTILITIES: ADMIN
7/17/2026	40226	BPAS	$306.00	HSA HEALTH SAV ACCT - ACTIVE
7/17/2026	40227	Cardio Partners	$240.17	CSA-17 CONTRACT
7/17/2026	40228	Certifix Live Scan	$80.00	DEFERRED REVENUE ELFIN CERT
7/17/2026	40229	Diamond Environmental Svcs LP	$87.31	TRAINING- MATERIALS/SUPPLIES
7/17/2026	40230	Duff Mechanic Services	$7,401.00	BUILDING: RSF3
7/17/2026	40231	Fire ETC Inc	$462.16	UNIFORMS
7/17/2026	40232	First Alarm Wellness	$720.00	PHYSICALS & WELLNESS PROGRAM
7/17/2026	40232	First Alarm Wellness	$960.00	PHYSICALS & WELLNESS PROGRAM
7/17/2026	40233	Golden Telecom Inc	$360.00	UTILITIES: RSF2
7/17/2026	40234	Heartland Fire Training Authority	$1,300.00	TRAINING: SUPPRESSION
7/17/2026	40235	Home Depot INC	$346.44	BUILDING: ADMIN

7/17/2026	40236	Konica Minolta Business Inc	$95.12	COPIER MAINTENANCE CONTRACT
7/17/2026	40237	L N Curtis & Sons Inc	$6,103.57	PPE
7/17/2026	40237	L N Curtis & Sons Inc	$1,320.38	PPE
7/17/2026	40238	Lincoln National Life Ins Co	$297.00	LIFE INSURANCE
7/17/2026	40239	Morris Mechanical	$2,905.99	EQUIPMENT - MINOR
7/17/2026	40240	North County EVS Inc	$2,096.23	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$5,065.06	APPARATUS: SCHEDULED
7/17/2026	40240	North County EVS Inc	$2,914.93	APPARATUS: SCHEDULED
7/17/2026	40240	North County EVS Inc	$8,335.73	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$6,138.42	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$3,827.60	APPARATUS: SCHEDULED
7/17/2026	40240	North County EVS Inc	$7,474.99	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$85.00	APPARATUS: SCHEDULED
7/17/2026	40240	North County EVS Inc	$472.90	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$8,270.98	APPARATUS: SCHEDULED
7/17/2026	40240	North County EVS Inc	$860.53	APPARATUS: REPAIR
7/17/2026	40240	North County EVS Inc	$9,417.99	APPARATUS: REPAIR
7/17/2026	40241	Parkhouse Tire INC.	$911.25	APPARATUS/VEHICLES
7/17/2026	40242	San Diego Union-Tribune	$1,983.90	ADVERTISING & LEGAL NOTICES
7/17/2026	40243	SC Commercial LLC	$1,834.25	FUEL/PROPANE
7/17/2026	40243	SC Commercial LLC	$1,663.34	FUEL/PROPANE
7/17/2026	40243	SC Commercial LLC	$1,329.64	FUEL/PROPANE
7/17/2026	40243	SC Commercial LLC	$1,544.14	FUEL/PROPANE
7/17/2026	40244	SDG&E	$3,028.21	UTILITIES: RSF1
7/17/2026	40244	SDG&E	$3,328.07	UTILITIES: RSF3
7/17/2026	40244	SDG&E	$103.20	UTILITIES: RSF5
7/17/2026	40244	SDG&E	$668.93	UTILITIES: RSF6
7/17/2026	40244	SDG&E	$357.78	UTILITIES: RSF5
7/17/2026	40245	Shred it Stericycle	$174.50	OFFICE EXPENSES
7/17/2026	40246	State of CA Dept of Justice	$96.00	NEW HIRES & BACKGROUNDS
7/17/2026	40247	Uniforms Plus	$798.77	UNIFORMS
7/17/2026	40247	Uniforms Plus	$156.60	UNIFORMS
7/17/2026	40247	Uniforms Plus	$20.12	UNIFORMS
7/17/2026	40247	Uniforms Plus	$409.44	UNIFORMS
7/17/2026	40247	Uniforms Plus	$372.47	UNIFORMS
7/24/2026	40248	Advanced Communication Systems Inc	$1,102.50	RADIOS
7/24/2026	40249	Affordable Grease Pumping	$750.00	BUILDING: RSF3
7/24/2026	40250	All Star Fire Equipment INC.	$9,587.30	FOAM
7/24/2026	40251	APCD	$752.00	PERMITS
7/24/2026	40252	AT&T	$171.20	UTILITIES: RSF5
7/24/2026	40253	BIT PROS INC	$705.88	APPARATUS: OES
7/24/2026	40254	CFCA	$1,635.00	MEMBERSHIPS
7/24/2026	40255	Charter Communications Holdings LLC (Sp	$291.34	UTILITIES: ADMIN
7/24/2026	40256	Cintas Corporation No 2	$527.01	EXTINGUISHERS
7/24/2026	40257	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
7/24/2026	40257	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
7/24/2026	40258	Diamond Environmental Svcs LP	$206.31	TRAINING- MATERIALS/SUPPLIES
7/24/2026	40259	Jauregui & Culver Inc	$406.11	FUEL FACILITY MAINTENANCE
7/24/2026	40260	L N Curtis & Sons Inc	$1,746.07	RESCUE EQUIPMENT
7/24/2026	40261	Liebert Cassidy Whitmore	$1,107.00	LEGAL SERVICES
7/24/2026	40261	Liebert Cassidy Whitmore	$97.00	LEGAL SERVICES
7/24/2026	40262	Lincoln National Life Ins Co	$436.95	LIFE INSURANCE
7/24/2026	40262	Lincoln National Life Ins Co	$547.60	LIFE INSURANCE
7/24/2026	40263	MES Service Company LLC	$2,358.71	SCBA EQUIPMENT
7/24/2026	40264	NCDJPA	$113,553.20	CSA-17 CONTRACT
7/24/2026	40265	Olivenhain Municipal Water District	$279.07	UTILITIES: RSF6
7/24/2026	40266	Puretec Industrial Water	$135.85	BUILDING: RSF4
7/24/2026	40267	Rincon Consultants, Inc	$3,668.25	PROFESSIONAL SERVICES-MISC

7/24/2026	40268	Robert Half International	$916.50	TEMPORARY STAFF EXPENSE
7/24/2026	40269	RSF Security Inc	$624.00	UTILITIES: ADMIN
7/24/2026	40269	RSF Security Inc	$50.00	UTILITIES: RSF5
7/24/2026	40270	SC Commercial LLC	$3,231.61	FUEL/PROPANE
7/24/2026	40271	SDG&E	$4,213.86	UTILITIES: RSF4
7/24/2026	40271	SDG&E	$1,280.19	UTILITIES: ADMIN
7/24/2026	40271	SDG&E	$597.02	UTILITIES: ADMIN
7/24/2026	40271	SDG&E	$3,574.28	UTILITIES: RSF2
7/24/2026	40271	SDG&E	$152.55	UTILITIES: ADMIN
7/24/2026	40272	Tomahawk USA	$6,360.01	CAPITAL - FACILITIES
7/24/2026	40272	Tomahawk USA	$351.13	BUILDING: RSF4
7/31/2026	40273	ASAP Drain Guys & Plumbing	$267.00	BUILDING: RSF4
7/31/2026	40274	Build Masters Construction	$9,636.00	BUILDING: RSF1
7/31/2026	40275	C.A.P.F.	$1,711.00	DISABILITY INSURANCE
7/31/2026	40276	Dependable Alarm Systems Inc	$444.00	UTILITIES: RSF4
7/31/2026	40277	Direct Energy Business-Dallas	$1,420.42	UTILITIES: RSF1
7/31/2026	40278	Dish	$132.82	UTILITIES: RSF6
7/31/2026	40279	Duff Mechanic Services	$2,837.00	BUILDING: RSF4
7/31/2026	40280	Lennar Title, Inc	$500.00	PROFESSIONAL SERVICES-MISC
7/31/2026	40281	Olivenhain Municipal Water District	$701.52	UTILITIES: RSF2
7/31/2026	40281	Olivenhain Municipal Water District	$981.18	UTILITIES: RSF2
7/31/2026	40281	Olivenhain Municipal Water District	$796.39	UTILITIES: RSF4
7/31/2026	40282	Robert Half International	$1,560.00	TEMPORARY STAFF EXPENSE
7/31/2026	40283	SC Commercial LLC	$1,462.82	FUEL/PROPANE
7/31/2026	40283	SC Commercial LLC	$754.61	FUEL/PROPANE
7/31/2026	40283	SC Commercial LLC	$1,489.87	FUEL/PROPANE
7/31/2026	40284	Verizon Wireless	$329.16	CSA-17 CONTRACT
7/31/2026	40284	Verizon Wireless	$1,771.63	CELLULAR
7/1/2026	26070301	Abel Martinez	$250.00	CSA-17 CONTRACT
7/1/2026	26070302	CalPERS	$262,887.63	PERS MAY RETIREMENT
7/1/2026	26070303	CalPERS - Health	$4,298.12	JUNE PREMIUMS-NON-PERS
7/1/2026	26070304	CalPERS - Health	$125,940.40	JUNE PREMIUMS
7/10/2026	26070801	CalPERS	$4,336.80	PERS SURVIVOR ANNUAL FY26
7/10/2026	26070802	CalPERS	$1,464,514.00	PERS NORMAL UAL (ANNUAL)
7/24/2026	26072401	CalPERS	$265,025.78	PERS JUNE RETIREMENT
7/31/2026	26073101	Curtis Benz	$250.00	CSA-17 CONTRACT
			$3,001,878.25	

	7/3/2026	$28,980.74	BPAS Transfer- July 2026
Total:		$28,980.74	

	7/15/2026	$601,453.42	RSF Fire Payroll
	7/30/2026	$550,596.82	RSF Fire Payroll
Total:		$1,152,050.24	

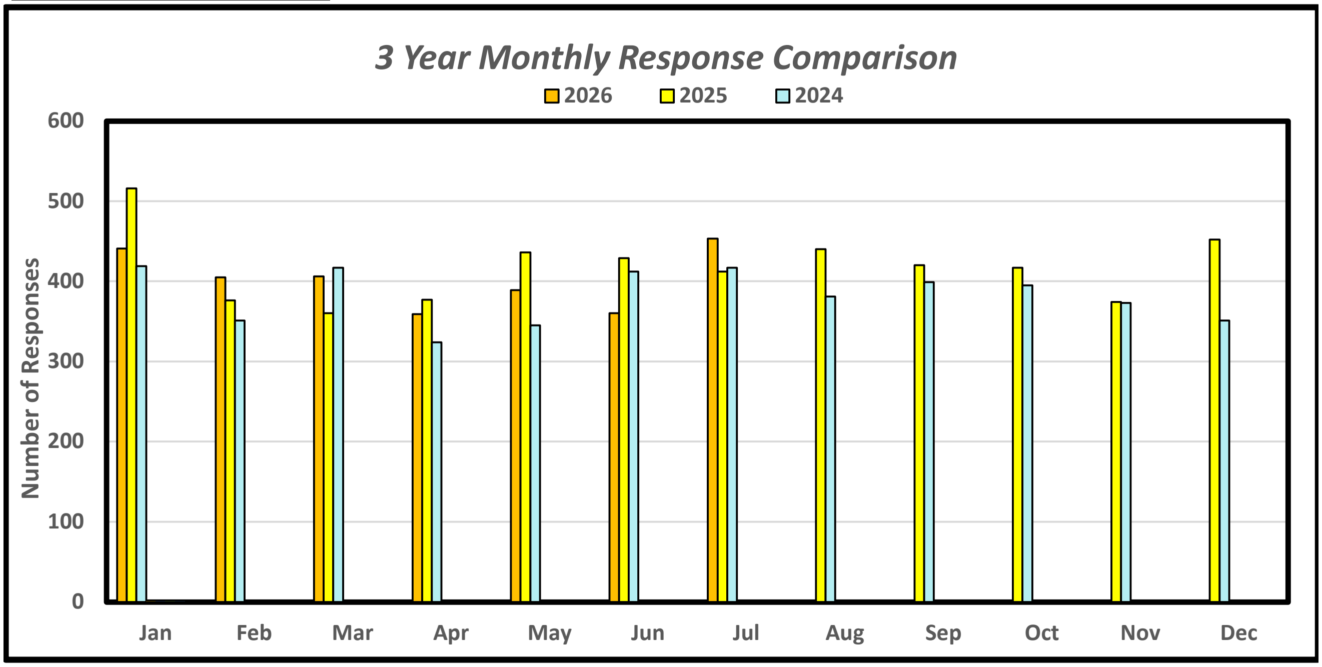
Grand Total: $4,182,909.23

RSF Grant Re-Cap July 2026

Status	Date Submitted	Agency/Grantor Name	Description / Items Requested	Amount Requested	Total Received	Notes:
ACTIVE	9/30/2021	FEMA	Covid Forced Labor OT	$ 93,084.25		RFI completed 8/2022. Under eligibility review.
ACTIVE	9/29/2022	UASI FY23	Training Courses	$ 89,098.86		Reimbursement Submitted; $52,644.82; 1 of 3 received $4,520.00
ACTIVE	9/26/2023	UASI FY24	Fresno Symposium & Training Courses	$ 63,620.00		Working on reimbursement
ACTIVE	9/12/2024	UASI FY25	Fresno Symposium & Training Courses	$ 15,000.00		Application Submitted
ACTIVE	9/10/2025	SHSGP FY25	Sonicwall Firewall & Router System	$ 15,523.00		Application Submitted
ACTIVE	1/22/2026	SHSGP FY26	6 Radios	$ 14,666.00		Application Submitted
ACTIVE	12/15/2024	AFG FY25 (Assistance to Firefighters Grant)	Self Contained Breathing Apparatus	$ 596,000.00		Approved for $352,636.36
ACTIVE	2/1/2025	California Office of Traffic Safety	Advanced auto extrication training	$ 14,218.00	$13,334.82	Payment received; $13,334.82
ACTIVE	3/1/2026	SD Regional Fire Foundation	Auto Extrication Tools for 2 New Engines	$ 50,000.00		Submitted
		RSF Fire Protection District General Fund	Auto Extrication Tools for 2 New Engines	$ 50,000.00		
ACTIVE	6/26/2026	FY26 Defense Community Infrastructure program Proposal (DCIP)	Emergency Communication Center	$ 10,500,000.00		Application Submitted
CLOSED	8/1/2022	Coastal Conservancy	Escondido Creek/San Marcos Defensible Space/Roadway Clearance	$ 325,864.00		Elfin Forest/Harmony Grove Clean Up; Collaborating w/UrbanCorp, San Marcos Fire and Escondido Fire; 3 year grant - 1/2023-12/2025; Financials going through UrbanCorp. Work completed 2024.
CLOSED	4/21/2023	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Scott Schieber accepted. Process is officially closed.
CLOSED	5/10/2024	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Cory Ender accepted. Process is officially closed
CLOSED	4/14/2025	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Blaine Nelson accepted. Process is officially closed
CLOSED	5/15/2023	SD Regional Fire Foundation (County Supervisor Terra Lawson-Rem	70 Wildland Brush Jackets	$ 7,380.00		Approved. Jackets received from Fire ETC.
		RSF Fire Protection District General Fund	70 Wildland Brush Jackets	$ 9,286.97		
CLOSED	5/15/2023	SD Regional Fire Foundation	E-Hydraulic Extrication Tools	$ 5,000.00		Approved. Tools received from LN Curtis.
		County Supervisor Terra Lawson-Remer	E-Hydraulic Extrication Tools	$ 20,000.00		
		RSF Fire Protection District General Fund	E-Hydraulic Extrication Tools	$ 20,000.00		
CLOSED	9/7/2021	UASI FY19	Rescue Systems 1	$ 7,705.26	$7,664.19	Completed-Check Received
CLOSED	7/6/2022	UASI FY20	Training; L-954 Course	$ 15,196.00	$15,196.00	Approved 04/08/2022. Check Received 9/2023.
CLOSED		UASI FY21	Fresno Symposium & Rescue Systems 1	$ 20,655.00	$0.00	Lowered to $4,195.14; Not eligible for reimbursement
CLOSED		UASI FY22	Fresno Symposium	$ 15,000.00	$0.00	Not seeking Reimbursement - No Symposium in FY22
CLOSED	4/17/2024	SHSGP FY21	4 Radios	$ 22,904.00	$24,433.00	County allocated an additional $1,529.00. Check received.
CLOSED		SHSGP FY22	4 Radios	$ 20,338.00	$20,338.00	Completed-Check received
CLOSED		SHSGP FY23	2 Radios, MacBooks	$ 17,080.00	$ 17,080.00	Completed-Check Received
CLOSED	5/29/2024	SHSGP FY24	Multigas Monitors	$ 12,655.00	$12,146.00	Completed-Check Received
RSF Fire District Foundation						
	12/7/2021	RSF Foundation	Forcible Entry	$ 8,905.00	$ 8,905.00	(1) Multi-Force Door (Forcible Entry Door Simulator).
	9/21/2021	RSF Foundation	GIA Wellness	$ 8,537.50	$ 8,537.50	50/50 split with the District for pendants, cell guards for Staff and harmonizers for each facility.
	8/19/2021	RSF Foundation	UVC Air Disinfecting	$ 1,000.00	$ 1,000.00	10 UVC LED Disinfecting Air Purifiers.
	8/19/2022	RSF Foundation (Sharon McDonald)	E-Hydraulic Extrication Tools	$ 45,000.00	$ 45,000.00	Completed.
	2/22/2023	RSF Foundation	Station 6 Improvements	$ 203,000.00	$ 203,000.00	Approved.
	4/1/2023	RSF Foundation (Sharon McDonald)	UTV/Radios	$ 196,337.00	$196,337.00	Approved. Items in Service.
	6/16/2023	RSF Foundation	RSF3 Barbecue	$ 1,000.00	$1,000.00	Approved. Items delivered.
	9/1/2023	RSF Foundation (Sharon McDonald)	Drone Program	$ 50,000.00	$50,000.00	Approved. Item delivered. Ongoing purchases procured as needed for Drone program.
	11/27/2023	RSF Foundation (Sharon McDonald)	TICs	$ 25,000.00	$25,000.00	Items delivered. Staff Report.
	12/18/2023	RSF Foundation	Blackstone Griddle - RSF1	$ 399.00	$399.00	Approved. Items received.
	5/3/2024	RSF Foundation	Specialized turf	$ 21,849.00	$ 21,849.00	Approved. Item received and installed
	5/3/2024	RSF Foundation	5-Decontamination units	$ 16,501.00	$ 16,501.00	Approved. Items received and Installed
	5/3/2024	RSF Foundation	RSF6 Parking lot improvement	$ 29,551.90	$ 29,551.90	Approved 50/50 Split with the district for Asphalt work
	5/3/2024	RSF Foundation	RSF2 Training Burn Prop Containers	$ 12,000.00	$ 12,000.00	Approved. Project complete.
	5/3/2024	RSF Foundation	RSF6 - 50 chairs for Community room	$ 2,498.83	$ 2,498.83	Approved. Project complete.
	1/15/2025	RSF Foundation	Winter Jackets	$ 6,831.00	$6,831.00	Approved. Project complete.
	4/17/2025	RSF Foundation	Streamlight Flashlights	$ 4,966.00	$ 4,966.00	Approved. Items Received
	4/17/2025	RSF Foundation	50% of roof replacement & solar at RSF6	$ 187,739.50	$187,739.50	Approved. Project complete.
	8/20/2025	RSF Foundation	TIC's	$ 19,887.96	$ 19,887.96	Approved. Items received
	9/17/2025	RSF Foundation (Sharon McDonald)	ATV/Trailer	$ 75,000.00	$75,000.00	Approved. Items received
	4/22/2026	RSF Foundation	Hurst E-hydraulic Combi-Tool (REMS Team)	$ 20,751.96	$20,751.96	Approved. Item received and installed
	4/22/2026	RSF Foundation	Chemical Detox Unit - RSF2	$ 3,275.00	$3,275.00	Approved. Items received
						Change since previous re-cap

