Rancho Santa Fe Fire Protection District
Board of Directors Meeting
Agenda

Rancho Santa Fe FPD Board Room
18027 Calle Ambiente, Ste. 101
Rancho Santa Fe, CA 92067

November 18, 2026
1:00 PM
Regular Meeting

Public Comment: To submit a comment in writing, please email smontagne@ranchosantafefire.gov and write "Public Comment" in the subject line. In the body of the email include the item number and/or title of the item as well as your comments. If you would like the comment to be read aloud at the meeting (not to exceed five minutes), please write "Read Out Loud at Meeting" at the top of the email. All comments received by 11:00 am will be emailed to the Board of Directors and included as "Supplemental Information" on the district's website prior to the meeting. Any comments received after 11:00 am will be added to the record and shared with the members of the Board at the meeting.

Americans with Disabilities Act: If you need special assistance to participate in this meeting, please contact the Board Clerk 858-756-5971 ext. 1014. Notification 48 hours prior to the meeting will enable the district to make reasonable arrangements to assure accessibility to the meeting.

Rules for Addressing the Board of Directors: Members of the audience who wish to address the Board of Directors are requested to complete a form near the entrance of the meeting room and submit it to the Board Clerk. Any person may address the Board on any item of Board business or Board concern. The Board cannot act on any matter presented during the Public Comment but can refer it to staff for review and possible discussion at a future meeting. As permitted by State Law, the Board may act on matters of an urgent nature, or which require immediate attention. The time allotted for each presentation is subject to the discretion of the board and based on the number of intended speakers. Each audience member will be allotted an equal amount of time.

Agendas: Agenda packets are available for public inspection 72 hours prior to scheduled meetings at the Board Clerk's office located at 18027 Calle Ambiente, Suite 101, Rancho Santa Fe, CA during normal business hours. Packet documents are also posted online at www.ranchosantafefire.gov.

1. Call to Order

2. Pledge of Allegiance

3. AB 2449 Approve Director's Request
   - If a request is submitted, consider approval of the Director's request to participate remotely and utilize Just Cause or Emergency Circumstance per AB 2449

4. Determination of a Quorum/Roll Call

5. Approval of Agenda

6. Public Comment
   This portion of the agenda may be utilized by any person to address the Board of Directors on any matter within their jurisdiction. However, depending on the subject matter, the Board may be unable to respond at this time or until the specific item is placed on the agenda at a future meeting, as provided by The Brown Act. Comment time will be set based on the number of intended speakers.

7. Motion waiving reading in full of all Resolutions/Ordinances

All items listed on the Consent Calendar are considered routine and will be enacted by one motion without discussion unless Board Members, Staff, or the public requests removal of an item for separate discussion and action. The Board of Directors has the option of considering items removed from the Consent Calendar immediately or under Unfinished Business.

8. Consent Calendar

a. Board of Directors Minutes
   - Minutes of October 21, 2026

   ACTION REQUESTED: Approve

b. Receive and File
   - Monthly/Quarterly Reports for October 2026
     (1) List of Demands:

Checks and Electronic Funds Transfers (EFTs) totaling:	$ 965,184.68
Payroll(s) totaling:	$ 1,144,471.19
TOTAL DISTRIBUTION	$ 2,109,655.87

     (2) Grant Recap
     (3) Division Reports – October 2026
       (a) Operations
       (b) Training
       (c) Fire Prevention
       (d) Finance

   ACTION REQUESTED: Receive and File

9. Correspondence
   None

10. New Business
    a. 2027 Board Meeting Schedule
    Discuss and/or approve the 2027 Board Meeting Schedule.
    Staff Report 26-22
    ACTION REQUESTED: Approve

    b. Approve Fees for Forced Weed Abatement
    To discuss and/or approve fees for APN 267-142-12-00.
    Staff Report 26-23, Exhibit A
    ACTION REQUESTED: Approve

    c. Approve Fees for Forced Weed Abatement
    To discuss and/or approve fees for APN 264-401-15-00.
    Staff Report 26-24, Exhibit A
    ACTION REQUESTED: Approve

    d. Approve Fees for Forced Weed Abatement
    To discuss and/or approve fees for APN 235-572-10-00.
    Staff Report 26-25, Exhibit A
    ACTION REQUESTED: Approve

    e. Approve Fees for Forced Weed Abatement
    To discuss and/or approve fees for APN 235-572-11-00.
    Staff Report 26-26, Exhibit A
    ACTION REQUESTED: Approve

    f. Strategic Plan
    To discuss and/or adopt Board priorities for the Strategic Plan.Ĕ
    Staff Report 26-27
    ACTION REQUESTED: Adopt

11. Oral Reports
    i. Fire Chief
    ii. Operations
    iii. Training
    iv. Fire Prevention
    v. Finance
    vi. Board of Directors
        - North County Dispatch JPA
        - County Service Area – 17
        - Rancho Santa Fe Fire District Foundation
        - Director Comments

12. Closed Session
    a. Conference with Labor Negotiators (Government Code Section 54957.6)
       Agency Designated Representative(s): Jim Mickelson, Burgen Havens
       Employee Organizations: Local 4349, Rancho Santa Fe Employees Association

13. Adjournment

The next regular Board of Directors meeting is to be held on December 16, 2026, in the Board Room located at 18027 Calle Ambiente, Ste. 101, Rancho Santa Fe, California. The business meeting will commence at 1:00 p.m.

CERTIFICATION OF POSTING

I certify that on November 13, 2026, a copy of the foregoing agenda was posted on the district's website and near the meeting place of the Board of Directors of Rancho Santa Fe Fire Protection District, said time being at least 72 hours in advance of the meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Rancho Santa Fe, California on November 13, 2026:

SKMontagne
Sarah Montagne
Board Clerk

Rancho Santa Fe Fire Protection District
Regular Board of Directors Meeting
Minutes October 21, 2026

These minutes reflect the order in which items appeared on the meeting agenda and do not necessarily reflect the order in which items were considered.

President Ashcraft called to order the regular session of the Rancho Santa Fe Fire Protection District Board of Directors at 1:05 p.m.

Pledge of Allegiance

Fire Marshal Marlene Donner led the assembly in the Pledge of Allegiance.

AB 2449 Approve Director's Request

No request was made.

Determination of a Quorum

A quorum was confirmed.

Roll Call

Directors Present:	Ashcraft, Barnard, Hillgren, Stine, Tanner
Directors Absent:	None
Staff Present:	Fire Chief Dave McQuead; Deputy Chief Jim Mickelson; Training Chief Paul Roman; Training Captain Kyle Carranza; Fire Marshal Marlene Donner; Finance Manager Burgen Havens; Executive Assistant/Board Clerk Sarah Montagne
RSF Fire District Foundation:	Retired Fire Chief Frank Twohy

1. **Approval of Agenda**

MOTION BY DIRECTOR BARNARD, SECOND BY DIRECTOR STINE, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to approve the agenda as presented.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

2. **Public Comment**

No comments were made.

3. **Motion waiving reading in full of all Resolutions/Ordinances**

MOTION BY DIRECTOR TANNER, SECOND BY DIRECTOR STINE, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to waive reading in full of all Resolutions/Ordinances.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

4. **Consent Calendar**
MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR STINE, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to approve the consent calendar as presented.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

5. **New Business**

a. Resolution 2026-09
MOTION BY DIRECTOR HILLGREN, SECOND BY DIRECTOR STINE, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to adopt Resolution 2026-09, A Resolution of the Board of Directors of the Rancho Santa Fe Fire Protection District Approving and Ratifying the SECURE 2.0 Amendment to The District's 457(B) Deferred Compensation Plan, Approving SECURE 2.0 Optional Provisions and Related Election Forms, And Updating Authorized Plan Representatives.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

b. Fire District Policy
MOTION BY DIRECTOR TANNER, SECOND BY DIRECTOR HILLGREN, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to table the approval of new District Policy 710, Artificial Intelligence (AI) Use, until review by legal counsel.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

c. Forced Hazard Abatement Contractor Award
MOTION BY DIRECTOR STINE, SECOND BY DIRECTOR BARNARD, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to authorize the Fire Chief to execute a service agreement with California Tree Service.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

d. Training Plan
MOTION BY DIRECTOR STINE, SECOND BY DIRECTOR HILLGREN, and CARRIED 5 AYES; 0 NOES; 0 ABSENT; 0 ABSTAIN to receive and file the Rancho Santa Fe Fire Training Plan 2026/2027.
AYES: ASHCRAFT, BARNARD, HILLGREN, STINE, TANNER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE

The Board recessed at 2:04 p.m. and convened in closed session at 2:26 p.m.

6. **Closed Session**
   a. Conference with Labor Negotiators (Government Code Section 54957.6)
      Agency Designated Representative(s): Jim Mickelson
      Employee Organizations: Local 4349, Rancho Santa Fe Employees Association
      Also present in closed session: Executive Assistant/Board Clerk Sarah Montagne

The Board reconvened in open session at 3:41 p.m. President Ashcraft reported that no reportable action was taken in closed session.

7. **Adjournment**
   Meeting adjourned at 3:42 p.m.

The next regular Board of Directors meeting is to be held on November 18, 2026, in the Board Room located at 18027 Calle Ambiente, Rancho Santa Fe, California. The business meeting will commence at 1:00 p.m.

_____ _____

Sarah Montagne
Board Clerk

James H. Ashcraft
President

Rancho Santa Fe Fire Protection District	Check Register- LOD Report Check Issue dates: 10/01/2026-10/31/2026			
Check Issue Date	Check Number	Payee	Amount	Invoice GL Account Title
10/2/2026	40487	Archibald Plumbing	$235.00	BUILDING: RSF2
10/2/2026	40488	C.A.P.F.	$1,888.00	DISABILITY INSURANCE
10/2/2026	40489	Charter Communications Holdings LLC (Sp	$1,233.38	UTILITIES: ADMIN
10/2/2026	40489	Charter Communications Holdings LLC (Sp	$56.75	UTILITIES: RSF4
10/2/2026	40490	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
10/2/2026	40491	Direct Energy Business-Dallas	$2,478.08	UTILITIES: RSF1
10/2/2026	40492	Dish	$137.83	UTILITIES: RSF6
10/2/2026	40493	Duthie Electric Svc Corp	$1,115.00	GENERATORS
10/2/2026	40494	Erik M. & Christina M Bessel DBA Spot On	$7,347.20	UNIFORMS
10/2/2026	40495	Fader Electric	$920.00	BUILDING: RSF1
10/2/2026	40495	Fader Electric	$250.00	BUILDING: RSF6
10/2/2026	40495	Fader Electric	$827.50	BUILDING: RSF4
10/2/2026	40496	Griffin Ace Hardware Co.	$2.90	EQUIPMENT - MINOR
10/2/2026	40497	Honeywell International Inc	$14,228.88	CAPITAL - FACILITIES
10/2/2026	40498	L N Curtis & Sons Inc	$330.70	PPE
10/2/2026	40498	L N Curtis & Sons Inc	$1,551.61	APPARATUS TOOLS
10/2/2026	40499	Lincoln National Life Ins Co	$467.75	LIFE INSURANCE
10/2/2026	40499	Lincoln National Life Ins Co	$547.60	LIFE INSURANCE
10/2/2026	40500	Olivenhain Municipal Water District	$1,510.48	UTILITIES: RSF2
10/2/2026	40500	Olivenhain Municipal Water District	$365.93	UTILITIES: RSF2
10/2/2026	40500	Olivenhain Municipal Water District	$840.63	UTILITIES: RSF4
10/2/2026	40501	Pitney Bowes Inc	$405.48	MACHINES & OFFICE EQUIPMENT
10/2/2026	40502	Quench USA, Inc.	$143.85	BUILDING: RSF6
10/2/2026	40502	Quench USA, Inc.	$147.92	BUILDING: ADMIN
10/2/2026	40503	Rincon Del Diablo Municipal Water Distri	$16,372.44	UTILITIES: RSF5
10/2/2026	40504	Robert Half International	$1,248.00	TEMPORARY STAFF EXPENSE
10/2/2026	40505	SC Commercial LLC	$2,233.86	FUEL/PROPANE
10/2/2026	40506	Spectrum	$649.74	UTILITIES: RSF5
10/2/2026	40507	State Fire Training	$150.00	TRAINING: SUPPRESSION
10/2/2026	40508	State Fire Training	$100.00	TRAINING: SUPPRESSION
10/2/2026	40509	Verizon Wireless	$295.87	CSA-17 CONTRACT
10/2/2026	40509	Verizon Wireless	$3,493.08	CELLULAR
10/9/2026	40510	Archibald Plumbing	$433.00	BUILDING: RSF1
10/9/2026	40511	AT&T Calnet 2/3	$55.23	UTILITIES: RSF3
10/9/2026	40511	AT&T Calnet 2/3	$34.39	UTILITIES: RSF3
10/9/2026	40512	B&G Consultants	$1,320.00	PROFESSIONAL SERVICES-MISC
10/9/2026	40513	Cielo Village Partners LP	$3,600.12	BUILDING: ADMIN
10/9/2026	40514	Cintas Corporation No 2	$732.64	EXTINGUISHERS
10/9/2026	40515	CivicPlus, LLC	$780.15	WEBSITE
10/9/2026	40516	County of San Diego	$11,697.14	LAFCO ASSESSMENT FEE
10/9/2026	40517	County of SD/RCS	$72.50	800 MHz NETWORK FEES
10/9/2026	40517	County of SD/RCS	$3,648.00	800 MHz NETWORK FEES
10/9/2026	40518	Diamond Environmental Svcs LP	$208.48	TRAINING- MATERIALS/SUPPLIES
10/9/2026	40518	Diamond Environmental Svcs LP	-193.59	TRAINING- MATERIALS/SUPPLIES
10/9/2026	40519	EAN Services, LLC	$654.06	DEPLOYMENT EXPENSES
10/9/2026	40520	EDCO Waste & Recycling Inc	$271.16	UTILITIES: RSF5
10/9/2026	40520	EDCO Waste & Recycling Inc	$238.06	UTILITIES: RSF6
10/9/2026	40521	First Alarm Wellness	$1,700.00	PHYSICALS & WELLNESS PROGRAM
10/9/2026	40522	Fitch Law Firm Inc	$2,882.00	LEGAL SERVICES
10/9/2026	40523	Genuine Parts Company, Inc.	$78.30	FUEL/PROPANE
10/9/2026	40523	Genuine Parts Company, Inc.	$172.92	FUEL/PROPANE
10/9/2026	40523	Genuine Parts Company, Inc.	$104.40	FUEL/PROPANE
10/9/2026	40524	GoTo Technologies USA, LLC	$1,214.72	UTILITIES: RSF6
10/9/2026	40525	Griffin Ace Hardware Co.	$36.63	BUILDING: RSF2
10/9/2026	40525	Griffin Ace Hardware Co.	$20.02	BUILDING: RSF2
10/9/2026	40525	Griffin Ace Hardware Co.	$47.39	FUEL FACILITY MAINTENANCE
10/9/2026	40526	Guardian Life Insurance Co	$7,337.67	MEDICAL/DENTAL INSURANCE
10/9/2026	40527	HGW Architecture	$87,513.19	PROFESSIONAL SERVICES-MISC
10/9/2026	40528	Hoch Consulting, Inc	$2,500.00	PROFESSIONAL SERVICES-MISC
10/9/2026	40529	Home Depot INC	$170.16	APPARATUS/VEHICLES
10/9/2026	40530	JJJ Enterprises	$470.00	BUILDING: RSF3
10/9/2026	40531	K & M Pest Solutions	$546.00	BUILDING: RSF6
10/9/2026	40532	L N Curtis & Sons Inc	$1,552.30	APPARATUS TOOLS
10/9/2026	40532	L N Curtis & Sons Inc	$1,269.67	APPARATUS TOOLS
10/9/2026	40532	L N Curtis & Sons Inc	$391.33	APPARATUS TOOLS
10/9/2026	40533	Life-Assist Inc	$932.17	CSA-17 CONTRACT
10/9/2026	40534	Michael Kraus	$1,382.65	PROFESSIONAL SERVICES-MISC
10/9/2026	40535	Olivenhain Municipal Water District	$323.31	UTILITIES: RSF3