Rancho Santa Fe Fire Protection District Operations Report
July 2026

Monthly Incidents



3 Year Call Volume Tracker:

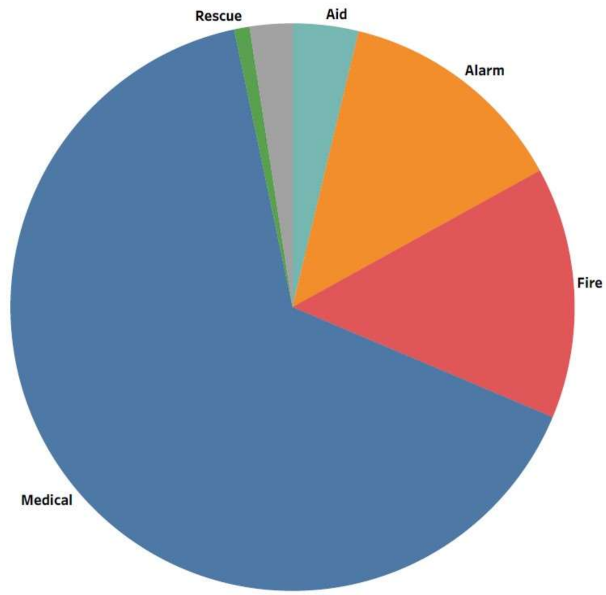
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
2026	Responses	**441**	**405**	**406**	**359**	**389**	**360**	**453**						**2,813**
	YTD	441	846	1252	1611	2000	2360	2813	2813	2813	2813	2813	2813	
2025		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
	Responses	**516**	**376**	**360**	**377**	**436**	**429**	**412**	**440**	**420**	**417**	**374**	**452**	**5,009**
	YTD	516	892	1252	1629	2065	2494	2906	3346	3766	4183	4557	5009	
2024		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
	Responses	**419**	**351**	**417**	**324**	**345**	**412**	**417**	**381**	**399**	**395**	**373**	**351**	**4,584**
	YTD	419	770	1187	1511	1856	2268	2685	3066	3465	3860	4233	4584	

Significant Incidents

Date:	***Incident:***	***Units Assigned:***
7/4/2026	Vegetation Fire Artesian Rd.	B264, E264, E262, E261, WT266
7/4/2026	Division Assigment- Ferris Fire Colorado	Captain Chapin
7/28/2026	Rescue Vehicle Accident Cancha De Golf	C2602, E251, E263, M261
7/27/2026	EQTR Assignment- Second Flat Fire Oregon	Sarah Montagne
7/31/2026	FOBS Assignment- Bare Fire Idaho	BC Krueger
7/31/2026	Division Assignment- Spokane Complex Fire Wash	Captain Chapin

Rancho Santa Fe Fire Protection District Operations Report
July 2026

Assigned Incidents for RANCHO SANTA FE FPD
July 2026



Agency
RANCHO SANTA FE FPD

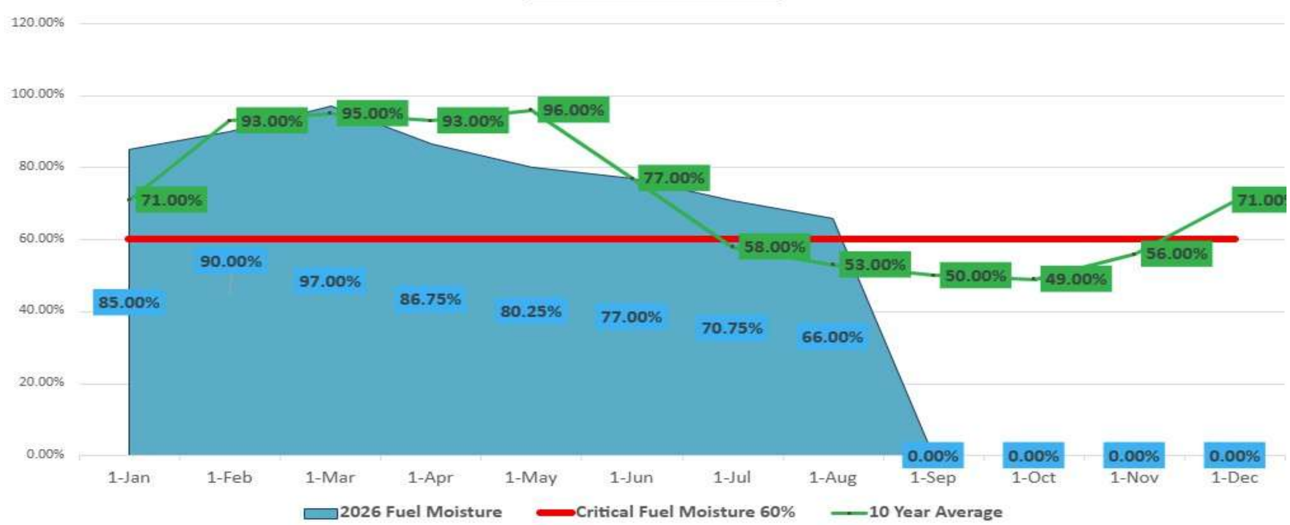
Aid	17 incidents / 3.75%
Alarm	60 incidents / 13.25%
Fire	65 incidents / 14.35%
Medical	296 incidents / 65.34%
Rescue	4 incidents / 0.88%
Other	11 incidents / 2.43%
Grand Total	453 incidents / 100.00%

Problem Category
- Aid
- Alarm
- Fire
- Medical
- Rescue
- Other

Data Source: AgencyDashboard_v3_Extract_v5
Data Last Updated: 8/3/2026 4:53:21 PM

Monthly Fuel Reports

2026 Fuel Moistures



Rancho Santa Fe Fire Protection District Operations Report July 2026

Southern Operations

MONTHLY/SEASONAL OUTLOOKS

ISSUED JULY 30, 2026 VALID AUGUST – NOVEMBER 2026

PREDICTIVE SERVICES

Weather Discussion

High pressure centered off the California Coast brought near normal temperatures to Central and Southern California during the first couple weeks of July. During the last two weeks of July, high pressure migrated back and forth between the Great Basin and the Rockies maintaining near normal temperatures across the region. There were no periods of excessive heat during the month with only brief periods of a little below normal and a little above normal temperatures. Overall for the month, temperatures were within a couple degrees of normal **(Fig 1)**. Southeast flow aloft around the high pressure that migrated back and forth between the Great Basin and Rockies brought isolated monsoonal showers and thunderstorms to the mountains and deserts most days July 12-26. Scattered light showers and sprinkles moved across the entire region July 12-13 and then again July 20th. Most locations received below normal rainfall for July, since thunderstorms were isolated, but there was near to above normal rainfall across Monterey and San Benito Counties as well as the Sierra from Fresno County northward **(Fig 2)**. Normal winds occurred during the month, with afternoon southwest to northwest winds of 15 to 25 mph with gusts to 40 mph over the mountain ridges and through the desert passes along with a sea breeze of 10 to 20 mph elsewhere.

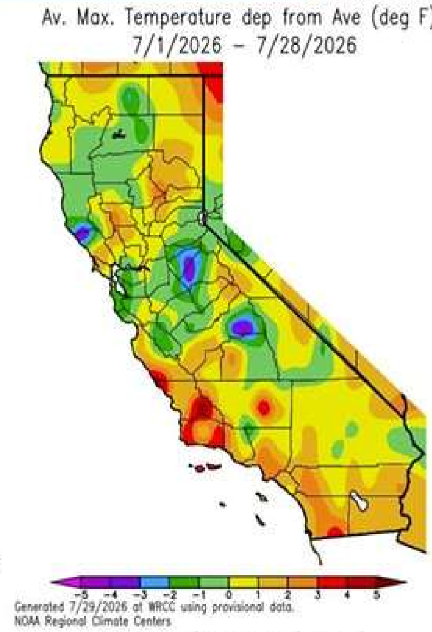


***Fig 1**: July 1st - July 28th Temperature (% of Ave.)*

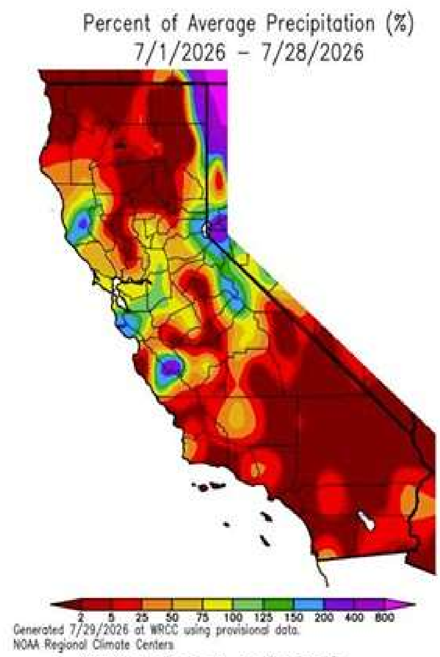


***Fig 2**: July 1st - July 28th Precipitation (% of Ave.)*

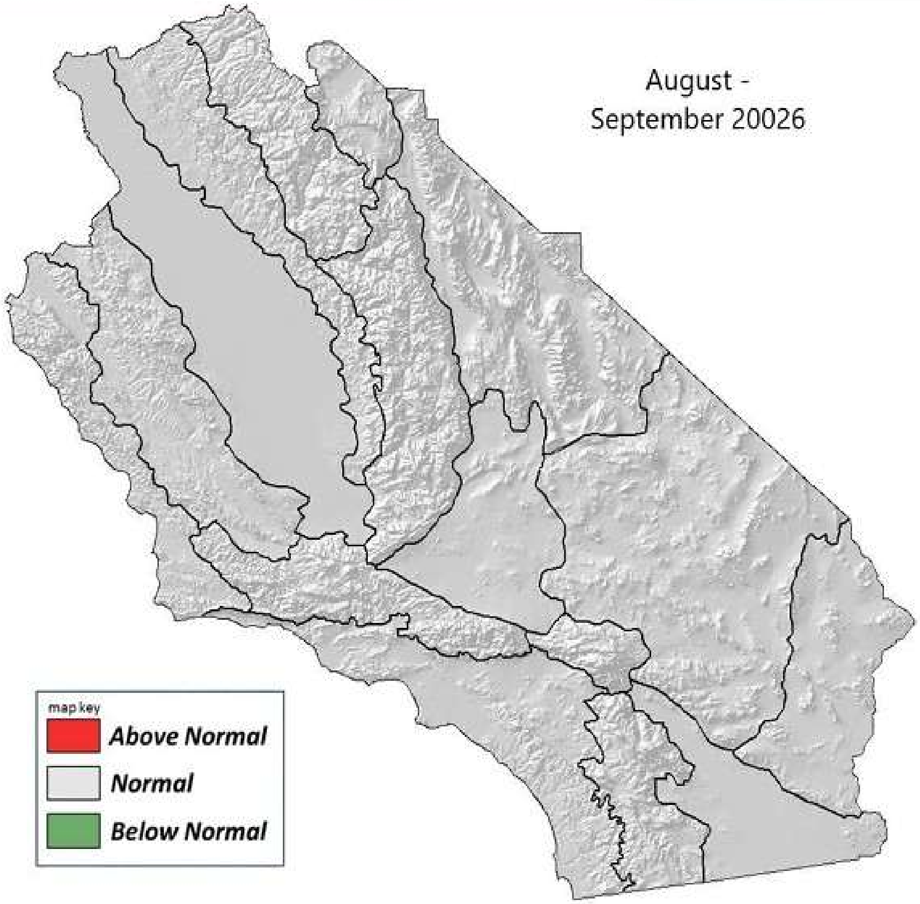
Rancho Santa Fe Fire Protection District Operations Report
July 2026

Southern Operations

MONTHLY/SEASONAL OUTLOOKS

ISSUED JULY 30, 2026   VALID AUGUST – NOVEMBER 2026

PREDICTIVE SERVICES



***Monthly Images will only be shown when there are changes**

August – November 2026 South Ops Highlights

- Precipitation will likely be near to below normal through September and then near to above normal in October and November.
- Temperatures will likely be above normal through September and then become below normal in October and November.
- There will likely be a below normal amount of Santa Ana wind events in October and November.

Rancho Santa Fe Fire Protection District Operations Report
July 2026

Southern Operations

MONTHLY/SEASONAL OUTLOOKS

ISSUED JULY 30, 2026 VALID AUGUST – NOVEMBER 2026

PREDICTIVE SERVICES

SOUTH OPS OUTLOOK

Sea surface temperatures off the West Coast are now above normal and little change is expected through September **(Figs 7@8)**. Thus, we can expect above normal temperatures across the region through September. There will likely be a near to below normal amount of monsoonal showers and thunderstorms through September as strong El Nino conditions remain in place. Strong El Nino conditions will likely bring near to below normal temperatures and near to above normal precipitation to the region in October and November. The first storm from the Gulf of Alaska will likely arrive mid to late October. There will likely be a below normal amount of Santa Ana wind events this fall and it is likely that a storm from the Gulf of Alaska will come before the first Santa Ana event. The storms for this fall and winter will likely be warm and atmospheric rivers will be likely. The potential for large fire will be near normal across Central and Southern California through November.

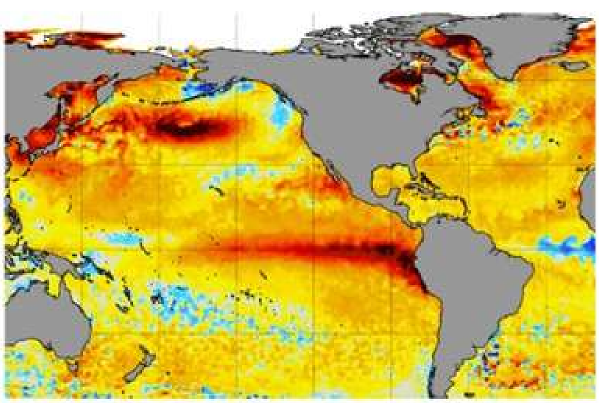


Fig 7: Sea Surface Temperature Anomaly, July 28th, 2026

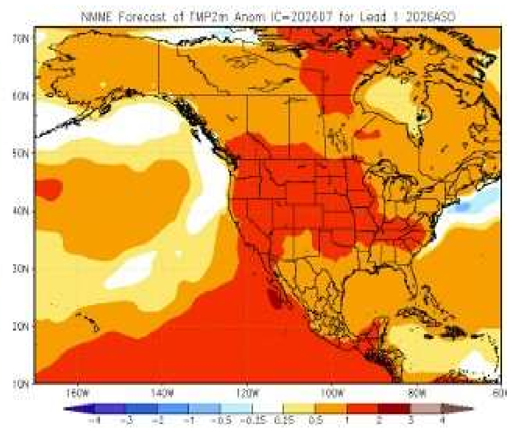


Fig 8: Forecast Temperature Anomalies for August through November, July 28th, 2026

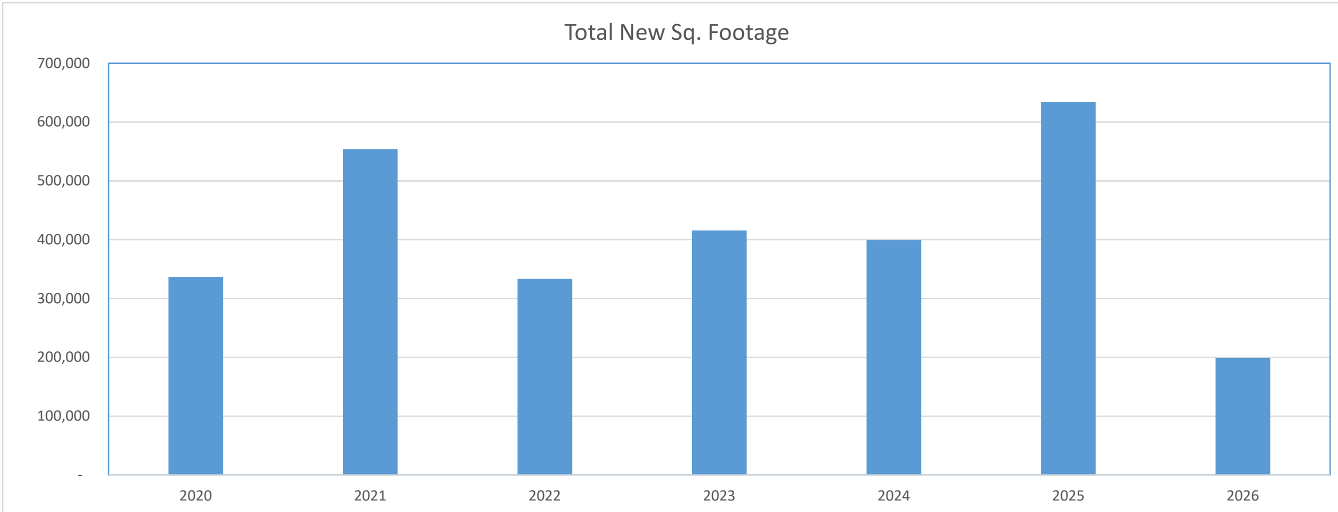
Training Report
July 2026

Vector Solutions Hours	
Online Training Hours Recorded:	946 Total Hours

Activity Calendar *(Scheduled)*
CSA-17 IMCI/EMS
VHF Day
Acquired Structure Prep
Company Officer 2B
Meetings
Company Officer 2A Continuation
Public Education
Acquired Structure Burn
Probationary Test

Rancho Santa Fe Fire Protection District

Fire Prevention Bureau Monthly Activity Summary



Total New Square Footage (*Reflected in Chart Above)

Year	Total
2020	336,899
2021	554,173
2022	333,814
2023	415,530
2024	399,523
2025	634,194
2026	198,532

Total New Square Footage Only

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
2020	29,226	41,043	38,102	25,751	38,400	7,290	16,516	15,384	77,848	15,070	22,529	9,740	336,899
2021	29,808	23,298	50,000	29,760	7,104	19,361	24,413	1,794	33,357	106,768	99,103	129,407	554,173
2022	42,895	14,666	32,871	8,805	39,325	42,871	18,679	21,916	23,981	18,782	46,658	22,365	333,814
2023	18,185	62,584	62,584	26,121	29,280	19,320	35,530	43,154	6,591	32,907	30,062	49,212	415,530
2024	34,014	12,126	27,634	32,019	47,195	12,864	21,183	124,723	32,445	7,901	40,362	7,057	399,523
2025	221,451	9,508	35,255	23,566	40,186	4,756	204,496	20,021	44,881	13,093	16,506	475	634,194
2026	11,319	3,469	39,100	43,720	9,756	24,128	67,040						198,532

Comparison Total Reviewed Square Footage

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
2020	40,748	86,593	145,794	76,506	54,651	42,950	47,950	91,532	163,417	127,963	59,192	47,677	984,973
2021	90,462	89,135	111,456	98,218	118,557	151,000	203,116	254,055	312,253	204,313	171,023	137,116	1,940,704
2022	128,254	204,226	162,816	250,473	176,018	115,972	27,777	130,623	261,094	319,242	219,859	243,944	2,240,298
2023	212,285	345,997	283,413	401,980	136,835	240,963	144,320	111,107	46,952	98,828	211,622	250,663	2,484,965
2024	188,103	90,004	176,084	148,134	148,134	49,134	130,763	210,614	286,781	106,718	202,387	209,584	1,946,440
2025	276,151	108,405	156,208	503,869	37,387	133,987	414,049	70,805	192,259	139,287	61,234	230,714	2,324,355
2026	130,147	34,430	150,808	115,664	133,902	123,816	366,994						1,055,761

Totals by Type	Plan Reviews	Inspections
Remodel	4	0
Residential Construction	21	3
Addition	16	5
ADU	6	5
Commercial Construction	2	0
Commercial T.I.	5	1
Tents/Special Events	3	2
Rack Storage	0	0
Preliminary	4	1
Fire Suppression Systems	8	2
Alarms	11	7
Landscaping	13	3
Grading/Mylars/Improvement	30	0
Underground	1	1
Hood System	5	0
Tanks	1	2
Cell Sites	1	0
DPLU	0	0
ESS/Solar	4	1
High Piled Storage	7	0
High Hazard/Communications/Other	4	0
Spray Booth	0	0
FPP	0	0
Technical Reports	0	0
Gates/Knox	0	2
Site Visit	1	9
Annual Inspection	0	5
DSS Liscensing	0	1
AB38	0	3
Total Plan Reviews	**147**	
Total Inspections	**53**	
SQFT Reviewed (No Mit Fees)	**299,954**	
Approved SQFT (Mit Fees)	**67,040**	
Total SQFT Reviewed	**366,994**	

FIRE PREVENTION ACTIVITIES	
Investigations	2
Public Education/Community Outreach	-
Special Project	3
Meetings	38
Training Hours	3
TOTAL	**46**

WEED ABATEMENT	
Activity	**# of Inspections**
Weed Abatement Inspection	
Weed Abatement Reinspection	15
1st Notice	3
Final Notice	
Posting	-
Notices Printed	-
Abated	-
Forced Abatement	-
TOTAL	**18**

OFFICE SUPPORT	
Activity	**# Completed**
Phone Calls	1,975
Correspondence	3,529
Walk in/Counter	-
Knox Application Request	3
Burn Permits	1
Plans Accepted/Routed	-
Special Projects	-
Scanning Documents/Electronic Files	2,328
Meetings: Admin/Prevention/Admin Shift	1
Post Office Runs	-
Deposit Runs/Preparations	1

BOARD MEMORANDUM

TO: Board of Directors
FROM: Burgen Havens, Finance Manager
THROUGH: Dave McQuead Fire Chief
DATE: August 19, 2026
SUBJECT: Informational Briefing: Projected Workers' Compensation Surcharge Increases and State Legislative Reforms (PASIS JPA)

EXECUTIVE SUMMARY

This memorandum serves to brief the Board on upcoming state-level regulatory and legislative shifts within the California workers' compensation system. These changes will introduce mandatory budget surcharges and alter claims litigation strategies for all member agencies within our Joint Powers Authority (JPA), the **Public Agencies Self-Insurance System (PASIS)**. No board action is required currently; this is an informational update for future fiscal planning.

KEY ISSUES & FINANCIAL IMPACT

1. Mandatory 95% DIR Surcharge Increase
The California Department of Industrial Relations (DIR) is drastically increasing its annual administrative assessments on self-insured public pools. This is driven by massive liability growth in the state's Subsequent Injuries Benefits Trust Fund (SIBTF).

- **Direct Cost:** PASIS management projects an assessment increase of up to 95%.
- **The Bottom Line:** Our District must anticipate budgeting an additional **$0.15 surcharge for every single dollar** paid out in indemnity (wage replacement) benefits moving forward.

2. Governor Newsom's SIBTF Reforms & Attorney Pivot
Governor Newsom recently signed strict budget trailer bill reforms designed to curb perceived state-fund abuse by tightening eligibility rules for SIBTF benefits.

- **The Legal Shift:** Historically, applicant attorneys partially settled severe firefighter claims through our local JPA insurance, then sought lifetime balances from the state fund (SIBTF).
- **Impact on the District:** Because attorneys can no longer easily offload these costs onto the state, they are expected to shift tactics. They will now aggressively litigate

to extract **full 100% permanent disability valuations** directly from our standard workers' comp pool.

IMPLICATIONS FOR A SMALL SPECIAL DISTRICT

For a small public safety agency, our personnel face higher baseline operational injury risks due to the nature of firefighting and expanded state safety injury presumptions.

- A single catastrophic or complex injury claim hitting a 100% permanent disability valuation—rather than being offset by a state-fund cost-share—poses a distinct financial risk.
- While our risk is pooled via PASIS, severe claims valuations ultimately drive up our long-term loss history, affecting our future JPA contribution rates and Experience Modification factor (Ex-Mod).

NEXT STEPS & PROACTIVE MITIGATION

Staff is taking the following proactive measures to insulate the District's budget:

1. **Claims Audit:** Working alongside our Third-Party Claims Administrator to review open, high-dollar claims that may be vulnerable to this structural shift.
2. **Strict Baseline Tracking:** Maintaining rigid compliance with pre-employment physical baselines to legally insulate the District against retroactive, undocumented claims.

Staff will provide specific financial figures to the Board during the upcoming budget review cycles as they become available from PASIS.

STAFF REPORT NO. 26-16

TO: BOARD OF DIRECTORS

FROM: DAVE MCQUEAD, FIRE CHIEF

SUBJECT: AB2561 – Reporting on Vacancies, Recruitment, and Retention

DATE: AUGUST 19, 2026

RECOMMENDATION:

Staff recommends receipt and file of the report following the public hearing. State Assembly Bill (AB) 2561 was approved on September 22, 2024, and added §3502.3 to the Government Code. This law requires public agencies to present the status of their vacancies in a public hearing before their governing body at least once per fiscal year.

BACKGROUND:

In accordance with Assembly Bill 2561 (AB 2561), enacted on September 22, 2024, this report provides an overview of the status of employee vacancies within the Rancho Santa Fe Fire Protection District.

This report is presented to comply with §3502.3 of the Government Code. Gov. Code § 3502.3 requires public agencies to present the status of vacancies and recruitment and retention efforts during a public hearing before the governing board at least once per fiscal year. If the governing board adopts an annual or multi-year budget during the fiscal year, the presentation shall be made prior to the adoption of the final budget. During the hearing, the public agency shall identify any necessary changes to policies, procedures, and recruitment activities that may lead to obstacles in the hiring process. The recognized employee organization for a bargaining unit shall be entitled to make a presentation at the public hearing at which the public agency presents the status of vacancies and recruitment and retention efforts for positions within that bargaining unit.

If the number of job vacancies within a single bargaining unit meets or exceeds 20 percent of the total number of authorized full-time positions, the public agency shall, upon request of the recognized employee organization, include all the following information during the public hearing:

(1) The total number of job vacancies within the bargaining unit.
(2) The total number of applicants for vacant positions within the bargaining unit.
(3) The average number of days to complete the hiring process from when a position is posted.
(4) Opportunities to improve compensation and other working conditions.

The district's bargaining units have 70 budgeted positions with 0 openings, resulting in a zero percent vacancy rate, and is therefore not currently subject to this requirement.

CURRENT SITUATION:

Current Vacancy Status:

As of 08/14/2026, the following is a summary of vacancies within the district:

- **Total Authorized Represented Full-Time Positions:** 70
- **Current Vacant Positions:** 0
- **Vacancy Rate:** 0%

Recruitment and Retention Efforts:

To address full-time single-role vacancies, RSFFPD has implemented the following strategies:

1. **Enhanced Recruitment Initiatives:**
   - Utilization of multiple platforms to reach a broader audience.
   - Collaboration with local educational institutions and programs.
2. **Employee Retention:**
   - Maintain competitive compensation and benefit package.
   - Opportunities for career development, recognition, and appreciation.
   - Positive work culture that fosters teamwork, encourages social interaction, and promotes a culture of inclusiveness.
   - The district offers the 4/10 alternative work schedule to provide flexibility to administrative employees.
3. **Streamlined Hiring Processes:**
   - Reduction of the average time from job posting to hiring decision.
   - Regular review and optimization of interview and selection procedures.

Employee Organization Participation:

In compliance with AB 2561, recognized employee organizations have been invited to present their perspectives during this hearing. Their insights are invaluable in understanding the on-ground challenges and collaboratively developing effective solutions.

Rancho Santa Fe Fire Protection District

Proposed Budget

Fiscal Year 2026-2027

To Protect Life, Property, and Environment
Prevention, Preparedness, Education and Emergency Response