10/9/2026	40536	Puretec Industrial Water	$54.44	BUILDING: RSF2
10/9/2026	40536	Puretec Industrial Water	$54.44	BUILDING: RSF4
10/9/2026	40536	Puretec Industrial Water	$48.00	BUILDING: RSF5
10/9/2026	40537	Race Telecommunications INC	$179.50	UTILITIES: RSF1
10/9/2026	40538	Rancho Santa Fe Rotary	$345.00	MEMBERSHIPS
10/9/2026	40539	Rincon Del Diablo Municipal Water Distri	$103.02	UTILITIES: RSF5
10/9/2026	40539	Rincon Del Diablo Municipal Water Distri	$521.22	UTILITIES: RSF5
10/9/2026	40540	Robert Half International	$540.15	TEMPORARY STAFF EXPENSE
10/9/2026	40541	RSF Mail Delivery Solutions	$150.00	OFFICE EXPENSES
10/9/2026	40542	Santa Fe Irrigation District	$225.27	UTILITIES: RSF1
10/9/2026	40542	Santa Fe Irrigation District	$392.58	UTILITIES: RSF1
10/9/2026	40543	SC Commercial LLC	$1,955.99	FUEL/PROPANE
10/9/2026	40543	SC Commercial LLC	$1,755.29	FUEL/PROPANE
10/9/2026	40543	SC Commercial LLC	$3,794.35	FUEL/PROPANE
10/9/2026	40544	Septic Solutions Inc	$450.00	BUILDING: RSF6
10/9/2026	40545	State Fire Training	$50.00	TRAINING: SUPPRESSION
10/9/2026	40546	TruePoint Solutions LLC	$2,021.25	CONSULTING SVCS - PREVENTION
10/9/2026	40547	U.S. Bank Corporate Payment Systems	$21,424.79	CAL-CARD PROGRAM
10/23/2026	40548	Aair Purification Systems	$970.04	BUILDING: RSF4
10/23/2026	40549	About Service Automotive	$1,003.52	APPARATUS: SCHEDULED
10/23/2026	40549	About Service Automotive	$1,476.41	APPARATUS: REPAIR
10/23/2026	40550	Alert-all Corporation	$1,139.46	PUBLIC EDUCATION MATERIALS
10/23/2026	40551	All Star Fire Equipment INC.	$39,563.54	GRANT EXPENSES
10/23/2026	40552	American Medical Response Inc	$2,408.99	CSA-17 CONTRACT
10/23/2026	40553	Archibald Plumbing	$558.00	BUILDING: RSF1
10/23/2026	40553	Archibald Plumbing	$490.00	BUILDING: RSF1
10/23/2026	40553	Archibald Plumbing	$283.00	BUILDING: RSF4
10/23/2026	40554	AT&T	$33.04	UTILITIES: RSF2
10/23/2026	40554	AT&T	$172.80	UTILITIES: RSF2
10/23/2026	40554	AT&T	$79.02	UTILITIES: RSF6
10/23/2026	40555	AT&T Calnet 2/3	$1,992.15	UTILITIES: RSF4
10/23/2026	40555	AT&T Calnet 2/3	$1,328.10	UTILITIES: RSF6
10/23/2026	40555	AT&T Calnet 2/3	$57.81	UTILITIES: RSF2
10/23/2026	40555	AT&T Calnet 2/3	$115.16	UTILITIES: RSF4
10/23/2026	40555	AT&T Calnet 2/3	$217.27	UTILITIES: ADMIN
10/23/2026	40556	BPAS	$162.00	HSA health sav acct - active
10/23/2026	40557	CA Special Districts Association	$10,513.00	MEMBERSHIPS
10/23/2026	40558	California PPE Recon Inc	$589.70	PPE
10/23/2026	40559	Charter Communications Holdings LLC (Sp	$291.34	UTILITIES: ADMIN
10/23/2026	40560	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
10/23/2026	40561	Dependable Alarm Systems Inc	$206.00	UTILITIES: RSF4
10/23/2026	40562	Duff Mechanic Services	$1,182.00	BUILDING: RSF3
10/23/2026	40563	Duthie Electric Svc Corp	$815.12	GENERATORS
10/23/2026	40563	Duthie Electric Svc Corp	$815.12	GENERATORS
10/23/2026	40563	Duthie Electric Svc Corp	$815.12	GENERATORS
10/23/2026	40563	Duthie Electric Svc Corp	$815.12	GENERATORS
10/23/2026	40563	Duthie Electric Svc Corp	$788.55	GENERATORS
10/23/2026	40563	Duthie Electric Svc Corp	$585.99	GENERATORS
10/23/2026	40564	Focus Psychological Service	$110.00	PHYSICALS & WELLNESS PROGRAM
10/23/2026	40565	G & W Truck & SUV Accessories	$2,794.00	CAPITAL - APPARATUS
10/23/2026	40565	G & W Truck & SUV Accessories	$5,888.00	CAPITAL - APPARATUS
10/23/2026	40565	G & W Truck & SUV Accessories	$3,944.00	CAPITAL - APPARATUS
10/23/2026	40566	Griffin Ace Hardware Co.	$94.15	BUILDING: RSF1
10/23/2026	40567	Henley Pacific LA LLC (Valvoline)	$207.46	APPARATUS: SCHEDULED
10/23/2026	40568	Jauregui & Culver Inc	$2,321.77	FUEL FACILITY MAINTENANCE
10/23/2026	40569	Konica Minolta Business Inc	$229.73	COPIER MAINTENANCE CONTRACT
10/23/2026	40570	L N Curtis & Sons Inc	$189.37	EQUIPMENT - MINOR
10/23/2026	40571	Liebert Cassidy Whitmore	$789.00	LEGAL SERVICES
10/23/2026	40571	Liebert Cassidy Whitmore	$102.00	LEGAL SERVICES
10/23/2026	40572	Lincoln National Life Ins Co	$297.00	LIFE INSURANCE
10/23/2026	40573	LSL, LLP	$2,636.25	CONSULTING SVCS - FINANCIAL
10/23/2026	40574	MES Service Company LLC	$1,690.05	SCBA EQUIPMENT
10/23/2026	40575	Michael Kraus	$2,000.00	PROFESSIONAL SERVICES-MISC
10/23/2026	40575	Michael Kraus	$1,654.67	PROFESSIONAL SERVICES-MISC
10/23/2026	40576	Motorola Solutions Inc	$1,297.00	CAPITAL - APPARATUS
10/23/2026	40576	Motorola Solutions Inc	$20,431.66	CAPITAL - APPARATUS
10/23/2026	40576	Motorola Solutions Inc	$384.13	CAPITAL - APPARATUS
10/23/2026	40577	NCDJPA	$59,096.50	DISPATCH SERVICES
10/23/2026	40578	Olivenhain Municipal Water District	$292.70	UTILITIES: RSF6
10/23/2026	40578	Olivenhain Municipal Water District	$13,193.72	UTILITIES: RSF4
10/23/2026	40579	Paragon Micro	$1,645.96	SUBSCRIPTIONS
10/23/2026	40579	Paragon Micro	$2,126.22	COMPUTERS & PRINTERS

10/23/2026	40580	Pro Value Contracting	$5,000.00	BUILDING: TRAINING FACILITY
10/23/2026	40581	Rincon Consultants, Inc	$8,360.00	PROFESSIONAL SERVICES-MISC
10/23/2026	40581	Rincon Consultants, Inc	$18,744.44	PROFESSIONAL SERVICES-MISC
10/23/2026	40582	RSF Security Inc	$50.00	UTILITIES: RSF5
10/23/2026	40583	SC Commercial LLC	$2,423.23	FUEL/PROPANE
10/23/2026	40583	SC Commercial LLC	$3,392.07	FUEL/PROPANE
10/23/2026	40583	SC Commercial LLC	$1,890.42	FUEL/PROPANE
10/23/2026	40583	SC Commercial LLC	$2,415.41	FUEL/PROPANE
10/23/2026	40583	SC Commercial LLC	$1,589.80	FUEL/PROPANE
10/23/2026	40583	SC Commercial LLC	$3,410.24	FUEL/PROPANE
10/23/2026	40584	SDG&E	$5,177.38	UTILITIES: RSF4
10/23/2026	40584	SDG&E	$1,420.89	UTILITIES: ADMIN
10/23/2026	40584	SDG&E	$3,697.20	UTILITIES: RSF1
10/23/2026	40584	SDG&E	$3,587.88	UTILITIES: RSF3
10/23/2026	40584	SDG&E	$867.05	UTILITIES: ADMIN
10/23/2026	40584	SDG&E	$73.13	UTILITIES: RSF5
10/23/2026	40584	SDG&E	$3,887.80	UTILITIES: RSF2
10/23/2026	40584	SDG&E	$313.72	UTILITIES: ADMIN
10/23/2026	40584	SDG&E	$944.81	UTILITIES: RSF6
10/23/2026	40584	SDG&E	$1,045.02	UTILITIES: RSF5
10/23/2026	40585	Shred it Stericycle	$166.08	OFFICE EXPENSES
10/23/2026	40586	Shultz Audio Video, Inc	$925.00	COMPUTERS & PRINTERS
10/23/2026	40587	Source Graphics	$1,085.32	OFFICE EXPENSES
10/23/2026	40588	State Fire Training	$100.00	TRAINING: SUPPRESSION
10/23/2026	40589	State Fire Training	$100.00	TRAINING: SUPPRESSION
10/23/2026	40590	Waste Management Inc	$792.79	UTILITIES: RSF1
10/23/2026	40590	Waste Management Inc	$556.76	UTILITIES: RSF4
10/23/2026	40590	Waste Management Inc	$497.63	UTILITIES: RSF3
10/23/2026	40590	Waste Management Inc	$754.71	UTILITIES: RSF2
10/23/2026	40591	Willdan Financial Services Inc	$5,384.21	PRO SER/Benefit Assessment
10/30/2026	40592	Across the Street Productions	$7,645.21	TRAINING: SUPPRESSION
10/30/2026	40593	AT&T Calnet 2/3	$33.04	UTILITIES: RSF6
10/30/2026	40594	C.A.P.F.	$1,770.00	DISABILITY INSURANCE
10/30/2026	40595	Cielo Village Partners LP	$3,600.12	BUILDING: ADMIN
10/30/2026	40596	CivicPlus, LLC	$780.15	WEBSITE
10/30/2026	40597	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
10/30/2026	40597	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
10/30/2026	40597	Cleaning Services Master's LLC	$180.00	BUILDING: ADMIN
10/30/2026	40598	Direct Energy Business-Dallas	$3,075.86	UTILITIES: RSF1
10/30/2026	40599	Dish	$137.83	UTILITIES: RSF6
10/30/2026	40600	Duthie Electric Svc Corp	$1,726.85	GENERATORS
10/30/2026	40601	Griffin Ace Hardware Co.	$27.61	BUILDING: RSF1
10/30/2026	40602	Olivenhain Municipal Water District	$353.84	UTILITIES: RSF2
10/30/2026	40602	Olivenhain Municipal Water District	$352.22	UTILITIES: RSF2
10/30/2026	40602	Olivenhain Municipal Water District	$848.11	UTILITIES: RSF4
10/30/2026	40603	Parkhouse Tire INC.	$1,584.85	APPARATUS/VEHICLES
10/30/2026	40604	Puretec Industrial Water	$135.85	BUILDING: RSF4
10/30/2026	40605	SC Commercial LLC	$2,835.15	FUEL/PROPANE
10/30/2026	40606	State Fire Training	$150.00	TRAINING: SUPPRESSION
10/30/2026	40607	Verizon Wireless	$310.17	CSA-17 CONTRACT
10/30/2026	40607	Verizon Wireless	$1,747.22	CELLULAR
10/2/2026	26100201	Tung Nguyen	$1,713.98	TRAINING: ADMINISTRATION
10/2/2026	26100202	Blaine Nelson	$235.75	TRAINING: SUPPRESSION
10/2/2026	26100203	Sarah Montagne	$174.80	TRAINING: ADMINISTRATION
10/9/2026	26100901	CalPERS - Health	$4,298.12	SEPTEMBER PREMIUMS-NON-PERS
10/9/2026	26100902	CalPERS - Health	$127,874.03	SEPTEMBER PREMIUMS
10/9/2026	26100903	Brian Salameh	$250.00	CSA-17 CONTRACT
10/23/2026	26102301	CalPERS	$269,178.20	PERS SEPTEMBER RETIREMENT
10/23/2026	26102302	Dan Schaffer	$440.40	TRAINING: PREVENTION
10/23/2026	26102303	David C McQuead	$250.00	CSA-17 CONTRACT
10/30/2026	26103001	Josh Guzman	$230.00	TRAINING: SUPPRESSION
			$ 934,031.98	