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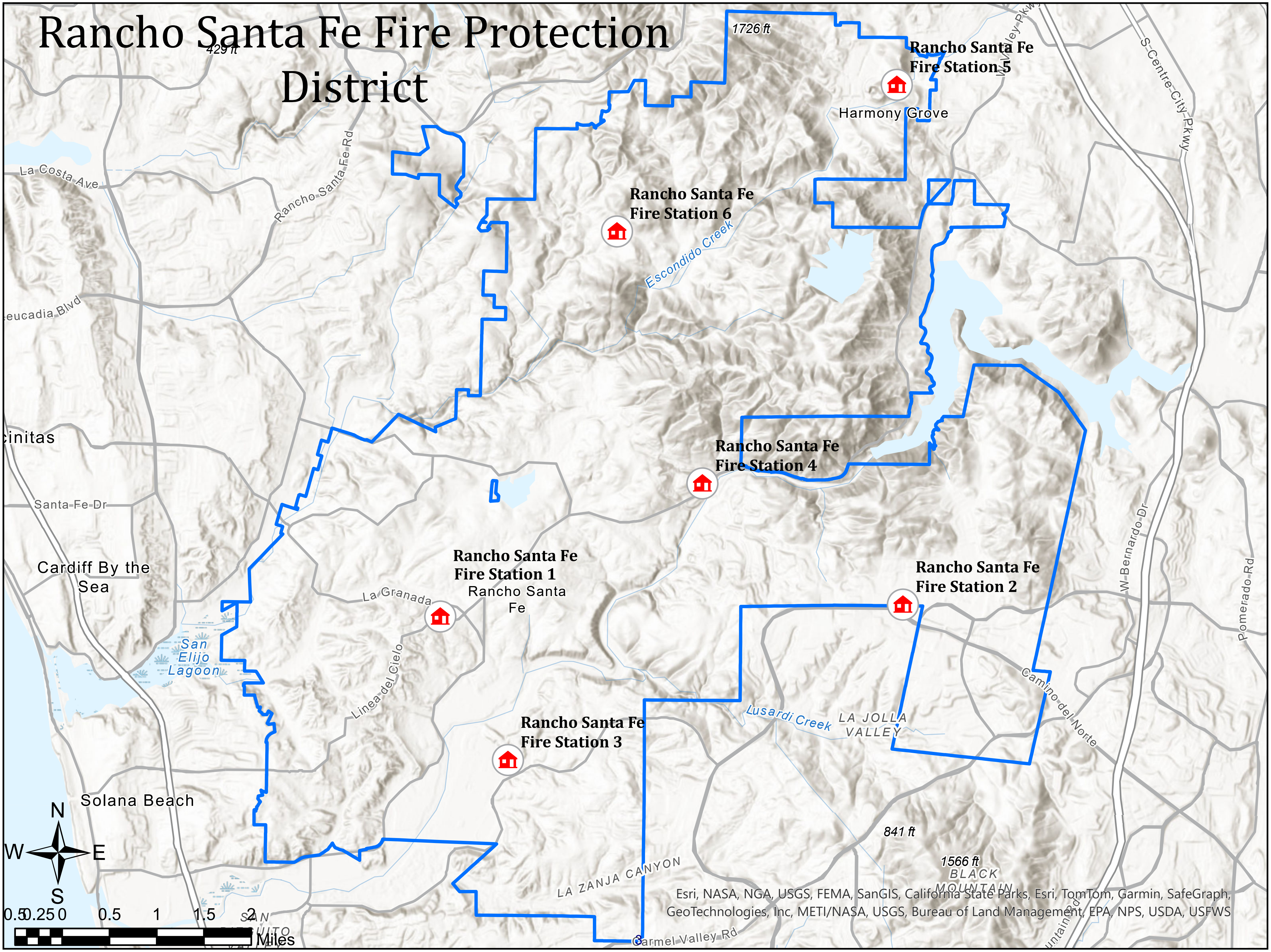
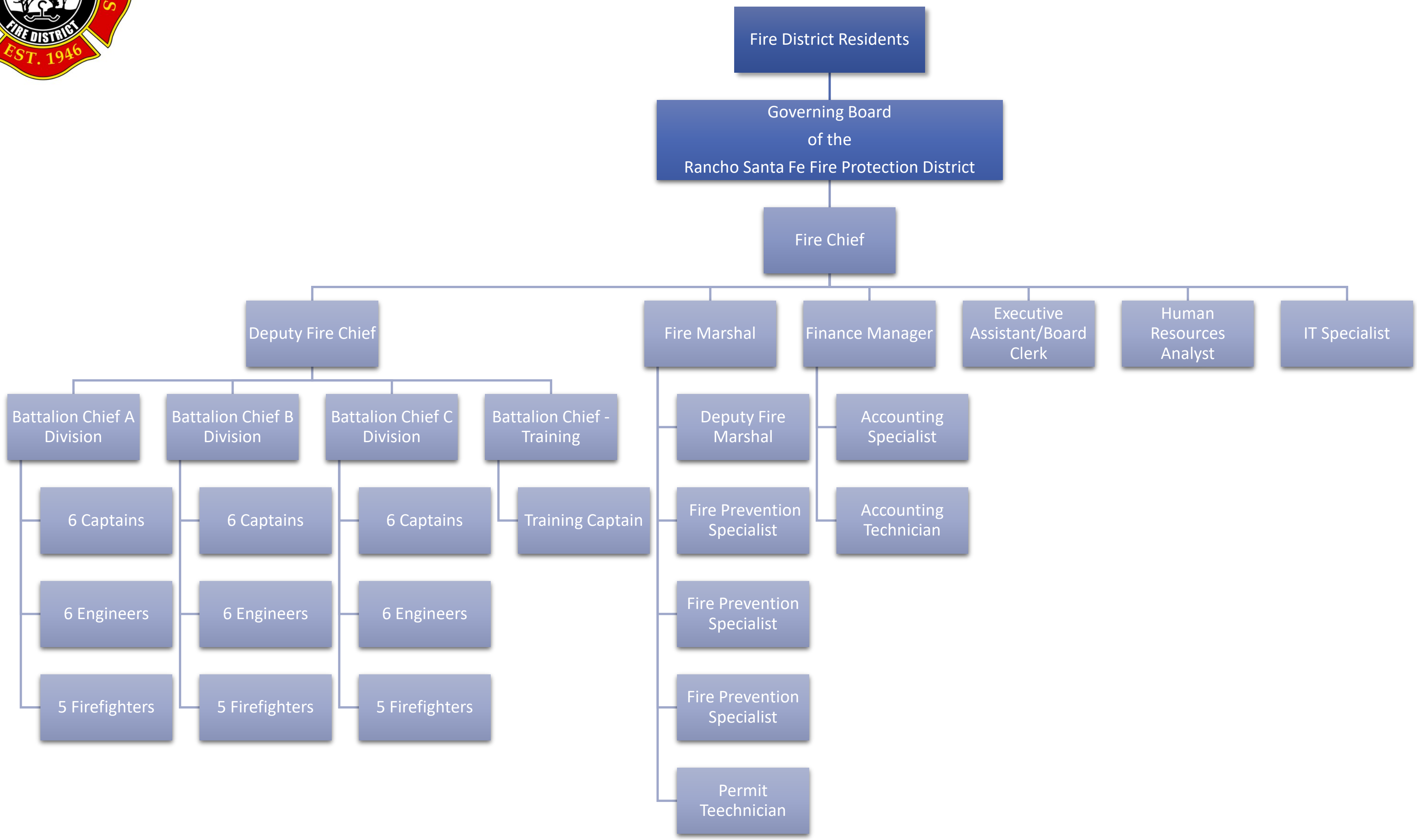
Rancho Santa Fe Fire Protection District



Rancho Santa Fe Fire Protection District



About Our District

For nearly 80 years, the Rancho Santa Fe Fire Protection District has grown alongside the communities it serves.

The District was established on October 14, 1946, when the San Diego County Board of Supervisors appointed its first fire commissioners. At that time, one Fire Chief and 15 volunteer personnel provided fire protection to approximately 3,800 residents. Early operations were conducted from a small shed owned by the Irrigation District until the original Village Fire Station was constructed in 1951.

Today, the District provides all-hazards emergency services across approximately 50 square miles, serving more than 60,000 residents in Rancho Santa Fe, 4S Ranch, Fairbanks Ranch, Cielo, The Crosby, Elfin Forest, and Harmony Grove. Operations are supported by six full-time fire stations and the District's administrative offices.

The District is governed by a five-member elected Board of Directors, which establishes policy, provides strategic direction, and oversees the responsible stewardship of public resources.

Although the District has evolved considerably since 1946, its purpose remains unchanged: to protect lives, property, and the communities we call home. Through thoughtful planning, professional service, regional collaboration, and continued community support, the District remains committed to meeting today's needs while preparing for the challenges of tomorrow.

To the Board of Directors,

For more than 75 years, the Rancho Santa Fe Fire Protection District's primary mission has been to protect the lives, property, and natural resources of the communities we serve, including Rancho Santa Fe, Fairbanks Ranch, 4S Ranch, Harmony Grove, and surrounding areas. That mission is carried out through emergency response, fire prevention, community risk reduction, emergency medical services, training, public education, and responsible stewardship of District resources.

With our mission in mind, and our strategic priorities as a guide, District staff worked collaboratively to develop the FY27 Proposed Budget. The budget supports reliable service delivery, continued investment in personnel, maintenance of critical equipment and facilities, and the financial framework needed to guide operational decisions throughout the fiscal year.

During the review process, several key areas were discussed in detail, including property tax revenue projections, labor and benefit costs, CalPERS unfunded liability considerations, capital equipment replacement, station and facility needs, technology improvements, and reserve funding. These discussions helped shape a budget that balances current operational demands with the District's responsibility to plan for future needs.

The FY27 Proposed Budget prioritizes strong emergency response and prevention services, continued investment in personnel, training, and equipment, responsible capital and facility planning, prudent management of pension and benefit obligations, and reserve funding to support long-term financial stability and emergency preparedness.

This budget is presented to provide the Board of Directors, District staff, and the public with a clear understanding of the financial resources needed to support District operations, capital priorities, and long-term fiscal stability. It reflects a continued commitment to responsible budgeting, transparency, and the high level of service our communities expect and deserve.

Respectfully submitted,

Burgen Havens

Burgen A. Havens
Finance Manager
Rancho Santa Fe Fire Protection District

Mission Statement

To serve the public through the protection of life, environment and property from fire and other emergencies through prevention, preparedness, education, and response.

Vision Statement

Our vision is to provide exceptional service and continuous improvement in our organization through innovation, forward-looking leadership and genuine concern for the welfare of others.

We are dedicated to our mission, unwavering in our core values and continually strive to be a model of excellence.
We are role models in the community and leaders in our profession.
We maintain community partnerships, hire and train exceptional people, and provide professional, well- organized, cost-effective services.
We are advocates for our member's health, safety, and welfare.
We foster a culture of trust, involvement, and personal accountability.

Core Values

We, the members of the Rancho Santa Fe Fire District, declare the following values to be the fundamental principles that define our organization's culture:

Sense of Duty
We are driven by a deep sense of duty and commitment to serve. We hold ourselves accountable and conduct ourselves in a way that preserves the community's trust and respect.

Pride
We take pride in being part of an organization that embraces innovation, promotes diversity, and recognizes achievement. We take ownership of our responsibilities, equipment, and facilities.

Teamwork

We value collaboration built on trust, respect, and camaraderie. Every individual’s contribution matters as we work together to achieve shared goals.

Appreciation

We believe our people are the foundation of our organization. Regardless of rank or tenure, we empower, acknowledge, and value the character, talents, and ideas of every member.

Leadership

We lead by example, act with courage, and persevere with integrity. We demonstrate competence, professionalism, and ethical leadership at all times.

Family

We honor the importance of family—both personally and professionally. The relationships we build within our organization strengthen us and provide support throughout our careers.

Board of Directors and District Management

Board of Directors

Board President	James Ashcraft
Vice President	John C. Tanner
Director	Nancy C. Hillgren
Director	Tucker Stine
Director	Kevin Barnard

Management Staff

Fire Chief	Dave McQuead
Deputy Fire Chief	James Mickelson
Battalion Chief	Luke Bennett
Battalion Chief	Brian Salameh
Battalion Chief	Paul Roman
Battalion Chief	Trever Krueger
Fire Marshal	Marlene Donner
Finance Manager	Burgen Havens

Rancho Santa Fe Fire Protection District
Authorized Positions
FY2026-27 Personnel Listing (FTE)

Full Time Equivalent (FTE) List	FY26 Authorized Positions	Changes	FY27 Authorized Positions
Leadership			
Fire Chief	1.00	0.00	1.00
Deputy Fire Chief	1.00	0.00	1.00
Fire Marshal	1.00	0.00	1.00
Battalion Chief	3.00	0.00	3.00
Battalion Chief - Training	1.00	0.00	1.00
Finance Manager	1.00	0.00	1.00
Executive Assistant/Board Clerk	1.00	0.00	1.00
	9.00	0.00	**9.00**
Safety/Administration			
Deputy Fire Marshal	1.00	0.00	1.00
Fire Prevention Specialist	3.00	0.00	3.00
Permit Technician	1.00	0.00	1.00
Human Resources Analyst	1.00	0.00	1.00
Accounting Specialist	1.00	0.00	1.00
Accounting Technician	1.00	0.00	1.00
IT	1.00	0.00	1.00
	9.00	0.00	**9.00**
Safety			
Captain*	18.00	0.00	18.00
Engineer	18.00	0.00	18.00
Firefighter/PM	15.00	0.00	15.00
Captain - Training	1.00	0.00	1.00
	52.00	0.00	**52.00**
Total FTE's	**70.00**	**0.00**	**70.00**

Board of Directors			
Directors	5.00	0.00	5.00
	5.00	0.00	**5.00**

Total FTE's & Directors	**75.00**

*4850

BUDGET SUMMARY

The FY27 budget is presented in two parts: the Operating Budget, which funds day-to-day emergency response and District administration, and the Capital Improvement Plan, which funds apparatus, facilities, and equipment. The total FY27 budget is $27.7 million, of which $25.4 million represents net General Fund commitment after restricted Mitigation Fund resources and secured grant funding are applied.

	Budget FY26	Budget FY27	Change	% Change
Operating Expenses	$22,805,441	$23,486,274	$680,833	3.0%
Capital Expenditures	$239,000	$4,219,000	$3,980,000	1,665.3%
Total Budget	**$23,044,441**	**$27,705,274**	**$4,660,833**	**20.2%**
Less: Capital Funding Sources	$-	($2,338,636)	($2,338,636)	—
Net Budget — General Fund	**$23,044,441**	**$25,366,638**	**$2,322,197**	**10.1%**

Capital Funding Sources consist of a $1,846,000 transfer from the restricted Fire Mitigation Fund and $492,636 in federal grant and external contributions. The $2,500,000 Emergency Communications Center (ECC) allocation is a planning placeholder pending the District's DCIP federal grant determination and is not included in the figures above.

OPERATING BUDGET

The FY27 Operating Budget of $23,486,274 represents an increase of $680,833, or 3.0%, over the FY26 Final Budget. Against projected General Fund revenue of $23,723,013, the District projects a net operating surplus of $236,739 before capital — the District's first projected operating surplus in four fiscal years, following deficits of $1,183,156 in FY26, $1,360,481 in FY25, and $678,281 in FY24.

The organizational split of FY27 Operating Expenses is shown below:

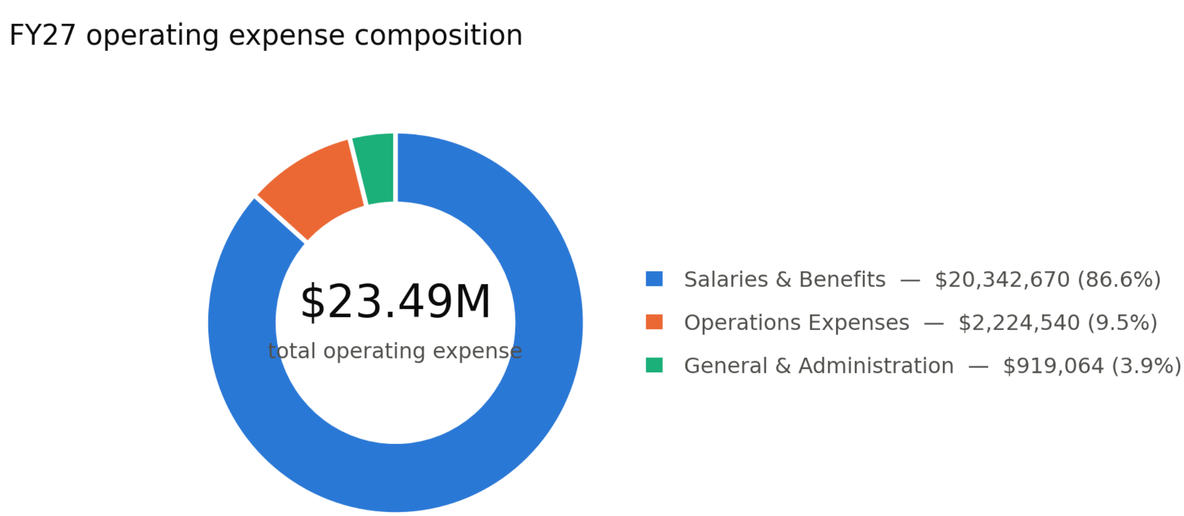


Figure 1 FY27 Operating Budget Profile

- **Salaries and Benefits** account for 86.6% of the operating budget at $20,342,670, an increase of 5.2% over FY26. The District is budgeted at current authorized staffing levels with no new positions proposed. The increase reflects MOU-governed cost of living adjustments, step progressions, and CalPERS employer rate changes, including a $1,464,514 normal unfunded accrued liability (UAL) payment and a $500,000 Additional Discretionary Payment (ADP) to accelerate UAL paydown.

- **Operations Expenses** account for 9.5% of the operating budget at $2,224,540, a decrease of 5.9% from FY26. The decrease reflects anticipated liability insurance savings from a carrier transition, offset by the addition of a $300,000 EMS line item associated with the District's CSA-17 contract and county-mandated cardiac monitor lease.
- **General and Administration Expenses** account for 3.9% of the operating budget at $919,064, a decrease of 16.2% from FY26, driven primarily by a correction to County administrative cost estimates and reduced projected legal expenditures.

CAPITAL EXPENDITURE BUDGET

FY27 Capital Improvement Plan expenditures total $4,219,000, the District's largest capital investment year in recent history. The increase over FY26 reflects the replacement of two front-line Type 1 fire engines and a District-wide Self-Contained Breathing Apparatus (SCBA) replacement, both of which have been planned and reserved for across multiple budget cycles.