10/9/2026	$31,152.70	BPAS Transfer- October 2026
Total:	$31,152.70	

10/15/2026	$580,996.96	RSF Fire Payroll
10/30/2026	$563,474.23	RSF Fire Payroll
Total:	$1,144,471.19	

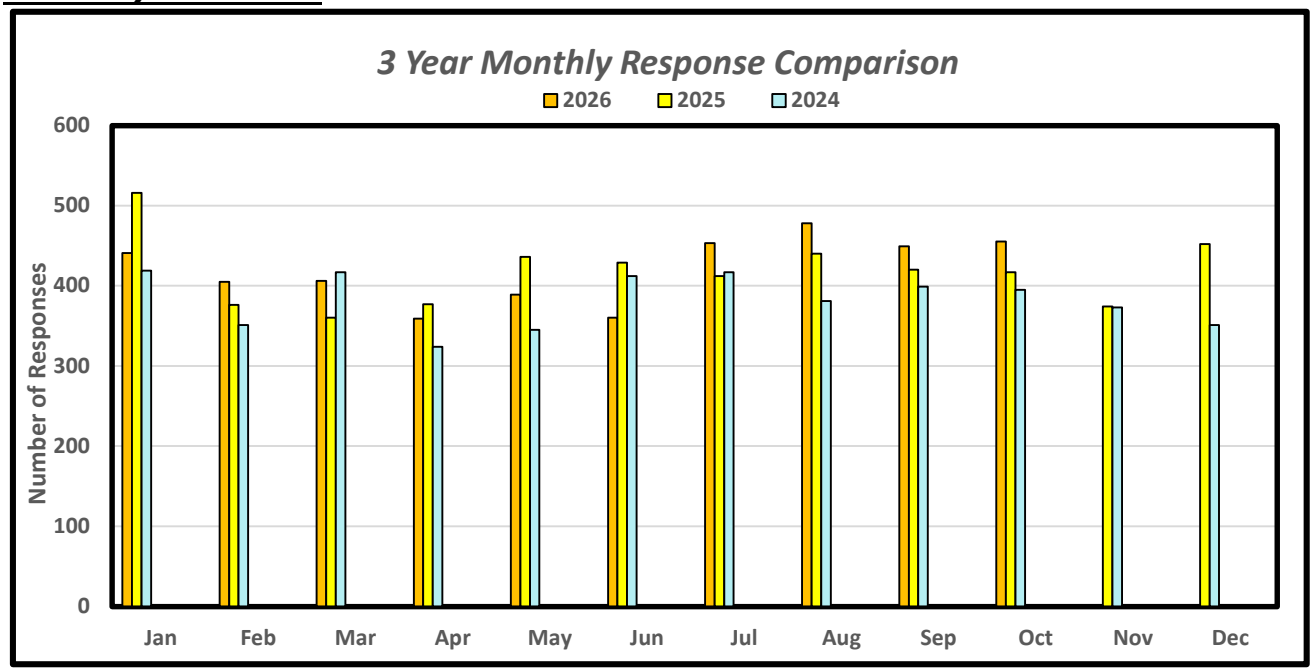
Grand Total:	$ 2,109,655.87

RSF Grant Re-Cap October 2026

Status	Date Submitted	Agency/Grantor Name	Description / Items Requested	Amount Requested	Total Received	Notes:
ACTIVE	9/30/2021	FEMA	Covid Forced Labor OT	$ 93,084.25		RFI completed 8/2022. Under eligibility review.
ACTIVE	9/29/2022	UASI FY23	Training Courses	$ 89,098.86	$44,902.54	Reimbursement Submitted; $52,644.82; **2 of 3 received $44,902.54**
ACTIVE	9/26/2023	UASI FY24	Fresno Symposium & Training Courses	$ 63,620.00		Reimbursement Submitted; $4,000.00
ACTIVE	9/12/2024	UASI FY25	Fresno Symposium & Training Courses	$ 15,000.00		Application Submitted
ACTIVE	9/10/2025	SHSGP FY25	Sonicwall Firewall & Router System	$ 15,523.00		Application Submitted
ACTIVE	1/22/2026	SHSGP FY26	6 Radios	$ 14,666.00		Application Submitted
ACTIVE	12/15/2024	AFG FY25 (Assistance to Firefighters Grant)	Self Contained Breathing Apparatus	$ 596,000.00		Approved for $352,636.36
ACTIVE	2/1/2025	California Office of Traffic Safety	Advanced auto extrication training	$ 14,218.00	$13,334.82	Payment received; $13,334.82
ACTIVE	3/1/2026	SD Regional Fire Foundation	Auto Extrication Tools for 2 New Engines	$ 50,000.00		Submitted
		RSF Fire Protection District General Fund	Auto Extrication Tools for 2 New Engines	$ 50,000.00		
ACTIVE	8/1/2026	Society of Fire Protection Engineers	WUI Fire Engineering Summit-Lenehan	$ 1,596.26	$ 1,596.26	Payment recieved
ACTIVE	8/1/2026	Society of Fire Protection Engineers	WUI Fire Engineering Summit- Closs	$ 188.12	$188.12	Payment recieved
CLOSED	8/1/2022	Coastal Conservancy	Escondido Creek/San Marcos Defensible Space/Roadway Clearance	$ 325,864.00		Elfin Forest/Harmony Grove Clean Up; Collaborating w/UrbanCorp, San Marcos Fire and Escondido Fire; 3 year grant - 1/2023-12/2025; Financials going through UrbanCorp. Work completed 2024.
CLOSED	4/21/2023	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Scott Schieber accepted. Process is officially closed.
CLOSED	5/10/2024	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Cory Ender accepted. Process is officially closed
CLOSED	4/14/2025	RSF Association	Firefighter of the Year Award	$ 750.00	$ 750.00	Blaine Nelson accepted. Process is officially closed
CLOSED	5/15/2023	SD Regional Fire Foundation (County Supervisor Terra Lawson-Rem	70 Wildland Brush Jackets	$ 7,380.00		Approved. Jackets received from Fire ETC.
		RSF Fire Protection District General Fund	70 Wildland Brush Jackets	$ 9,286.97		
CLOSED	5/15/2023	SD Regional Fire Foundation	E-Hydraulic Extrication Tools	$ 5,000.00		Approved. Tools received from LN Curtis.
		County Supervisor Terra Lawson-Remer	E-Hydraulic Extrication Tools	$ 20,000.00		
		RSF Fire Protection District General Fund	E-Hydraulic Extrication Tools	$ 20,000.00		
CLOSED	9/7/2021	UASI FY19	Rescue Systems 1	$ 7,705.26	$7,664.19	Completed-Check Received
CLOSED	7/6/2022	UASI FY20	Training; L-954 Course	$ 15,196.00	$15,196.00	Approved 04/08/2022. Check Received 9/2023.
CLOSED		UASI FY21	Fresno Symposium & Rescue Systems 1	$ 20,655.00	$0.00	Lowered to $4,195.14; Not eligible for reimbursement
CLOSED		UASI FY22	Fresno Symposium	$ 15,000.00	$0.00	Not seeking Reimbursement - No Symposium in FY22
CLOSED	4/17/2024	SHSGP FY21	4 Radios	$ 22,904.00	$24,433.00	County allocated an additional $1,529.00. Check received.
CLOSED		SHSGP FY22	4 Radios	$ 20,338.00	$20,338.00	Completed-Check received
CLOSED		SHSGP FY23	2 Radios, MacBooks	$ 17,080.00	$ 17,080.00	Completed-Check Received
CLOSED	5/29/2024	SHSGP FY24	Multigas Monitors	$ 12,655.00	$12,146.00	Completed-Check Received
RSF Fire District Foundation						
	12/7/2021	RSF Foundation	Forcible Entry	$ 8,905.00	$ 8,905.00	(1) Multi-Force Door (Forcible Entry Door Simulator).
	9/21/2021	RSF Foundation	GIA Wellness	$ 8,537.50	$ 8,537.50	50/50 split with the District for pendants, cell guards for Staff and harmonizers for each facility.
	8/19/2021	RSF Foundation	UVC Air Disinfecting	$ 1,000.00	$ 1,000.00	10 UVC LED Disinfecting Air Purifiers.
	8/19/2022	RSF Foundation (Sharon McDonald)	E-Hydraulic Extrication Tools	$ 45,000.00	$ 45,000.00	Completed.
	2/22/2023	RSF Foundation	Station 6 Improvements	$ 203,000.00	$ 203,000.00	Approved.
	4/1/2023	RSF Foundation (Sharon McDonald)	UTV/Radios	$ 196,337.00	$196,337.00	Approved. Items in Service.
	6/16/2023	RSF Foundation	RSF3 Barbecue	$ 1,000.00	$1,000.00	Approved. Items delivered.
	9/1/2023	RSF Foundation (Sharon McDonald)	Drone Program	$ 50,000.00	$50,000.00	Approved. Item delivered. Ongoing purchases procured as needed for Drone program.
	11/27/2023	RSF Foundation (Sharon McDonald)	TICs	$ 25,000.00	$25,000.00	Items delivered. Staff Report.
	12/18/2023	RSF Foundation	Blackstone Griddle - RSF1	$ 399.00	$399.00	Approved. Items received.
	5/3/2024	RSF Foundation	Specialized turf	$ 21,849.00	$ 21,849.00	Approved. Item received and installed
	5/3/2024	RSF Foundation	5-Decontamination units	$ 16,501.00	$ 16,501.00	Approved. Items received and Installed
	5/3/2024	RSF Foundation	RSF6 Parking lot improvement	$ 29,551.90	$ 29,551.90	Approved 50/50 Split with the district for Asphalt work
	5/3/2024	RSF Foundation	RSF2 Training Burn Prop Containers	$ 12,000.00	$ 12,000.00	Approved. Project complete.
	5/3/2024	RSF Foundation	RSF6 - 50 chairs for Community room	$ 2,498.83	$ 2,498.83	Approved. Project complete.
	1/15/2025	RSF Foundation	Winter Jackets	$ 6,831.00	$6,831.00	Approved. Project complete.
	4/17/2025	RSF Foundation	Streamlight Flashlights	$ 4,966.00	$ 4,966.00	Approved. Items Received
	4/17/2025	RSF Foundation	50% of roof replacement & solar at RSF6	$ 187,739.50	$187,739.50	Approved. Project complete.
	8/20/2025	RSF Foundation	TIC's	$ 19,887.96	$ 19,887.96	Approved. Items received
	9/17/2025	RSF Foundation (Sharon McDonald)	ATV/Trailer	$ 75,000.00	$75,000.00	Approved. Items received
	4/22/2026	RSF Foundation	Hurst E-hydraulic Combi-Tool (REMS Team)	$ 20,751.96	$20,751.96	Approved. Item received and installed
	4/22/2026	RSF Foundation	Chemical Detox Unit - RSF2	$ 3,275.00	$3,275.00	Approved. Items received
						Change since previous re-cap

Rancho Santa Fe Fire Protection District Operations Report
October 2026

Monthly Incidents



3 Year Call Volume Tracker:

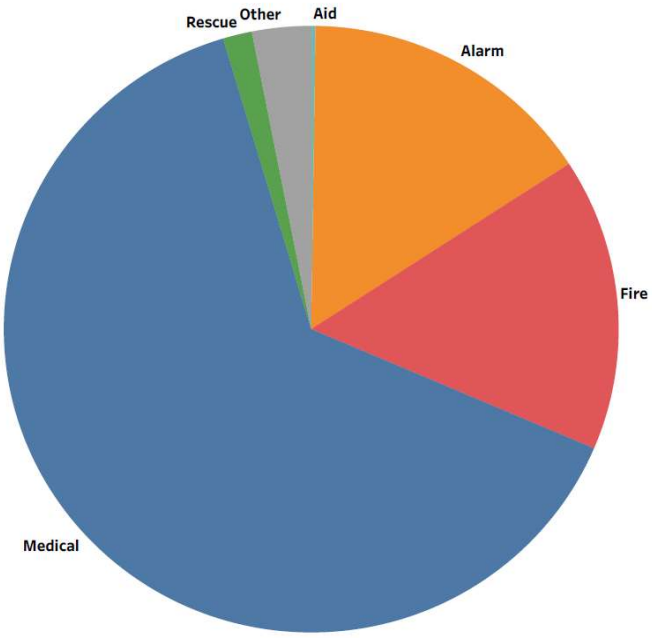
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
2026	Responses	441	405	406	359	389	360	453	478	449	455			4,195
	YTD	441	846	1252	1611	2000	2360	2813	3291	3740	4195	4195	4195	
2025		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
	Responses	516	376	360	377	436	429	412	440	420	417	374	452	5,009
	YTD	516	892	1252	1629	2065	2494	2906	3346	3766	4183	4557	5009	
2024		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Responses
	Responses	419	351	417	324	345	412	417	381	399	395	373	351	4,584
	YTD	419	770	1187	1511	1856	2268	2685	3066	3465	3860	4233	4584	

Significant Incidents

Date:	*Incident:*	*Units Assigned:*
10/9/2026	Traumatic Injuries - Craftman Wy	B264, E262, E263, M262
10/14/2026	Residential Structure Fire - Sun Valley Rd	B264, E261, E263, E241, E251, FP
10/19/2026	Residential Structure Fire - 10344 Craftsman Wy	B264, E262, E264, M262, FP
10/28/2026	Residential Structure Fire - 6545 Poco Lago	B264, B267, E261, E262, E263, FP

Rancho Santa Fe Fire Protection District Operations Report
October 2026

Assigned Incidents for RANCHO SANTA FE FPD
October 2026



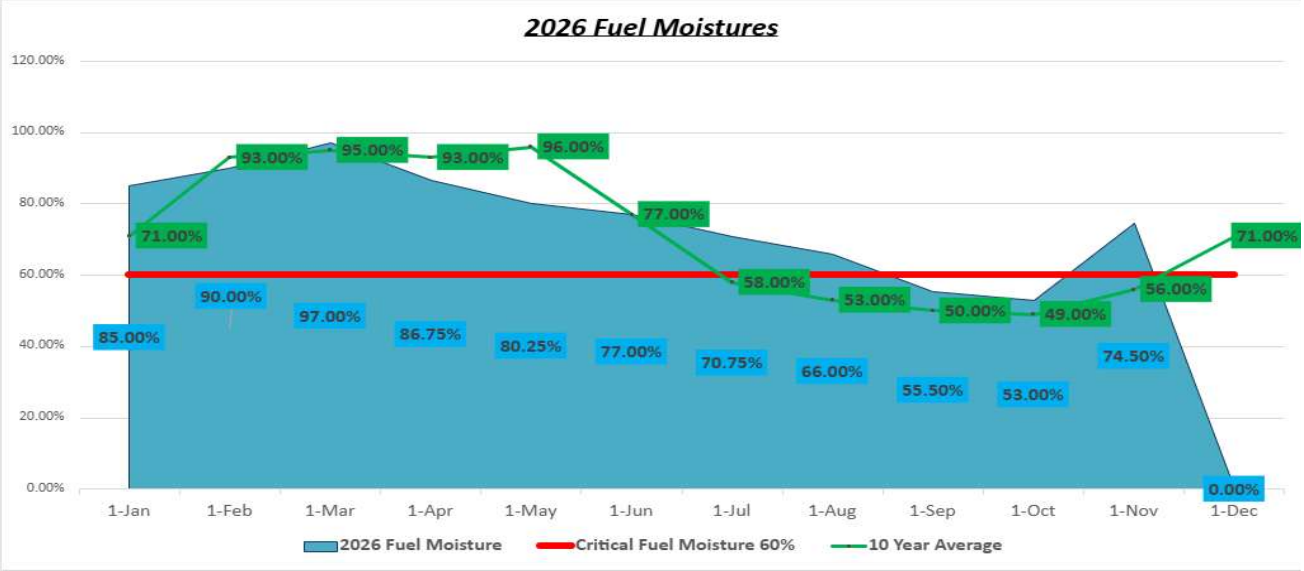
Agency
RANCHO SANTA FE FPD

Aid	1 incidents / 0.22%
Alarm	71 incidents / 15.60%
Fire	71 incidents / 15.60%
Medical	291 incidents / 63.96%
Rescue	7 incidents / 1.54%
Other	14 incidents / 3.08%
Grand Total	455 incidents / 100.00%

Problem Category
- Aid
- Alarm
- Fire
- Medical
- Rescue
- Other

Data Source: AgencyDashboard_v3_Extract_v5
Data Last Updated: 11/4/2026 3:49:12 PM

Monthly Fuel Reports



Rancho Santa Fe Fire Protection District Operations Report
October 2026

WFTIIC Four Month Outlook

Visit WFTIIC Website @ https://wftiic.ca.gov for more information | Created: November 2, 2026

Significant Fire Potential | November 2026 - February 2027



Northern Operations | Source Link: NOPS Predictive Services

- Weather patterns during the next 4-months are expected to transition towards more moist conditions.
- Flammable dead-live fuel alignments should be minimal with noticeable low elevation green-up shutting down the significant portion of the fire season by late November.
- Based on the current fuel state and future weather predictions, normal significant fire potential is projected for November through February which means very little, large fire activity overall.