Capital expenditures are substantially offset by restricted and external funding sources, reducing the net General Fund commitment to $1,880,364, or approximately 45% of total capital cost:

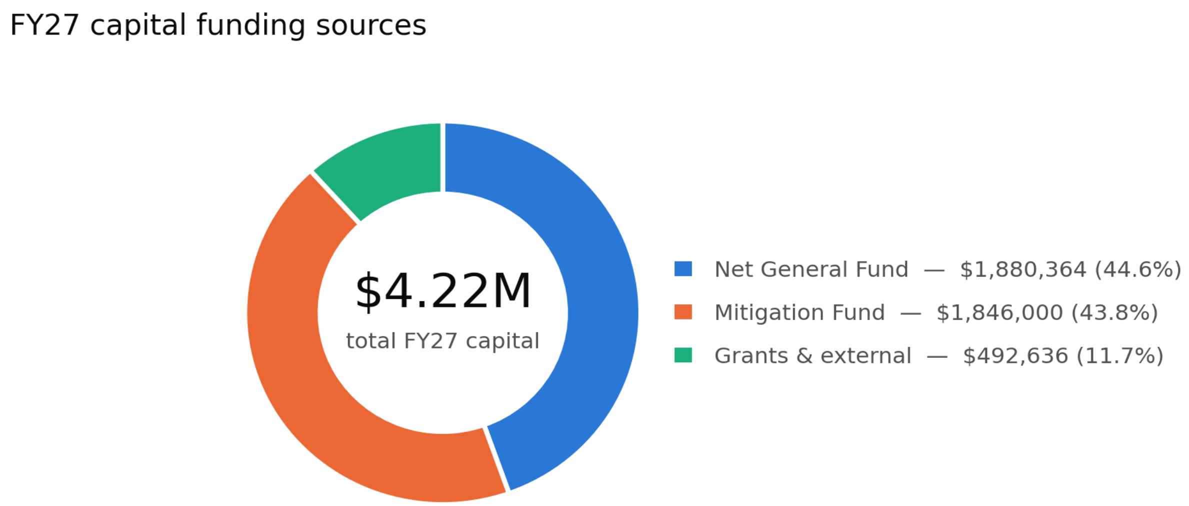


Figure 2 FY27 Capital Funding Sources

- **Apparatus and Vehicles ($3,334,000)** include two Type 1 fire engine replacements at $1,400,000 each, associated engine equipment, and four vehicle replacements consistent with the District's fleet rotation schedule. The Fire Mitigation Fund covers $1,846,000 of this total.
- **Equipment and Technology ($610,000)** include the 50-unit SCBA replacement at $550,000, substantially funded by an awarded Federal Assistance to Firefighters Grant (AFG) of $352,636, plus server and network infrastructure replacement.
- **Facilities ($275,000)** fund completion of the District-wide station alerting modernization program and the Station 2 training tower. Consistent with District capitalization policy, individual repair and improvement projects under $50,000 are budgeted as operating expenses rather than capital.

OVERALL SOURCE OF FUNDS

The FY27 total budget of $27,705,274 is funded from the following sources:

Source	FY27 Amount	Notes
General Fund Revenue	$23,723,013	Property tax, special tax, fees, and other receipts
Fire Mitigation Fund Transfer	$1,846,000	Restricted — apparatus and vehicle purchases
Grants and External Contributions	$492,636	Federal AFG grant and anticipated local contributions
Use of Accumulated Fund Balance	$1,643,625	Draw on unassigned fund balance for capital
Total Sources	**$27,705,274**	

The District projects an operating surplus of $236,739 before capital. After capital expenditures net of restricted and grant funding, the FY27 budget reflects a planned draw on accumulated fund balance of $1,643,625. This is a deliberate and non-recurring use of reserves to fund the apparatus and SCBA replacements described above and does not reflect a structural operating deficit. As of June 30, 2026, the District holds approximately $19,996,262 in unassigned fund balance after all reserve designations, and the planned draw represents approximately 8% of that balance.

SHORT-TERM AND LONG-TERM ISSUES IMPACTING THE BUDGET

Emergency Communications Center (ECC)

The ECC project is the District's most significant long-term capital initiative. An updated construction estimate places the total project cost at approximately $15,000,000. The District has submitted an application for a $10,582,240 Defense Community Infrastructure Program (DCIP) federal grant, with notification expected around August 2026. A $2,500,000 planning placeholder is identified for FY27 but is not appropriated in this budget; staff will return to the Board with a financing recommendation, and a budget amendment if required, once the grant outcome is known. Under either scenario, the District is responsible for a local cost share of $4,535,249.

Operating Reserve

The District's Operating Reserve is currently funded at $3,891,121 against a policy target of $4,167,546 under Resolution No. 2024-15, a shortfall of $276,425, or approximately 1.3% of core tax revenue. Four of the District's five Board-established reserves are fully funded, and in aggregate the District holds $892,375 above combined reserve targets. The current balance represents approximately 2.6 months of operating cost, above the Government Finance Officers Association recommended two-month minimum. Rebuild options are presented in the Reserve Fund Analysis section.

EMS Service Mandate

FY27 is the first full budget year reflecting the District's CSA-17 EMS contract obligation, budgeted at $300,000 and comprising contract operating costs and a county-mandated cardiac monitor lease. The associated contract revenue of approximately $196,000 is a flat annual payment and is reflected in General Fund revenue.

Mutual Aid Reimbursement Revenue

FY27 includes $800,000 in budgeted FEMA/OES mutual aid reimbursement revenue, a departure from prior practice in which this revenue was not budgeted due to its dependence on fire season severity and deployment activity. The amount is based on the District's five-year average of actual reimbursements received ($794,920, FY22–FY26). Actual receipts will vary with deployment activity, and staff will monitor this revenue throughout the fiscal year.

CalPERS Pension Obligations

Pension costs remain among the District's most significant long-term financial considerations. FY27 includes a normal UAL payment of $1,464,514 and budgets $500,000 for an Additional Discretionary Payment toward the unfunded liability. Staff is evaluating a tactical pause on the ADP pending further review; the budgeted amount will be paid at the Board's direction if the payment proceeds.

CONCLUSION

The FY27 Proposed Budget reflects a District in sound fiscal condition. Projected revenue growth of 9.7% outpaces operating expense growth of 3.0%, producing the District's first projected operating surplus in four fiscal years. The District is simultaneously executing its largest capital investment year in recent history — replacing two front-line engines and the full SCBA fleet — while limiting General Fund exposure to approximately 45% of total capital cost through disciplined use of restricted Mitigation Fund resources and successful grant pursuit. Reserve balances remain strong, and the planned use of fund balance for capital is non-recurring and well within the District's capacity.

The detailed Revenue, Salaries and Benefits, Operations Expenses, General and Administration Expenses, Capital Improvement Plan, and Reserve Fund Analysis sections follow.

GENERAL FUND REVENUE

The FY27 Proposed Budget projects General Fund revenue of $23,723,013 an increase of 9.7% over the FY26 Final Budget of $21,622,285. The District's revenue base is predominantly driven by property tax, which accounts for approximately 78% of total projected. The remaining sources — Special Tax, interest earnings, lease and rental income, Fire Prevention Fees, grant revenue, and other receipts — provide supplemental but meaningful support to District operations.

FY26 year-to-date actuals through June 30, 2026, totaled $23,343,497, slightly above the FY26 final budget, demonstrating the District's strong revenue performance and supporting the FY27 projection assumptions. Notably, interest income continues to outperform budget due to favorable investment yields, while Fire Prevention Fees reflect robust development activity within the District's service area. FY27 also includes $352,636 in Grant Revenue, reflecting the District's awarded Federal Assistance to Firefighters Grant (AFG) for Self-Contained Breathing Apparatus (SCBA) replacement; funds have been awarded but not yet received as of this budget's preparation.

REVENUE ASSUMPTIONS

- **Property Tax:** Projected to increase 5.0% over FY26 in line with San Diego County Assessor assessed valuation growth trend.
- **Special Tax:** Projected to increase 3.9% based on the Board-authorized levy and parcel growth within the District's boundaries.
- **Interest Income:** Budgeted at $464,607, a 1.9% decrease from FY26 Final Budget, reflecting current investment yield assumptions. FY26 YTD performance of $863,981 exceeded budget due to favorable rates during the year; the FY27 projection is conservatively set to account for potential rate normalization.
- **Cell Tower Lease Agreements & Rental Income:** Projected to increase approximately 3.1% consistent with CPI-based lease escalation clauses in existing agreements.
- **Fire Prevention Fees:** Projected at $436,000, a 10.9% increase, supported by FY26 YTD actuals of $449,710 and continued development activity in the RSF community.
- **Grant Revenue:** Budgeted at $352,636, reflecting the District's awarded Federal Assistance to Firefighters Grant (AFG) supporting the SCBA replacement project detailed in the Capital section. This figure represents only the confirmed federal award; a possible RSF Fire Foundation contribution of $100,000 toward the same project remains unconfirmed and is excluded from this budget. The grant has been awarded but funds have not yet been received; revenue will be recognized upon actual receipt or reimbursement per standard federal grant drawdown procedures.
- **Other Revenues:** Projected at $1,592,392, a 106.5% increase over FY26 Final Budget. The increase is primarily attributable to $800,000 in budgeted FEMA/OES mutual aid reimbursement revenue. Consistent with historical practice, this revenue has not typically been budgeted due to its dependency on fire season severity and District deployment activity; for FY27, an estimate has been included based on the District's five-year average of actual FEMA/OES reimbursements received ($794,920, FY22–FY26). All other components of Other Revenues are consistent with the three-year historical average, exclusive of one-time items reflected in FY26 actuals.

REVENUE SUMMARY

Revenue Source	FY24 Final Budget	FY25 Final Budget	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
Property Tax	16,237,974	17,086,424	17,520,011	17,940,872	18,394,255	5.0%
Special Tax	1,701,212	1,780,781	1,855,579	1,920,633	1,927,659	3.9%
Interest Income	221,360	456,965	473,703	863,981	464,607	(1.9%)
Cell Tower Lease Agreements	179,002	184,348	189,854	205,479	195,731	3.1%
Fire Prevention Fees	320,000	350,000	393,000	449,710	436,000	10.9%
Grant Revenue	-	150,000	70,000	132,498	352,636	403.8%
Rental Income	302,181	311,969	348,993	352,261	359,733	3.1%
Other Revenues	730,154	741,100	771,146	1,478,062	1,592,392	106.5%
TOTAL REVENUE	**19,691,883**	**21,061,587**	**21,622,285**	**23,343,497**	**23,723,013**	**9.7%**

REVENUE DESCRIPTION

The following table provides a description of each revenue source, and the projected amount for the fiscal year.

Revenue Source	Description	FY27 Proposed
Property Tax	Ad valorem property tax is the District's primary revenue source, comprising approximately 78% of General Fund revenue based on assessed valuation growth and San Diego County Assessor projections.	$18,394,255
Special Tax	Special Tax revenue includes voter-approved parcel-based charges that support fire protection and emergency services within the District.	$1,927,659
Interest Income	Earnings on District funds invested through the County of San Diego Investment Pool and other authorized instruments.	$464,607
Cell Tower Lease Agreements	Revenue from telecommunications cell tower leases on District-owned property. Annual increase is consistent with CPI-adjusted lease escalations per existing agreements.	$195,731
Fire Prevention Fees	Fees collected for plan review, fire inspections, and prevention services rendered to developers and property owners.	$436,000
Grant Revenue	Reflects the awarded Federal AFG grant supporting the District's SCBA replacement project (see Capital section). Funds have been awarded but not yet received; a possible $100,000 RSF Fire Foundation contribution for the same project is unconfirmed and excluded from this figure.	$352,636
Rental Income	Revenue from facility leases and property rental agreements.	$359,733
Other Revenues	Includes FEMA/OES mutual aid reimbursement revenue (budgeted at $800,000 based on the District's 5-year average of actual reimbursements), miscellaneous fees, and other general fund receipts.	$1,592,392
TOTAL REVENUE	**FY27 General Fund Proposed Revenue**	**$23,723,013**

FIRE MITIGATION FUND REVENUE

In addition to General Fund revenue, the District administers the Fire Mitigation Fund, which receives mitigation fees from new development to support capital facilities and equipment serving growth areas within the District.

Revenue Source	FY25 Final	FY26 Final Budget	FY26 YTD Actuals	FY27 Proposed
Mitigation Fees	$850,000	$500,000	$794,296	$550,000
Interest Income	$22,000	$30,000	$105,119	$70,000
Total Mitigation Fund	**$872,000**	**$530,000**	**$899,415**	**$620,000**

Mitigation fees reflect anticipated development activity; interest income is projected based on current fund balance and prevailing investment yields. These funds are restricted for capital purposes and are not available for general operations.

SALARIES & BENEFITS

Salaries and Benefits represent the District's largest expenditure category, totaling $20,342,670 in the FY27 Proposed Budget — an increase of 5.2% over the FY26 Final Budget of $19,345,620. This reflects the District's ongoing commitment to maintaining a competitive, well-compensated workforce capable of delivering the highest standard of emergency response and fire prevention services to the communities of Rancho Santa Fe, Fairbanks Ranch, 4S Ranch, Harmony Grove, and surrounding areas.

KEY HIGHLIGHTS

- **Total Salaries & Overtime:** FY27 regular salaries are budgeted at $11,000,800 for total Salaries of $11,016,800. Overtime is budgeted at $2,500,000.
- **Annual Leave Paid:** Budgeted at $160,000 in FY27. FY26 actuals of $169,141 — well above the $60,000 FY26 budget — reflect increased leave payouts associated with retirements, as well as the MOU policy requiring automatic payout of accrued leave hours above 600 for any employee. The FY27 budget is set conservatively below actuals.
- **Health Insurance:** Projected at $1,438,076, a 9.1% increase over FY26. This total includes medical/dental premiums ($1,368,476), life insurance ($15,600), and director medical/dental ($54,000). The District provides health coverage through a self-insured arrangement and continues to manage cost growth through plan design and employee wellness initiatives.
- **Workers Compensation:** Held flat at $400,000 consistent with FY26 budget. FY26 actuals of $546,393 were elevated due to a higher-than-normal claims period; FY27 projects a return to normalized levels.

CALPERS PENSION OBLIGATIONS

The District provides a defined benefit pension plan through the California Public Employees' Retirement System (CalPERS). Pension costs remain one of the most significant long-term financial considerations for the District and are managed through a combination of normal cost contributions, unfunded accrued liability (UAL) payments, and an Additional Discretionary Payment (ADP).

- **Classic Safety Plan (2.5% @ 55):** Covers employees hired prior to January 1, 2013, and accounts for the substantial majority of the District's pension liability. CalPERS' most recent Annual Valuation Report (as of June 30, 2023) placed the funded status of the Classic Safety Plan at 80.1%.
- **PEPRA Safety & Non-Safety:** Covers employees hired on or after January 1, 2013, under the Public Employees' Pension Reform Act. FY27 PEPRA Safety contributions are budgeted at $625,000, a 13.6% increase, reflecting continued growth in the PEPRA-tier workforce.
- **UAL – Normal Annual Payment:** The FY27 normal UAL payment is budgeted at $1,464,514, a 10.6% increase over FY26, consistent with CalPERS' actuarially determined schedule.
- **CalPERS ADP:** The District will budget $500,000 for its Additional Discretionary Payment in FY27, consistent with FY26. Staff is evaluating a pause on the ADP this year pending further review; the budgeted amount will be paid at the Board's direction if the payment proceeds.

SALARIES & BENEFITS DETAIL

Account	FY24 Final	FY25 Final	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
SALARIES						
Salaries	$8,675,420	$10,075,613	$10,550,000	$10,458,179	$11,016,800	+4.4%
Overtime	$2,122,654	$2,000,000	$2,400,000	$2,593,332	$2,500,000	+4.2%
Management Incentive Pay	$56,403	$72,393	$89,760	$90,443	$94,000	+4.7%
Annual Leave Paid	$-	$-	$60,000	$169,141	$160,000	+166.7%
PENSION & RETIREMENT CONTRIBUTIONS						
Classic Safety	$3,188,000	$1,393,429	$1,337,000	$1,285,606	$1,310,000	(2.0%)
Classic Non-Safety	$-	$44,365	$49,000	$48,707	$52,000	+6.1%
PEPRA Safety	$-	$479,180	$550,000	$566,239	$625,000	+13.6%
PEPRA Non-Safety	$-	$76,925	$88,000	$87,975	$97,000	+10.2%
UAL – PERS Normal (annual)	$-	$1,117,000	$1,324,000	$1,323,464	$1,464,514	+10.6%
UAL – CalPERS ADP	$697,591	$1,000,000	$500,000	$500,000	$500,000	0.0%
BENEFITS & INSURANCE						
Payroll Tax	$193,555	$239,434	$186,000	$222,345	$196,600	+5.7%
Workers Comp Insurance	$500,000	$500,000	$400,000	$546,393	$400,000	0.0%
Health Insurance	$1,175,917	$1,494,849	$1,317,600	$1,317,443	$1,438,076	+9.1%
HRA (Funded & Active)	$490,000	$484,400	$442,400	$424,789	$425,880	(3.7%)
Retiree Health Expense	$7,000	$15,000	$15,000	$5,916	$16,800	+12.0%
Uniforms	$45,000	$38,000	$36,860	$33,214	$46,000	+24.8%
TOTAL SALARIES & BENEFITS	**$17,151,540**	**$19,030,588**	**$19,345,620**	**$19,673,185**	**$20,342,670**	**+5.2%**

BUDGET ASSUMPTIONS

- **Staffing Level:** FY27 is budgeted at current authorized staffing levels. No new positions are proposed; however, Investigation Stand By Pay has been formally added as a discrete line item.
- **Salary Increases:** Projected increases reflect MOU-governed cost of living adjustments and step progressions for eligible personnel.
- **CalPERS Employer Rates:** Contribution rates are based on the most recent CalPERS actuarial valuation. The District will continue to evaluate the $500,000 ADP to address the UAL, consistent with its long-term pension funding policy.
- **Health Insurance:** Rates reflect current plan renewal estimates. The District actively monitors plan utilization and will adjust mid-year if significant deviations occur.
- **Workers' Compensation:** Projected at $400,000 based on normalized claim activity. Actual costs may vary depending on incident frequency and claims resolution timing.