Southern Operations | Source Link: SOPS Predictive Services

- Temperatures will likely average below normal throughout the period.
- Above normal precipitation is highly likely, with potential for an extremely wet winter season due to a strong El Nino.
- A below normal amount of offshore wind events are expected through the period as weather systems move in from the Pacific as opposed to over land.
- The potential for significant wildfire activity is expected to remain low throughout the forecast period. Flammability across the landscape has already been broadly reduced by the moisture received so far.

Drought Monitor

California | U.S. Drought Monitor (unl.edu)



California's drought picture continues to improve as the state transitions into the wet season. Across Southern California, drought is largely absent, with only pockets of Moderate Drought (D1) remaining in the desert regions, while some interior areas are classified as abnormally dry but are beginning to benefit from the arrival of cool-season precipitation. In Northern California, moderate drought persists across portions of the Northwestern Mountains, Northeast California, and the Far Eastside, though vegetation stress indicators suggest conditions are stabilizing rather than worsening.

Recent rainfall events, improving soil moisture, and the onset of seasonal storms have reduced fire danger and supported green-up in many areas. Looking ahead, a strong El Niño is expected to bring above-normal precipitation statewide through winter, supporting continued drought improvement and minimizing the potential for further drought expansion.

Temperature & Precipitation

Climate Prediction Center



Precipitation and Fuels

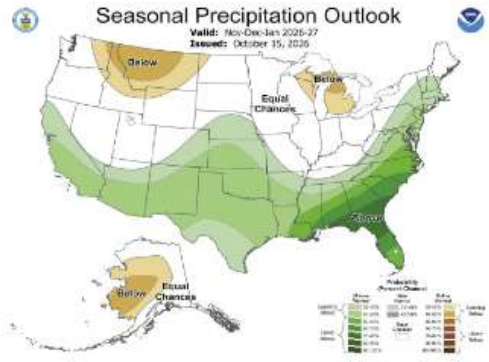
Predictive Services

October precipitation patterns varied across California, with Southern California receiving above-normal rainfall from multiple storm systems, including moisture associated with a former tropical cyclone, while Northern California experienced below-average precipitation overall but still received widespread wetting rains and higher-elevation snowfall late in the month.

Dead fuel conditions have improved considerably across California, with fuel moisture increasing and ERC values falling to near or below normal following recent rainfall. Live fuels are also recovering, with green-up already evident across much of Southern California and expanding into Northern California as seasonal rains continue. Together, improving fuel moistures and favorable precipitation forecasts support very low significant fire potential statewide through the winter period.



AlertCalifornia's San Timateo camera on October 26 (elev 1732'), with significant new grass growth present.



Rancho Santa Fe Fire Protection District Operations Report
October 2026

Southern Operations

MONTHLY/SEASONAL OUTLOOK

ISSUED OCTOBER 31, 2026 VALID NOVEMBER 2026 – FEBRUARY 2027

PREDICTIVE SERVICES

SOUTH OPS OUTLOOK

A strong to near record strength El Nino event continues across the equatorial Pacific **(Figure 7)**. This event is likely to peak in the next couple of months, and it is certain that very strong El Nino conditions will be in place throughout this winter. Very warm SST anomalies also extend from the California coast and southward, and across broad swaths of the mid and higher latitudes of the Pacific.

There is no change in forecast expectations heading into the deeper cool season months. A balance of climate modeling **(Figure 8)** combined with the very strong El Nino conditions strongly favor above normal precipitation through the remainder of this fall and winter, especially from December onwards. Despite the warmth of early October, the expected pattern should also favor below normal temperatures as frequent troughing influences affect the region, more in line with conditions over the second half of October. The pattern is also expected to favor troughs moving in from the Pacific as opposed to dropping southward over interior North America, likely bringing a below normal total number of Santa Ana wind events.

We may see substantial variation in snow levels this winter. The El Nino pattern will likely favor the occurrence of at least a couple of significant storms featuring high snow levels thanks to lower latitude moisture connections. However these will also likely be interspersed with colder systems, as the SST pattern favors an active storm track from the Gulf of Alaska as well. The potential for severe hydrologic impacts this winter should not be underestimated. Moisture projections in some of the climate modeling far exceed any prior years' projections, even other strong El Nino years. While there are no guarantees, a winter of extreme or even historic storminess over our region is very much on the table.

The potential for significant wildfire activity is expected to remain very low through the forecast period. Flammability across the landscape has already been broadly reduced by the moisture received so far. Near normal significant fire potential is indicated throughout the outlook period across the region, but this time of year that is simply a reflection of expectations for little to no significant fire activity to occur.

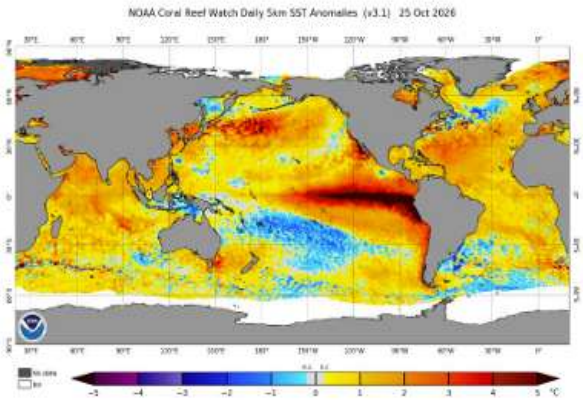


Fig 7: Sea Surface Temperature Anomaly, October 25th.

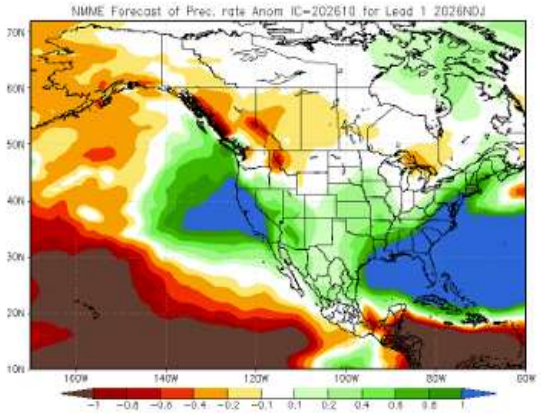
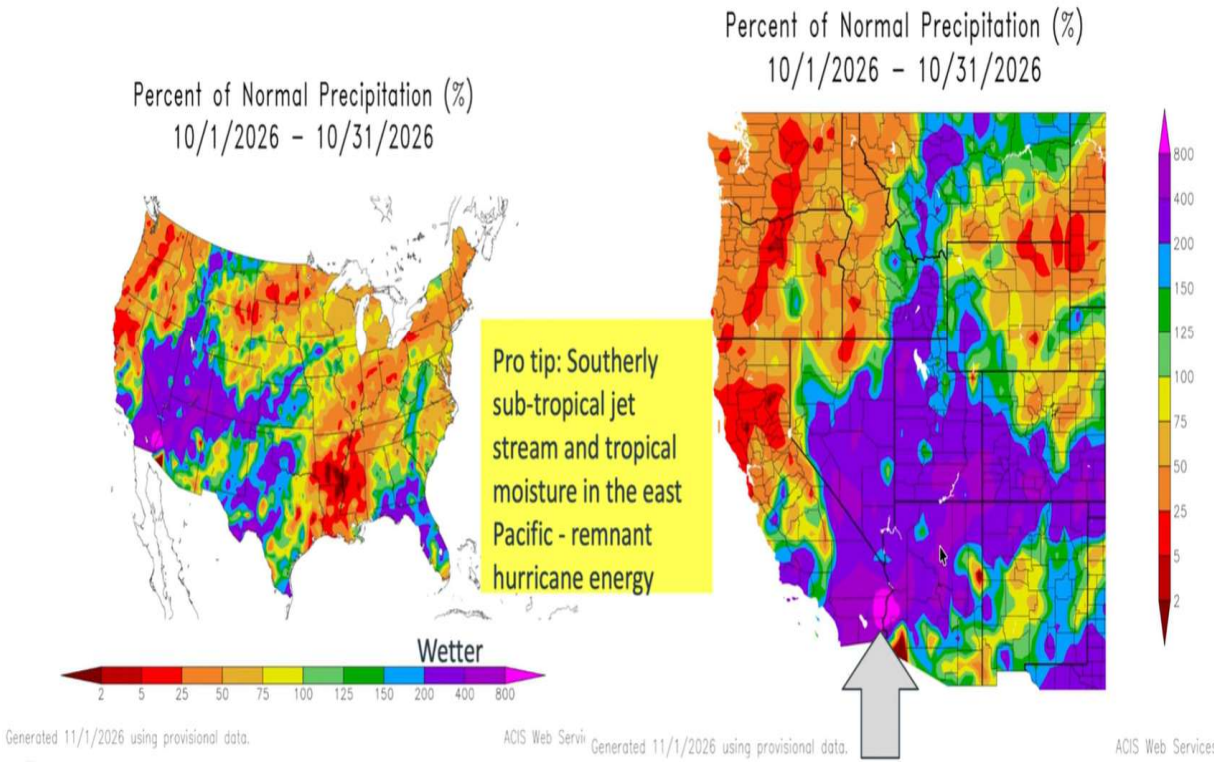


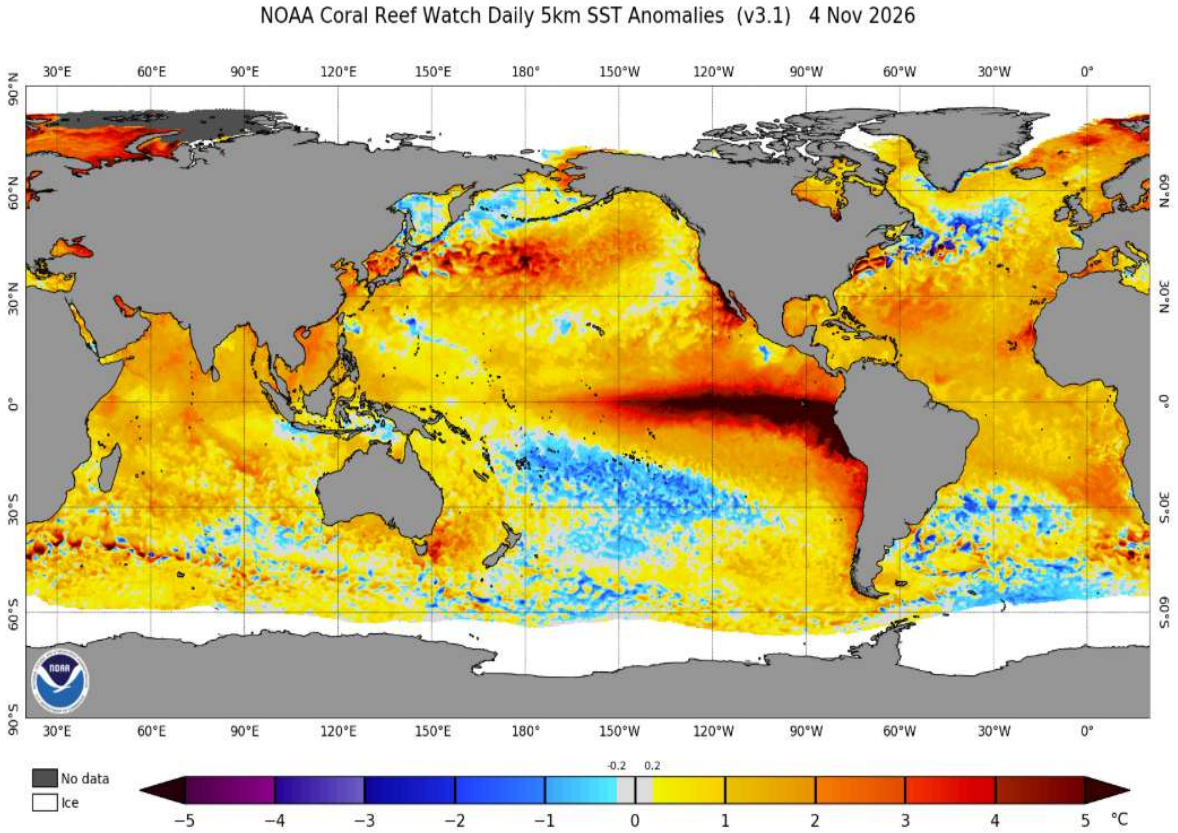
Fig 8: NMME November 2026 – January 2027 3-month Precipitation Anomaly Forecast

Rancho Santa Fe Fire Protection District Operations Report
October 2026

October 2026 - percent of average precipitation



Current Operational SST Anomaly Charts



Training Report
October 2026

Vector Solutions Hours	
Online Training Hours Recorded:	1089.5 Total Hours

Activity Calendar *(Scheduled)*
Ladder and Forcible Entry Drill
VHF Day
Leadership in Supervision
Strategic Plan
Meetings
EMS CE's Legal Documentation
Company Officer 2E
Public Education
FCTC Recruitment Expo

Totals by Type	Plan Reviews	Inspections
Remodel	3	1
Residential Construction	18	2
Addition	6	3
ADU	4	2
Commercial Construction	2	0
Commercial T.I.	6	4
Tents/Special Events	3	3
Rack Storage	1	0
Preliminary	7	8
Fire Suppression Systems	8	8
Alarms	10	7
Landscaping	13	1
Grading/Mylars/Improvement	7	2
Underground	0	7
Hood System	0	0
Tanks	1	4
Cell Sites	0	0
DPLU	6	0
ESS/Solar	0	0
High Piled Storage	1	0
High Hazard/Communications/Other	3	0
Spray Booth	0	0
FPP	0	2
Technical Reports	0	0
Gates/Knox	0	6
Site Visit	0	0
Annual Inspection	0	2
DSS Liscensing	0	2
AB38	0	4
Total Plan Reviews		**99**
Total Inspections		**68**
SQFT Reviewed (No Mit Fees)		**46,207**
Approved SQFT (Mit Fees)		**5,892**
Total SQFT Reviewed		**52,099**

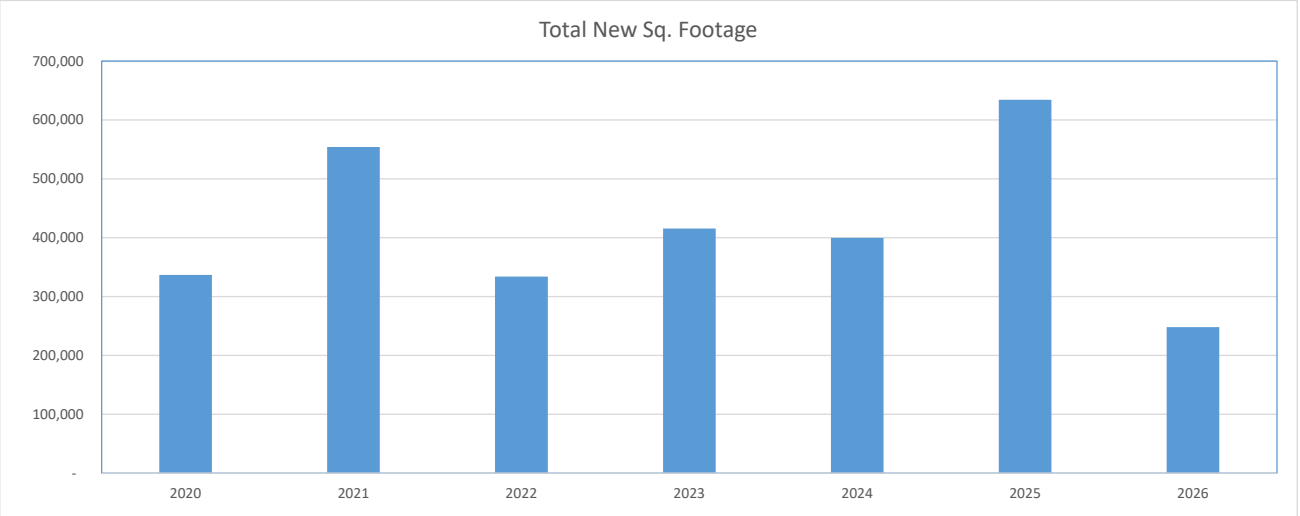
FIRE PREVENTION ACTIVITIES	
Investigations	3
Public Education/Community Outreach	-
Special Project	1
Meetings	28
Training Hours	5
TOTAL	**37**

WEED ABATEMENT	
Activity	**# of Inspections**
Weed Abatement Inspection	
Weed Abatement Reinspection	12
1st Notice	12
Final Notice	
Posting	-
Notices Printed	40
Abated	-
Forced Abatement	-
TOTAL	**64**

OFFICE SUPPORT	
Activity	**# Completed**
Phone Calls	1,876
Correspondence	4,375
Walk in/Counter	196
Knox Application Request	5
Burn Permits	-
Plans Accepted/Routed	101
Special Projects	-
Scanning Documents/Electronic Files	185
Meetings: Admin/Prevention/Admin Shift	1
Post Office Runs	-
Deposit Runs/Preparations	1
TOTAL	**6,740**

Rancho Santa Fe Fire Protection District

Fire Prevention Bureau Monthly Activity Summary



Total New Square Footage (*Reflected in Chart Above)

Year	Total
2020	336,899
2021	554,173
2022	333,814
2023	415,530
2024	399,523
2025	634,194
2026	247,910

Total New Square Footage Only

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
2020	29,226	41,043	38,102	25,751	38,400	7,290	16,516	15,384	77,848	15,070	22,529	9,740	336,899
2021	29,808	23,298	50,000	29,760	7,104	19,361	24,413	1,794	33,357	106,768	99,103	129,407	554,173
2022	42,895	14,666	32,871	8,805	39,325	42,871	18,679	21,916	23,981	18,782	46,658	22,365	333,814
2023	18,185	62,584	62,584	26,121	29,280	19,320	35,530	43,154	6,591	32,907	30,062	49,212	415,530
2024	34,014	12,126	27,634	32,019	47,195	12,864	21,183	124,723	32,445	7,901	40,362	7,057	399,523
2025	221,451	9,508	35,255	23,566	40,186	4,756	204,496	20,021	44,881	13,093	16,506	475	634,194
2026	11,319	3,469	39,100	43,720	9,756	24,128	67,040	20,731	22,755	5,892			247,910