OPERATIONS EXPENSES

Operations Expenses for FY27 are proposed at $2,224,540, a decrease of 5.9% from the FY26 Final Budget of $2,363,017. This decrease reflects anticipated Liability Insurance savings, the reclassification of certain costs, and a EMS budget, offset in part by increased Structures & Grounds and Utilities costs identified through station-level review. FY26 year-to-date actuals of $2,057,546 came in under budget, primarily due to timing of firefighting equipment and apparatus expenditures.

Operations expenses support the District's day-to-day emergency readiness across all six stations, including apparatus maintenance, station upkeep, communications infrastructure, fuel, utilities, and essential firefighting supplies. These costs are directly tied to the District's ability to deliver timely and effective fire suppression, emergency medical services, and fire prevention across Rancho Santa Fe, Fairbanks Ranch, 4S Ranch, Harmony Grove, and surrounding communities.

KEY HIGHLIGHTS & NOTABLE CHANGES

- **EMS –New Line Item ($300,000):** FY27 marks the first full-year budget for EMS costs driven by San Diego County's CSA-17 contract. Budgeted at $300,000, comprised of the District's actual CSA-17 contract operating costs (approximately $100,000) and the county-mandated cardiac monitor lease (approximately $200,000). The CSA-17 contract is a flat annual payment (approximately $196,000 in FY27 revenue — see Revenue section). FY26 YTD actuals of $71,477 reflect only partial-year activity as this obligation came into effect mid-year.
- **Liability Insurance ($145,000, -34.1%):** The District anticipates transitioning to FAIRA (Fire Agencies Insurance Requirements Association) for its liability coverage in FY27, resulting in projected savings of approximately $75,000 compared to the FY26 budget. This is a significant cost reduction that partially offsets the new EMS mandate.
- **Firefighting Equipment ($188,390, -51.6%):** The substantial decrease from FY26 YTD actuals of $213,013 reflect partial-year spending across these accounts.
- **Self-Contained Breathing Apparatus (SCBA) ($27,500, +22.2%):** This Operations line covers routine annual costs — fit testing, parts, and repairs — to keep current equipment serviceable throughout the year. FY26 YTD actuals of $62,502 reflect the replacement of a number of SCBA air bottles maintaining current, NFPA-compliant air bottles is required for firefighter safety and was not optional. The FY27 Proposed amount reflects the ongoing routine annual maintenance level, with the expired-bottle replacement treated as a one-time FY26 correction.
- **Fuel ($120,000, +20.0%):** Reflects current market fuel cost increases as of May 2026. The District operates a large fleet across six stations and the 20% increase aligns with observed year-to-date actuals of $141,247 against a $100,000 FY26 budget.
- **Structures & Grounds ($339,700, -4.1%):** Consistent with the District's capital policy, individual repair and improvement projects under $50,000 are budgeted as operating expenses rather than capital expenditures. As a result, several station-level projects previously contemplated as capital items have been reclassified into this operating line for FY27. This reclassification, together with reviewed and right-sized station-level allocations, results in a smaller net decrease than initially projected.
- **Utilities ($375,000, -8.1%):** Projected decrease reflects FY26 YTD actuals of $388,276 trending closer to the $408,000 budget than initially anticipated. FY27 station-level allocations (RSF1–RSF6 and Admin) are set based on updated per-station usage patterns.
- **Communication ($83,900, -22.9%):** Reflects consolidation and streamlining of 800MHz network fees, radio costs, and cellular expenses. The FY26 budget was higher due to transition costs; FY27 reflects a more stable, normalized cost structure.
- **Dispatch Services ($240,000, flat):** Held flat consistent with the existing JPA agreement. No rate changes are anticipated for FY27.
- **Grant Expenses ($0, -100.0%):** No grant-funded operating expenditures are budgeted in FY27. The District's confirmed Federal Assistance to Firefighter Grant (AFG) ($352,636) for SCBA replacement funds a capital equipment purchase and is budgeted within the Capital section (Equipment & Technology), not Operations Expenses.

- **Emergency Incident Expense ($40,000, flat):** Maintained at FY26 levels to cover mutual aid reimbursement costs and unplanned incident-related expenditures. FY26 actuals of $11,387 reflect a relatively quiet year; this reserve is prudently maintained given the unpredictable nature of major incident activity.

OPERATIONS EXPENSES DETAIL

Line Item	FY24 Final	FY25 Final	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
Dispatch Services	$245,000	$220,000	$240,000	$232,970	$240,000	0.0%
Structures & Grounds	$263,400	$287,200	$354,060	$279,187	$339,700	(4.1%)
Fuel	$111,000	$116,000	$100,000	$141,247	$120,000	+20.0%
Apparatus	$305,000	$321,500	$303,905	$227,575	$280,000	(7.9%)
Prevention Materials & Supply	$5,000	$5,000	$9,850	($456)	$6,000	(39.1%)
Liability Insurance	$125,000	$169,000	$220,042	$220,042	$145,000	(34.1%)
Utilities	$477,000	$389,000	$408,000	$388,276	$375,000	(8.1%)
Repairs & Maintenance	$25,400	$25,400	$29,940	$31,641	$30,500	+1.9%
Firefighting Equipment	$299,000	$432,400	$389,580	$213,013	$188,390	(51.6%)
EMS	$-	$-	$-	$71,477	$300,000	New
Kitchen & Janitorial Supplies	$29,000	$38,000	$36,860	$25,044	$32,000	(13.2%)
Grant Expenses	$-	$-	$83,000	$61,430	$-	(100.0%)
SCBA Equipment	$22,500	$23,200	$22,504	$62,502	$27,500	+22.2%
Small Tools & Minor Equipment	$5,100	$5,000	$4,850	$6,065	$4,850	0.0%
Hazmat Disposal & Permits	$15,900	$12,000	$11,640	$12,497	$11,700	+0.5%
Emergency Incident Expense	$10,000	$30,000	$40,000	$11,387	$40,000	0.0%
Communication	$110,300	$116,300	$108,786	$73,648	$83,900	(22.9%)
TOTAL OPERATIONS EXPENSES	**$2,048,600**	**$2,190,000**	**$2,363,017**	**$2,057,546**	**$2,224,540**	**(5.9%)**

BUDGET ASSUMPTIONS

- **EMS Costs:** Budgeted at $300,000, reflecting the District's actual CSA-17 contract operating costs (~$100,000) plus the San Diego County-mandated monitor lease (~$200,000). The CSA-17 contract is a fixed, non-negotiable flat annual payment; actual costs may vary modestly year to year.
- **Liability Insurance:** Projected savings are contingent on completing the transition to FAIRA. If the carrier change is not finalized prior to the start of FY27, actual costs may be higher. Staff will update the Board as the renewal process is completed.
- **Fuel:** Projected at $120,000 based on current pricing trends as of May 2026. Actual costs will vary with market conditions and District call volume.
- **Structures & Grounds:** Station-level allocations reflect known maintenance needs and scheduled projects. Per the District's capital policy, individual projects under $50,000 are budgeted as operating expenses; larger qualifying projects remain in the Capital budget. Unplanned emergency facility repairs are covered within the Emergency Incident Expense line and existing reserve funds.
- **Firefighting Equipment:** Budgeted based on identified operational needs. The SCBA replacement is treated as a capital expenditure and is not reflected in this line.

GENERAL & ADMINISTRATION EXPENSES

General and Administration Expenses for FY27 are proposed at $919,064, a decrease of 16.2% from the FY26 Final Budget of $1,096,804. This reduction is primarily driven by a correction to County Administrative costs, and lower projected legal costs. These net savings reflect the District's commitment to administrative efficiency.

G&A expenses support the District's governance, compliance, training, and administrative operations — including Board support, legal counsel, professional consulting, staff development, and technology costs. While individually smaller than operational line items, these costs are essential to maintaining sound fiscal management, regulatory compliance, and an informed and effective Board of Directors.

KEY HIGHLIGHTS & NOTABLE CHANGES

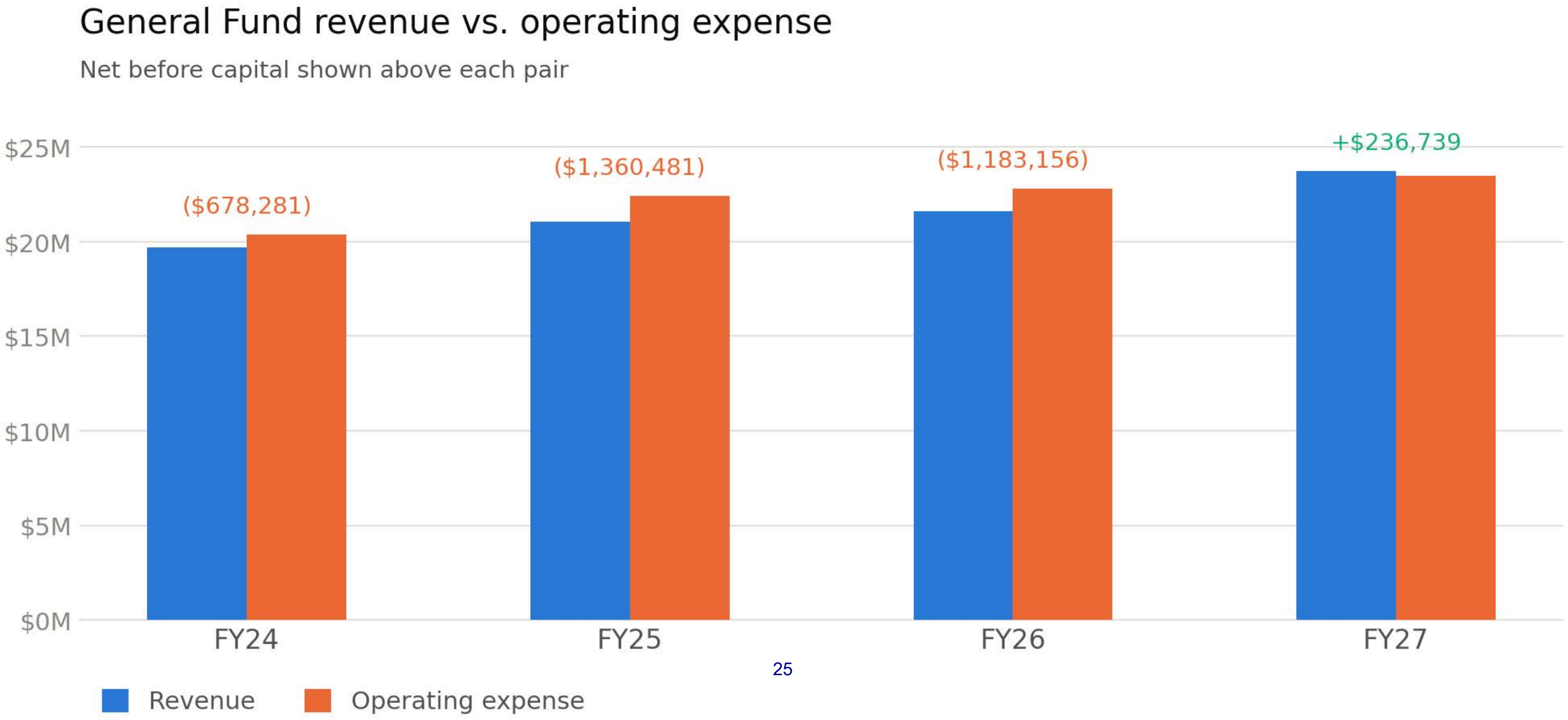
- **County Admin Costs ($170,000, -43.3%):** FY27 reflects actual San Diego County administrative costs for the management, collection and distribution of property tax apportionment.
- **Computers Materials & Service ($29,000, -70.2%):** The decrease from FY26 reflects the correction of a classification error. Those subscriptions have been properly reclassified to Memberships & Subscriptions in FY27.
- **Memberships & Subscriptions ($180,500, +12.8%):** The increase from FY26 reflects a modest growth in technology platform costs. This line captures the District's software licensing, professional memberships, and subscription-based services.
- **Professional Services ($131,264, -6.2%):** Includes a range of consulting and professional service contracts: general consulting (M. Krauss, B&G, HGW), financial consulting (LSL, NHA), weed abatement services, IT & policy consulting, prevention consulting, pension and GASB reporting (annual fee), benefit assessment administration (Wildan), and accounting and audit services. Legal support is tracked separately under Legal Services, below.
- **Legal Services ($40,000, -33.3%):** Projected at $40,000 based on FY26 actuals of $42,515 and anticipated legal activity. The FY26 budget of $60,000 proved higher than needed; FY27 is right-sized while maintaining an appropriate reserve for unplanned legal matters.
- **Board Election ($33,000, +560%):** FY27 includes two Board Director seats up for election. Election costs are managed through the County and are non-discretionary. The FY26 budget of $5,000 reflected a non-election year placeholder; the FY27 amount is based on estimated County election costs for two seats.
- **Physicals & Wellness Program ($110,000, -8.3%):** Reflects a modest reduction from FY26. The FY27 budget accommodates current program needs and now includes all administrative staff, while remaining below the FY26 budgeted level.
- **Professional Development ($79,100, +5.5%):** Modest increase reflecting training needs across suppression, administration, and prevention staff.
- **Office Expense ($61,600, +17.4%):** Increased from the FY26 budget of $52,459, driven primarily by two items: Outside Printing & Binding ($15,000, includes the final weed abatement mailer and the annual District mailer) and Knox Box increase. The expense covers routine mail delivery, shredding, and postal services ($22,000, including $8,000 for scanning and shred services), copier maintenance, subscriptions (maps, books), and fitness equipment.

GENERAL & ADMINISTRATION EXPENSES DETAIL

Line Item	FY24 Final	FY25 Final	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
County Admin Costs	$270,000	$290,000	$300,000	$448,561	$170,000	(43.3%)
Computers Materials & Service	$80,400	$101,000	$97,400	$70,348	$29,000	(70.2%)
Professional Services	$223,100	$141,100	$140,000	$339,041	$131,264	(6.2%)
Legal Services	$100,000	$148,000	$60,000	$42,515	$40,000	(33.3%)
Professional Development	$110,000	$80,000	$75,000	$63,575	$79,100	+5.5%
Formal Education	$20,000	$20,000	$20,000	$13,122	$20,000	0.0%
Physicals & Wellness Program	$165,000	$115,000	$120,000	$96,671	$110,000	(8.3%)
Memberships & Subscriptions	$70,653	$73,000	$160,000	$139,087	$180,500	+12.8%
Meetings & Special Events	$15,000	$10,000	$9,700	$15,668	$11,000	+13.4%
Training Materials	$17,000	$26,500	$26,245	$25,467	$26,100	(0.6%)
Office Expense	$62,900	$64,800	$52,459	$50,300	$61,600	+17.4%
LAFCO	$9,971	$11,080	$9,000	$8,387	$9,000	0.0%
Admin Fees	$16,000	$16,000	$10,000	$3,511	$7,500	(25.0%)
Advertising & Legal Notices	$5,000	$5,000	$7,000	$1,788	$6,000	(14.3%)
Recruitment/Backgrounds	$5,000	$5,000	$5,000	$7,805	$5,000	0.0%
Board Election	$-	$95,000	$5,000	$-	$33,000	+560.0%
TOTAL GENERAL & ADMIN EXPENSES	**$1,170,024**	**$1,201,480**	**$1,096,804**	**$1,325,846**	**$919,064**	**(16.2%)**

BUDGET ASSUMPTIONS

- **County Admin Costs:** Budgeted at $170,000 based on confirmed trend analysis. Staff will monitor actual charges from the County throughout the year and report any significant variances to the Board.
- **Software & Subscriptions:** All software subscription costs are now properly classified under Memberships & Subscriptions. The Computers line reflects hardware, maintenance, and direct technology service costs only.
- **Professional Services:** Scope and vendor relationships have been reviewed. FY27 reflects active contracts and anticipated engagements. Any new professional service needs arising during the year will be brought to the Board for approval as appropriate.
- **Board Election:** Two seats are up for election in FY27. The $33,000 allocation is based on estimated County election costs and is subject to final County billing.
- **Legal Services:** Budgeted conservatively based on recent actuals. The District maintains a retainer relationship with legal counsel and will manage discretionary legal activity within this allocation.


General Fund revenue vs. operating expense
Net before capital shown above each pair
$25M
$20M
$15M
$10M
$5M
$0M
($678,281)
($1,360,481)
($1,183,156)
+$236,739
FY24
FY25
FY26
FY27
Revenue
Operating expense

CAPITAL IMPROVEMENT PLAN OVERVIEW

FY27 represents a significant capital investment year with total planned Capital Improvement Plan (CIP) expenditures of $4,219,000 across facilities, apparatus, and equipment. This investment reflects years of deliberate planning and prioritization, and is made possible in large part by the strategic use of restricted Mitigation Fund resources, secured federal grant funding, and anticipated external contributions — reducing the net General Fund outlay to approximately $1,880,364.

The FY27 CIP is organized into three categories: Capital Facilities, Apparatus & Vehicles, and Equipment & Technology. In addition, the District is advancing the Emergency Communications Center (ECC) project — a standalone major initiative funded through a separate long-term financing structure. Each category is detailed below.

FY27 CAPITAL FUNDING SUMMARY

The following table summarizes FY27 capital expenditures and the sources of funding offsetting General Fund exposure:

Funding Source	Amount	Notes
Total CIP Expenditures (Routine)	$4,219,000	All three CIP categories combined
Less: Mitigation Fund Resources	($1,846,000)	Restricted fees — apparatus and vehicle purchases
Less: Anticipated Grants & External Revenue	($492,636)	Federal AFG Grant ($352,636, awarded) + Sonic Wall SDRFF ($20,000, pursuing) + RSF Fire Foundation ($100,000, possible) + RSF Rotary Club ($20,000, pending)
Net General Fund Outlay Required	**$1,880,364**	**True cash impact to the General Fund**

The District's capital planning approach — leveraging restricted Mitigation Fund dollars for eligible apparatus purchases and aggressively pursuing grant funding — results in the General Fund absorbing approximately 45% of the total FY27 CIP cost despite a historically large investment year.

PART 1: CAPITAL FACILITIES — $275,000

FY27 Facilities capital of $275,000 focuses on station infrastructure upgrades that have been deferred from prior years or identified through ongoing facility assessments.

Project / Asset	FY25	FY26	FY27 Proposed	Funding Source
Station 2 — Digital Alerting System	$-	$-	$125,000	General Fund
Station 2 — Training Tower Completion	$-	$-	$150,000	General Fund
FACILITIES TOTAL	**$381,000**	**$197,000**	**$275,000**	**100% General Fund**

- **Station 2 Digital Alerting System ($125,000):** Completes the District-wide station alerting modernization program. Station 1's system was completed in FY26. Modern alerting systems improve response times and reduce false activations.
- **Station 2 Training Tower Completion ($150,000):** Completes the multi-year Training Tower CIP project at Station 2, providing essential hands-on training infrastructure for suppression staff.

Note: Station 1 Showers has been deferred and is not included in the FY27 CIP; staff and facilities leadership have determined it is not a current priority. Station 4 Roof, along with several other station repair and improvement items under $50,000, has been reclassified from Capital to the Operations Expenses budget (Structures & Grounds category) per the District's capitalization policy — see the Operations Expenses section for detail.

PART 2: APPARATUS & VEHICLES — $3,334,000

FY27 Apparatus and Vehicle capital totals $3,334,000 and represents the largest single category of capital investment in FY27. The majority of this cost is funded through the Fire Mitigation Fund, with the General Fund responsible for a defined portion of each front-line apparatus purchase. Vehicle replacement follows the District's long-term fleet management plan.

Project / Asset	FY25	FY26	FY27 Proposed	Funding Source
Type 1 Fire Apparatus — 1411 (FMF Project #5)	$-	$-	$1,400,000	$560K General Fund / $840K Mitigation Fund
Type 1 Fire Apparatus — 1611 (FMF Project #5)	$-	$-	$1,400,000	$560K General Fund / $840K Mitigation Fund
Type 1 Engine Equipment	$-	$-	$200,000	$200K GF / ($20K RSF Rotary Club check pending*)
F-150 — Prevention Vehicle (replace 1681)	$-	$-	$82,000	100% Mitigation Fund
3/4 Ton — Training (F-150 1682)	$-	$-	$84,000	100% Mitigation Fund
3/4 Ton — Overhead (F-250 0981)	$-	$-	$84,000	100% General Fund
3/4 Ton — REMS Tow (replace 0481)	$-	$-	$84,000	100% General Fund
APPARATUS TOTAL	**$120,000**	**$-**	**$3,334,000**	**See funding detail above**

- **Type 1 Fire Engines (1411 & 1611, $2,800,000 combined):** The two front-line Type 1 engine replacements are the centerpiece of FY27 capital spending. Each unit is budgeted at $1,400,000, consistent with current market pricing for custom-built structural fire apparatus. The Mitigation Fund covers $840,000 per unit ($1,680,000 total), with the General Fund responsible for $560,000 per unit ($1,120,000 total). These replacements have been planned and reserved for over multiple budget cycles.
- **Type 1 Engine Equipment ($200,000):** Equipment package for the new engines including hose, nozzles, hand tools, and operational gear. The RSF Rotary Club has made a contribution of approximately $20,000 toward this cost; that amount will be recognized as revenue when received.
- **Vehicle Replacements:** Four vehicle replacements are planned — a Prevention F-150, a Training pickup, an Overhead vehicle, and a REMS tow vehicle. The Prevention and Training vehicles are fully Mitigation Fund-eligible; the Overhead and REMS vehicles are General Fund. All replacements are consistent with the District's fleet rotation schedule.

PART 3: EQUIPMENT & TECHNOLOGY — $610,000

FY27 Equipment and Technology capital totals $610,000, reflecting significant investment in life safety equipment and technology infrastructure. Grant funding covers the majority of the SCBA fleet replacement, the District's largest equipment expenditure in this category.

Project / Asset	FY25	FY26	FY27 Proposed	Funding Source
2 Main Servers (RSF-Server & RSF0)	$-	$-	$40,000	General Fund
Sonic Wall & Router Replacement	$-	$-	$20,000	SDRFF Grant Eligible*
SCBA Fleet Replacement (50 units)	$-	$-	$550,000	$97.3K GF / $352.6K AFG Grant / $100K RSF Fire Foundation (possible*)
EQUIPMENT TOTAL	**$80,000**	**$12,000**	**$610,000**	**See funding detail above**

- **SCBA Fleet Replacement ($550,000):** The District will replace all 50 SCBA units at an estimated cost of $11,000 per unit. This project is substantially grant-funded: the Federal AFG Grant covers $352,636, a possible RSF Fire Foundation contribution of $100,000 is being pursued, and the required 10% local match is $35,264. Net General Fund exposure after grants and match is approximately $62,100, for a total GF impact of $97,364. The annual SCBA Operations line ($22,500) covers routine fit testing and maintenance for current equipment through the transition.
- **Server Infrastructure ($40,000):** Replacement of two aging main servers supporting District operations and records management. General Fund.
- **Sonic Wall & Router ($20,000):** Network security infrastructure replacement. This item is identified as SDRFF grant-eligible; staff will pursue grant funding and report back to the Board.

PART 4: EMERGENCY COMMUNICATIONS CENTER (ECC) — STANDALONE MAJOR INITIATIVE

The Emergency Communications Center (ECC) project is the District's most significant long-term capital initiative and is budgeted separately from routine CIP due to its scale and unique financing structure. Based on an updated construction cost estimate obtained from a construction firm engaged for this purpose, the total project cost is now estimated at approximately $15,000,000 — above the $12,000,000 planning estimate used in the prior budget draft. The FY27 budget reflects a $2,500,000 planning placeholder toward the ECC to advance pre-construction activities, with groundbreaking targeted for Spring/Summer 2027. This amount is not included in the routine Capital Improvement Plan totals and will be brought to the Board for appropriation once the DCIP grant outcome is known.

The District has submitted an application for the FY 2026 Defense Community Infrastructure Program (DCIP) grant, requesting $10,582,240 in federal funding toward the project. Funding opportunity notifications are expected around August 2026. The project's ultimate financing structure depends materially on this outcome, and both scenarios are presented below for the Board's awareness.

Scenario A — District Self-Funding Structure (if DCIP grant is not awarded)

Component	Amount	Notes
Total Project Cost	$15,000,000	Updated construction-company estimate; full scope 911 Dispatch Facility
Cash Contribution	$6,500,000	From District reserves and capital planning
Loan / Financing	$6,500,000	Long-term debt financing
Reserve Allocation	$1,000,000	Dedicated capital reserve
JPA Contribution	$1,000,000	Joint Powers Authority partner contribution
FY27 Budget Allocation	**$2,500,000**	**FY27 initial funding — groundbreak Spring/Summer 2027**

This structure reflects how the District would fund the full estimated project cost using its own resources if the DCIP grant application is unsuccessful. The FY27 allocation of $2,500,000 shown below is unchanged regardless of the grant outcome, as pre-construction work proceeds either way.

Scenario B — Submitted DCIP Grant Application Budget

Category	Federal	Non-Federal (Local Cost Share)	Other Funding Source	Total
Administration/Legal Expense	$0	$35,000	$0	$35,000
Inspection	$0	$185,000	$0	$185,000
Construction	$10,582,240	$1,147,132	$0	$11,729,372
Equipment	$0	$1,275,000	$0	$1,275,000
Architectural/Engineering Fees*	N/A	$1,196,605	$0	$1,196,605
Contingencies (no more than 15%)	$0	$696,512	$0	$696,512
Total	**$10,582,240**	**$4,535,249**	**$0**	**$15,117,489**

This is the detailed project budget submitted with the District's DCIP grant application, totaling $15,117,489. If the grant is awarded at the requested level, the federal government would fund $10,582,240, leaving the District responsible for a Non-Federal (Local Cost Share) of $4,535,249 — regardless of the grant outcome, this local share is a required District contribution. Architectural/Engineering Fees ($1,196,605) are ineligible for DCIP funding and are borne entirely by the District under either scenario.

The ECC project represents a generational investment in the District's emergency response infrastructure. The facility will house 911 dispatch operations and is designed to serve the District's needs for decades. Given the pending DCIP grant decision (expected notification around August 2026), staff will return to the Board with an updated financing recommendation once the award outcome is known. Under either scenario, the FY27 budget's $2,500,000 initial allocation supports continued project advancement without committing the District to a specific long-term financing structure prior to the grant determination.

CAPITAL OUTLAY SUMMARY — THREE YEAR VIEW

Category	FY25	FY26	FY27 Proposed	FY27 vs FY26
Capital — Facilities	$381,000	$197,000	$275,000	+39.6%
Capital — Apparatus	$120,000	$-	$3,334,000	N/A (FY26 base is $0)
Capital — Equipment	$80,000	$12,000	$610,000	+4,983.3%
Total Routine CIP	**$581,000**	**$209,000**	**$4,219,000**	**+1,918.7%**
Less: Mitigation Fund	$-	$-	($1,846,000)	—
Less: Anticipated Grants & External	$-	$-	($492,636)	—
Net General Fund Impact	**$581,000**	**$209,000**	**$1,880,364**	**+799.7%**
ECC — Major Initiative (placeholder)	$-	$-	$2,500,000	New

Note: The $2,500,000 ECC allocation is a planning placeholder pending the outcome of the District's DCIP federal grant application (notification expected ~August 2026). It is shown for Board awareness and is not included in Total Routine CIP or in the Net General Fund Impact above. Staff will return to the Board with a funding recommendation and a budget amendment, if required, once the grant outcome is known.

BUDGET ASSUMPTIONS & BOARD NOTES

- **Apparatus Pricing:** Type 1 engine costs are based on current market pricing for custom apparatus.
- **Grant Funding:** The Federal AFG Grant ($352,636) for SCBA replacement is awarded and confirmed. The RSF Fire Foundation contribution ($100,000), the RSF Rotary Club contribution ($20,000), and the San Diego Regional Fire Foundation (SDRFF) grant for network equipment (Sonic Wall & Router, $20,000) are anticipated but not yet finalized; budget projections conservatively include these amounts with Board notification if any are not received.
- **Mitigation Fund Eligibility:** Apparatus and vehicle purchases funded through the Mitigation Fund are consistent with the District's adopted Mitigation Fee Nexus Study. Fund transfers will be processed in accordance with Board policy.
- **Capitalization Policy:** Per District policy, individual repair and improvement projects under $50,000 are budgeted as Operations Expenses rather than Capital. Several station-level items previously contemplated for this CIP (e.g., Station 4 Roof and other station repairs) are budgeted in the Operations Expenses section (Structures & Grounds) for FY27.

- **Deferred Items:** Station 1 Showers ($30,000) and Hydraulic Tools — E264 & E265 ($100,000) were included in earlier CIP drafts but have been removed from the FY27 budget — Station 1 Showers as not a current priority, and Hydraulic Tools per the Chief's 6/30/2026 direction to move consideration to FY28. Neither is reflected in the FY27 figures above.
- **ECC Project Timeline:** The FY27 $2,500,000 allocation initiates the project. Full financing terms, construction contracts, and project milestones will be presented to the Board for approval prior to groundbreaking. The total project cost is now estimated at approximately $15,000,000 (per updated construction estimate), pending the outcome of the District's Defense Community Infrastructure Program (DCIP) federal grant application (expected notification ~August 2026), and spans multiple fiscal years.

RESERVE FUND OVERVIEW

The District maintains a formal reserve fund structure established by Resolution No. 2024-15, adopted by the Board of Directors in October 2024. The policy creates five Board-established reserves, each with a defined purpose, target level, and spending criteria. In addition, the District carries externally restricted reserves (Fire Mitigation Fees and CSA 17 ALS) and committed reserves that are driven by balance sheet liabilities (Workers Comp, PASIS, and Compensated Absence).

METHODOLOGY SUMMARY

- **Operating Reserve Base:** 20% of the District's core tax revenue — Property Tax, Special Tax, and Joint Facilities Special Tax — rather than total General Fund revenue. This reflects the reserve's purpose of hedging against tax collection timing, not fee, grant, or interest volatility.
- **Apparatus/Fleet Reserve Base:** 40% of the General Fund–funded portion of apparatus (vehicle) deliveries only in the 5-Year Capital Expenditure Plan, net of Mitigation Fund financing and net of deposits already paid in prior fiscal years. Facilities, equipment, and technology CIP items are excluded from this calculation.
- **Target vs. Current Balance:** "Target" is calculated from the fiscal year being budgeted (FY27 assumptions). "Current Balance" reflects actual balances as of the most recently closed fiscal year-end (June 30, 2026 / FY26) — the latest actual data available at the time of budget preparation. This comparison repeats each budget cycle using the same convention.

A full calculation methodology, with worked examples and data sources for each reserve, is documented in the companion reference: Reserve Fund Methodology & Calculation Guide.

RESERVE STRUCTURE AT A GLANCE

Category	Reserve	Nature
Board-Established	Station Maint/Equipment	Policy-driven target; Board controls use
Board-Established	Apparatus / Fleet	40% of 5-year CIP apparatus deliveries (GF-funded, net of Mitigation Fund & deposits)
Board-Established	Emergency / Natural Disaster	Requires Board emergency declaration to spend
Board-Established	Operating Reserve	20% of Property Tax + Special Tax + Joint Facilities Special Tax
Board-Established	CalPERS ADP Reserve	Optional UAL payments; Board discretion
Restricted	Fire Mitigation Fees	Legally restricted; new development only
Restricted	CSA 17 ALS	EMS funding; externally restricted
Committed	Workers Comp / IBNR / PASIS	Audit-driven; matches actuarial liability
Committed	Compensated Absence	Equals accrued vacation & sick leave payable

FY27 RESERVE ANALYSIS

The following table presents each Board-established reserve alongside its FY27 policy target and current balance as of June 30, 2026. Targets for formula-driven reserves (Apparatus/Fleet and Operating) have been recalculated per the methodology above using FY27 budget assumptions.

Reserve Fund	Policy Basis	FY27 Target	Current Balance	Status
Station Maint/Equipment	$100K × 6 stations	$600,000	$600,000	✓ Funded
Apparatus / Fleet	40% of $1,630,000 (GF, apparatus-only, net of FMF & deposits)	$652,000	$1,820,800	✓ Funded
Emergency / Natural Disaster	Board-set	$1,000,000	$1,000,000	✓ Funded
Operating Reserve	20% of $20,837,732 (Property + Special + Joint Fac. Special Tax)	$4,167,546	$3,891,121	⚠ Monitor
CalPERS ADP Reserve	Board-set	$1,000,000	$1,000,000	✓ Funded
TOTAL — Board Reserves		**$7,419,546**	**$8,311,921**	**Net Surplus $892,375**

OPERATING RESERVE — ANALYSIS & BOARD RECOMMENDATION

The Operating Reserve is the only Board-established reserve showing a shortfall relative to its FY27 policy target. The following summarizes the position and staff recommendation.

- **Policy Target:** $4,167,546 (20% of FY27 core tax revenue of $20,837,732 — Property Tax $18,394,255 + Special Tax $1,927,659 + Joint Facilities Special Tax $515,818)
- **Current Balance:** $3,891,121
- **Shortfall:** ($276,425) approximately 1.3% of core tax revenue, or roughly one month of operations

Resolution No. 2024-15 does not establish a numeric tolerance for reserve shortfalls. It requires that when any reserve falls below its target level, the Finance Manager prepares a plan for the Board's consideration to implement actions aimed at rebuilding the fund. This section fulfills that requirement.

CONTEXT: WHY THIS SHORTFALL IS MANAGEABLE

While the Operating Reserve is below the 20% policy target, several factors support a measured rather than urgent response:

- **The shortfall is small and largely offset in aggregate.** The Apparatus/Fleet Reserve currently holds $1,168,800 above its corrected FY27 target. Across all five Board-established reserves combined, the District holds $892,375 more than the aggregate target requires — the Operating Reserve shortfall is more than offset by surplus elsewhere in the reserve structure.

- **The District's unassigned fund balance remains strong.** After accounting for all reserve designations (Board, restricted, and committed), the District retains approximately $19,996,262 in unassigned fund balance — providing substantial fiscal cushion above and beyond all reserve requirements.
- **The GFOA standard for operating reserves is a minimum of two months.** At the District's approximate operating cost of $1.5 million per month (per Resolution No. 2024-15), the current $3,891,121 balance represents approximately 2.6 months of operations — already above the Government Finance Officers Association's recommended two-month floor, even before any rebuild action.
- **The policy's 5% replenishment mechanism is in place.** Resolution No. 2024-15 directs that 5% of fiscal year revenue (less budgeted expenses), if available, be added to CA CLASS to ensure reserve funds remain above target. Applied consistently, this mechanism alone would close a shortfall of this size within a single budget cycle.

APPARATUS / FLEET RESERVE — METHODOLOGY NOTE

The Apparatus/Fleet Reserve target of $652,000 reflects a corrected calculation basis, refined this budget cycle to align with the literal terms of Resolution No. 2024-15 (which applies specifically to “the purchase of fire apparatus”), the basis excludes:

- **Non-apparatus CIP items:** Facilities, equipment, and technology projects (e.g., station alerting systems, SCBA replacement, training facility repairs) are excluded, consistent with the resolution's apparatus-specific language.
- **Mitigation Fund–financed amounts:** The Fire Mitigation Fund is already a separately restricted fund with its own balance; reserving General Fund cash against Mitigation Fund–financed apparatus purchases would double-count the same dollars.
- **Deposits already paid:** Several FY27 apparatus purchases (the two Type 1 Fire Engines) include deposits paid in a prior fiscal year. The reserve, which exists to cover future cash need, is calculated net of these amounts already spent.

Under this corrected basis, the District's current Apparatus/Fleet Reserve balance ($1,820,800) exceeds the FY27 target by $1,168,800. Staff recommends the Board consider this surplus when evaluating options for the Operating Reserve shortfall above.

RESERVE ADEQUACY — FUND BALANCE SUMMARY

The table below illustrates how reserve designations relate to the District's total fund balance, confirming overall fiscal health even with the Operating Reserve shortfall noted above.

	Target / Balance	Notes
Total Fund Balance — General Fund (June 30, 2026)	$31,621,878	Balance Sheet
Less: Total Board-Established Reserves (Target)	($7,419,546)	Per corrected FY27 policy targets
Less: Committed Reserves (IBNR, PASIS, Comp Absence)	($4,206,069)	Audit-driven
Unassigned Fund Balance (Excess Cushion)	**~$19,996,262**	**Healthy cushion**

The District's strong unassigned fund balance position reflects years of disciplined fiscal management and provides meaningful protection against revenue volatility, unexpected capital needs, and operational disruptions — well beyond what the formal reserve structure alone requires.

NOTE: FIRE MITIGATION RESERVE

The Fire Mitigation Fund balance has grown to $3,047,742 as of June 30, 2026 — an increase of approximately $794,000 from the prior balance of $2,253,699. These funds are legally restricted to capital improvement projects eligible under the District's adopted Mitigation Fee Nexus Study. The FY27 CIP includes $1,846,000 in planned Mitigation Fund expenditures, which will draw down this balance meaningfully during the fiscal year. Staff will monitor the fund balance throughout FY27 and report to the Board if any nexus eligibility questions arise on planned expenditures.

Rancho Santa Fe Fire Protection District
FY27 Proposed Budget

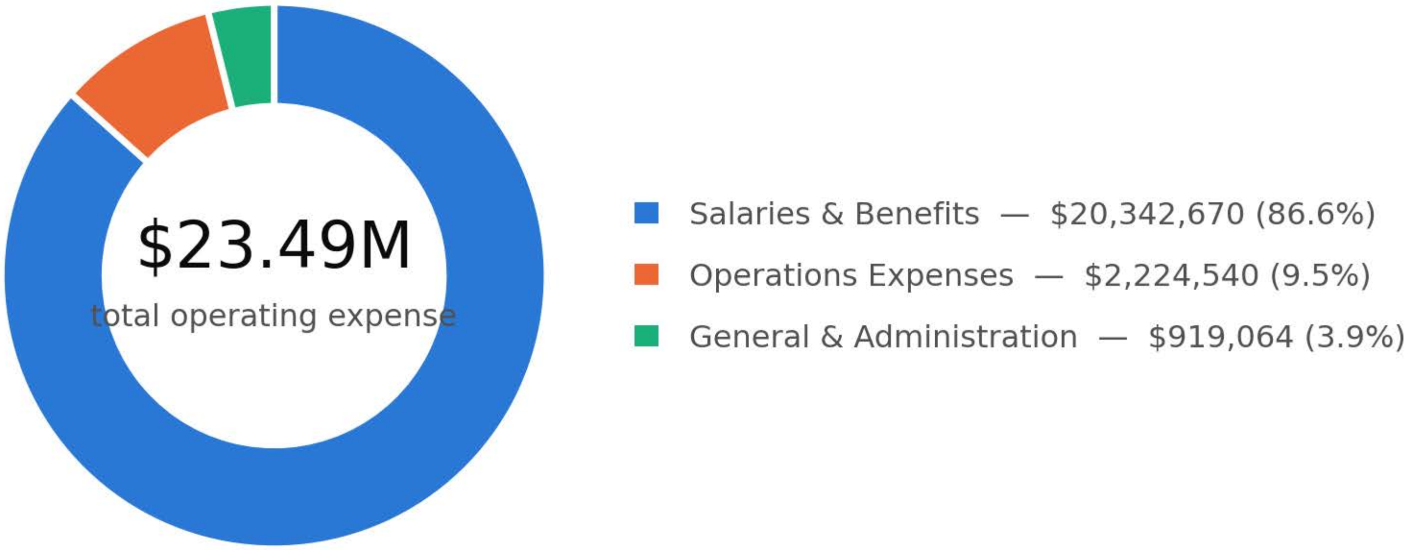
	FY24 Final Budget	FY25 Final Budget	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
GENERAL FUND						
REVENUE						
Property Tax	16,237,974	17,086,424	17,520,011	17,940,872	18,394,255	5.0%
Special Tax	1,701,212	1,780,781	1,855,579	1,920,633	1,927,659	3.9%
Interest Income	221,360	456,965	473,703	863,981	464,607	(1.9%)
Cell Tower Lease Agreements	179,002	184,348	189,854	205,479	195,731	3.1%
Fire Prevention Fees	320,000	350,000	393,000	449,710	436,000	10.9%
Grant Revenue	-	150,000	70,000	132,498	352,636	403.8%
Rental Income	302,181	311,969	348,993	352,261	359,733	3.1%
Other Revenues	730,154	741,100	771,146	1,478,062	1,592,392	106.5%
TOTAL REVENUE	**19,691,883**	**21,061,587**	**21,622,285**	**23,343,497**	**23,723,013**	**9.7%**

	FY24 Final Budget	FY25 Final Budget	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	FY27 vs FY26 %
GENERAL FUND						
EXPENSE						
Salaries and Benefits						
Salaries	8,675,420	10,075,613	10,550,000	10,458,179	11,016,800	4.4%
Overtime	2,122,654	2,000,000	2,400,000	2,593,332	2,500,000	4.2%
Management Incentive Pay	56,403	72,393	89,760	90,443	94,000	4.7%
Annual Leave Paid	-	-	60,000	169,141	160,000	166.7%
Classic Safety	3,188,000	1,393,429	1,337,000	1,285,606	1,310,000	(2.0%)
Classic Non-Safety	-	44,365	49,000	48,707	52,000	6.1%
PEPRA Safety	-	479,180	550,000	566,239	625,000	13.6%
PEPRA Non-Safety	-	76,925	88,000	87,975	97,000	10.2%
Payroll Tax	193,555	239,434	186,000	222,345	196,600	5.7%
UAL - PERS Normal (annual)	-	1,117,000	1,324,000	1,323,464	1,464,514	10.6%
UAL - CalPERS ADP	697,591	1,000,000	500,000	500,000	500,000	-
Workers Comp Insurance	500,000	500,000	400,000	546,393	400,000	-
Uniforms	45,000	38,000	36,860	33,214	46,000	24.8%
Health Insurance	1,175,917	1,494,849	1,317,600	1,317,443	1,438,076	9.1%
HRA (Funded & Active)	490,000	484,400	442,400	424,789	425,880	(3.7%)
Retiree Health Expense	7,000	15,000	15,000	5,916	16,800	12.0%
Total Salaries & Benefits	**17,151,540**	**19,030,588**	**19,345,620**	**19,673,185**	**20,342,670**	**5.2%**
Operations Expenses						
Dispatch Services	245,000	220,000	240,000	232,970	240,000	-
Structures & Grounds	263,400	287,200	354,060	279,187	339,700	(4.1%)
Fuel	111,000	116,000	100,000	141,247	120,000	20.0%
Apparatus	305,000	321,500	303,905	227,575	280,000	(7.9%)
Prevention Materials & supply	5,000	5,000	9,850	(456)	6,000	(39.1%)
Liability Insurance	125,000	169,000	220,042	220,042	145,000	(34.1%)
Utilities	477,000	389,000	408,000	388,276	375,000	(8.1%)
Repairs & Maintenance	25,400	25,400	29,940	31,641	30,500	1.9%
Firefighting Equipment	299,000	432,400	389,580	213,013	188,390	(51.6%)
EMS	-	-	-	71,477	300,000	
Kitchen & Janitorial Supplies	29,000	38,000	36,860	25,044	32,000	(13.2%)
Grant Expenses	-	-	83,000	61,430	-	(100.0%)
SCBA Equip	22,500	23,200	22,504	62,502	27,500	22.2%
Small Tools & Minor Equipment	5,100	5,000	4,850	6,065	4,850	-
Hazmat Disposal & Permits	15,900	12,000	11,640	12,497	11,700	0.5%
Emergency Incident expense	10,000	30,000	40,000	11,387	40,000	-
Communication	110,300	116,300	108,786	73,648	83,900	(22.9%)
Total Operations Expenses	**2,048,600**	**2,190,000**	**2,363,017**	**2,057,546**	**2,224,540**	**(5.9%)**
General & Administration Expenses						
County Admin Costs	270,000	290,000	300,000	448,561	170,000	(43.3%)
Computers Materials & Service	80,400	101,000	97,400	70,348	29,000	(70.2%)
Professional Services	223,100	141,100	140,000	339,041	131,264	(6.2%)
Legal Services	100,000	148,000	60,000	42,515	40,000	(33.3%)
Professional Development	110,000	80,000	75,000	63,575	79,100	5.5%
Formal Education	20,000	20,000	20,000	13,122	20,000	-
Physicals & Wellness Program	165,000	115,000	120,000	96,671	110,000	(8.3%)
Memberships & Subscriptions	70,653	73,000	160,000	139,087	180,500	12.8%
Meetings & Special Events	15,000	10,000	9,700	15,668	11,000	13.4%
Training Materials	17,000	26,500	26,245	25,467	26,100	(0.6%)

Office Expense	62,900	64,800	52,459	50,300	61,600	17.4%
LAFCO	9,971	11,080	9,000	8,387	9,000	-
Admin Fees	16,000	16,000	10,000	3,511	7,500	(25.0%)
Advertising & Legal Notices	5,000	5,000	7,000	1,788	6,000	(14.3%)
Recruitment/Backgrounds	5,000	5,000	5,000	7,805	5,000	-
Board Election	-	95,000	5,000	-	33,000	560.0%
Total General & Admin Expenses	**1,170,024**	**1,201,480**	**1,096,804**	**1,325,846**	**919,064**	**(16.2%)**
TOTAL EXPENSE FROM OPERATIONS	**20,370,164**	**22,422,068**	**22,805,441**	**23,056,577**	**23,486,274**	**3.0%**
NET REVENUE / (EXPENSE) BEFORE CAPITAL	**($678,281)**	**($1,360,481)**	**($1,183,156)**	**$286,920**	**$236,739**	**(120.0%)**
Capital						
Capital - Facilities	471,300	381,000	227,000	241,516	275,000	
Capital - Apparatus	694,000	120,000	-	71,381	3,334,000	
Capital - Equipment	110,000	80,000	12,000	7,786	610,000	
Total Capital	**1,275,300**	**581,000**	**239,000**	**320,683**	**4,219,000**	
Transfer In from Mitigation Fund					(1,846,000)	
Federal/Regional Grant Inflows					(492,636)	
Total Capital inflows	**-**	**-**	**-**	**-**	**(2,338,636)**	

	FY24 Final Budget	FY25 Final Budget	FY26 Final Budget	FY26 YTD Actuals 6/30/2026	FY27 Proposed	
FIRE MITIGATION FUND						
REVENUE						
Mitigation Fees		850,000	500,000	794,296	550,000	10.0%
Interest Income		22,000	30,000	105,119	70,000	133.3%
Total Mitigation		**872,000**	**530,000**	**899,415**	**620,000**	**17.0%**
TOTAL EXPENSE FROM OPERATIONS Including Capital	**21,645,464**	**23,003,068**	**23,044,441**	**23,377,259**	**25,366,638**	**10.1%**
NET REVENUE / (EXPENSE) AFTER CAPITAL	**(1,953,581)**	**(1,941,481)**	**(1,422,156)**	**(33,763)**	**(1,643,625)**	

FY27 operating expense composition



RESOLUTION NO. 2026-07

RESOLUTION OF THE BOARD OF DIRECTORS OF THE RANCHO SANTA FE FIRE PROTECTION DISTRICT EXTENDING THE WAIVER OF DISTRICT FACILITY USE FEES FOR CERTAIN COMMUNITY USES OF THE STATION 6 COMMUNITY ROOM

WHEREAS, pursuant to Health and Safety Code Section 13919, the Board of Directors of the Rancho Santa Fe Fire Protection District ("District") may establish policies and procedures governing the waiver of fees charged by the District; and

WHEREAS, on August 10, 2016, the Board of Directors adopted Resolution No. 2016-11 establishing a policy for the waiver of facility use fees associated with the District facility located at 20223 Elfin Forest Road; and

WHEREAS, Resolution No. 2016-11 recognized the significant financial and equipment contributions made by the Elfin Forest/Harmony Grove community toward the fire station and the public safety of the Elfin Forest community and authorized the waiver of certain facility use fees through August 10, 2026; and

WHEREAS, the Station 6 Community Room continues to serve as an important gathering place for organizations and events that support the Elfin Forest community and further community engagement, preparedness, and public safety; and

WHEREAS, the Board of Directors finds that continuing to waive the District facility use fee for certain community organizations and events is in the best interest of the District and the community it serves.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Rancho Santa Fe Fire Protection District that the District facility use fee for the Station 6 Community Room shall be waived for the following organizations and community events:

1. Rancho Santa Fe Fire District Foundation meetings;
2. Elfin Forest Fire Safe Council meetings;
3. Elfin Forest Town Council meetings; and
4. The annual Fourth of July Community Event.

BE IT FURTHER RESOLVED that the waiver authorized by this Resolution shall remain in effect through August 10, 2031, unless modified or rescinded earlier by action of the Board of Directors.

BE IT FURTHER RESOLVED that all other uses of the Station 6 Community Room shall remain subject to applicable District policies, procedures, facility use requirements, and fees.

PASSED AND ADOPTED at a regular meeting of the Board of Directors of the Rancho Santa Fe Fire Protection District on August 19, 2026 by the following vote:

AYES:
NOES:
ABSTAIN:
ABSENT:

James H. Ashcraft
President

ATTEST:

Sarah Montagne
Board Clerk