Comparison Total Reviewed Square Footage

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
2020	40,748	86,593	145,794	76,506	54,651	42,950	47,950	91,532	163,417	127,963	59,192	47,677	984,973
2021	90,462	89,135	111,456	98,218	118,557	151,000	203,116	254,055	312,253	204,313	171,023	137,116	1,940,704
2022	128,254	204,226	162,816	250,473	176,018	115,972	27,777	130,623	261,094	319,242	219,859	243,944	2,240,298
2023	212,285	345,997	283,413	401,980	136,835	240,963	144,320	111,107	46,952	98,828	211,622	250,663	2,484,965
2024	188,103	90,004	176,084	148,134	148,134	49,134	130,763	210,614	286,781	106,718	202,387	209,584	1,946,440
2025	276,151	108,405	156,208	503,869	37,387	133,987	414,049	70,805	192,259	139,287	61,234	230,714	2,324,355
2026	130,147	34,430	150,808	115,664	133,902	123,816	366,994	95,356	55,110	46,207			1,252,434

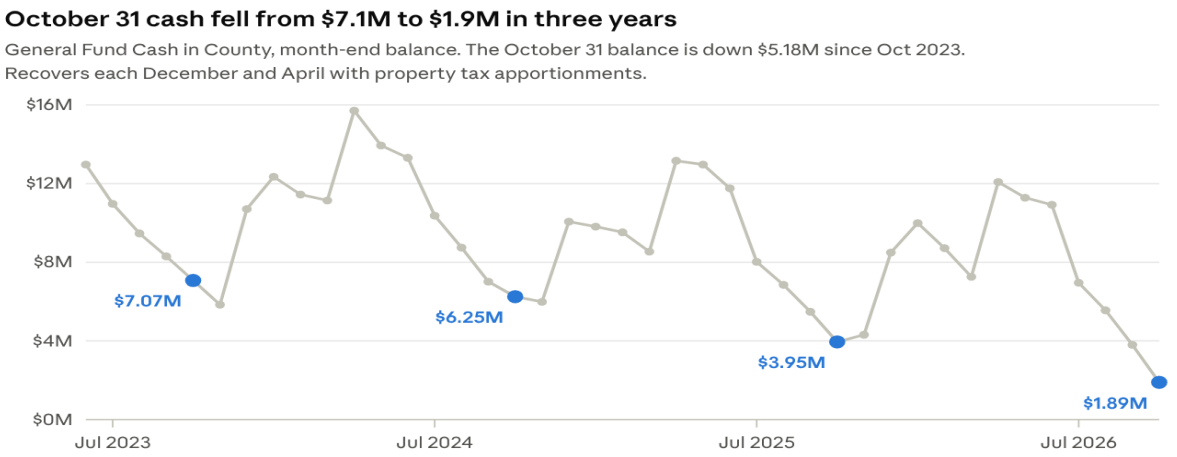
General Fund Cash Position & ECC Transfer Notification

Summary

On October 31, 2026, General Fund cash at the County was **$1,894,259**, the lowest October balance in four years.

- **Cash in County, 10/31/2026:** $1,894,259
- **ECC costs already paid from the General Fund (FY24/25 to date):** $459,670
- **Unbilled balances on signed ECC pre-construction contracts:** $466,469
- **CA CLASS (General Fund, fund 01):** about $9M, unrestricted and unreserved

General Fund cash position



Source: Caselle, 01-000-000-1000 Cash in County, month-end balances June 2023 to October 2026.

The balance follows the same cycle every year: it falls from July through November, then recovers with the December and April apportionments. Each fall low point was lower than the one before.

What is driving the decline

Two things are pushing the fall balance down: each fiscal year starts with less cash on June 30, and more cash is spent between July and November, before the first property tax apportionment arrives in December.

Fiscal year	June 30 balance (start of year)	Net outflow, July–October	October 31 balance
FY26/27	$10,922,920	–$9,028,661	$1,894,259
FY25/26	$11,761,223	–$7,813,807	$3,947,416
FY24/25	$13,314,634	–$7,065,542	$6,249,092
FY23/24	$12,971,788	–$5,896,851	$7,074,937

- **Lower starting balances:** the June 30 balance is down $2.39M since 2024.
- **Bigger outflow before December:** the July–October outflow is up $3.13M since FY23/24, and July alone is now about $4.0M out.
- **November risk:** November's net change has ranged from –$1.23M (2023) to +$0.37M (2025). From $1.89M, that puts November 30 somewhere between about $0.66M and $2.26M before the December apportionment.

If next year's July–October outflow matches or exceeds this year's, the fall low point could reach zero in FY27/28, even if the District never draws on CA CLASS.

ECC project costs to date and proposed transfer

The General Fund has paid **$459,670.12** in ECC costs through October 2026, all charged to 01-100-000-5580 Professional Services-Misc. More than half of that ($238,062) was paid in the first four months of FY26/27.

Vendor	Work	FY24/25	FY25/26	FY26/27 YTD	Total
HGW Architecture	Architect: zoning, schematic and design phases	$1,584.00	$147,345.71	$174,407.04	$323,336.75
B&G Consultants	Architect RFP and design phase support	–	$29,887.63	$5,610.00	$35,497.63
Rincon Consultants	Environmental review (CEQA/NEPA)	–	–	$35,323.44	$35,323.44
County of San Diego (PDS and DEH)	Application fees, deposits, site plan, air quality review	$3,185.30	$11,995.00	$18,500.00	$33,680.30
Hoch Consulting	DCIP grant application support	–	$27,150.00	–	$27,150.00
Geocon	Soils report update and consultation	–	–	$3,722.00	$3,722.00
Title Pro / Lennar Title	Radius report, preliminary title report	–	$460.00	$500.00	$960.00
Total ECC		**$4,769.30**	**$216,838.34**	**$238,062.48**	**$459,670.12**

The same account also holds $42,206 of consulting unrelated to the ECC (cooperative fire agreement, strategic plan, Standards of Cover, solar, SAFER and general grant research). That amount is excluded.

Remaining ECC contract commitments

The five signed ECC contracts have **$466,469.19** left to bill before construction begins. HGW accounts for $318,302 of that.

Contract	Signed / term	Contract amount	Billed through 10/31/2026	Remaining
HGW Architecture: schematic design + Amendment 01 (design development, construction documents, bidding/permitting, reimbursables)	Agreement 11/7/2025; Amendment 01 dated 1/13/2026	$640,055.00	$321,752.75	$318,302.25
Rincon Consultants: CEQA/NEPA documentation (26-19018), time and materials, not to exceed	6/3/2026; through 5/28/2029	$89,779.38	$35,323.44	$54,455.94

Contract	Signed / term	Contract amount	Billed through 10/31/2026	Remaining
Level 10 Construction: preconstruction services, time and materials, not to exceed	September 2026; September 2026 to July 2027	$48,055.00	$0.00	$48,055.00
NV5: dry utility planning and engineering (contracted through B&G)	11/2/2026	$28,331.00	$0.00	$28,331.00
B&G Consultants: project management, hourly, not to exceed	3/6/2026; October 2025 to November 2026	$47,850.00	$30,525.00	$17,325.00
Total pre-construction		**$854,070.38**	**$387,601.19**	**$466,469.19**

- **Not included:** HGW construction administration ($241,770), which is only billed if the building is built.
- **Not under contract:** County permit fees, grant-writing support for the DCIP resubmission and any further soil or title work. Rounding the transfer up to $1.0M would cover these.

Informational

1. **A $1mil transfer from CA CLASS to Banc of CAL (District AP account) will occur in November 2026** ($459,670 already paid plus $466,469 under contract). Even in a November as weak as 2023's, County cash would stay near $1.6M until the December apportionment.

Appendix: ECC invoice details

These are the 47 ECC invoices paid from account 01-100-000-5580 between January 2025 and October 2026, totaling $459,670.12. Invoice-level details are available on request.

Vendor	Invoices	Invoice dates	Invoice numbers
HGW Architecture	13	1/2025 – 10/2026	2024.43.01–.02; 2025.30.01–.11
B&G Consultants	15	9/2025 – 10/2026	2504.2508–2504.2609
Rincon Consultants	4	7/2026 – 10/2026	75887, 76570, 77041, 77716
County of San Diego (PDS/DEH)	7	2/2025 – 9/2026	PDS2025-IC-25-009; PDS2026-STP-18-020W1 (3); DEH2026-LCSLT-001841; deposit acct. 2292554 (2)
Hoch Consulting (DCIP grant)	5	2/2026 – 7/2026	20260057, 20260101, 20260161, 20260200, 20260221
Title Pro / Lennar Title	2	4/2026 – 7/2026	10977; 192003-000316-1
Geocon	1	8/2026	126070019

Report Criteria:

Includes only accounts with balances or activity

Account Number	Title	FY27 Budget	FY27 YTD Actual	% of Budget Realized
General Fund				
Source: 000				
01-000-000-4000	SECURED PROPERTY TAX	17,144,930.00	969,018.96	6%
01-000-000-4001	UNSECURED PROPERTY TAX	545,000.00	584,000.16	107%
01-000-000-4002	HOE - SECURED PROPERTY TAX	88,876.00	.00	0%
01-000-000-4003	HOE - UNSECURED PROPERTY TAX	40.00	.00	0%
01-000-000-4004	STATE UNITARY SECURED	203,501.00	571.81	0%
01-000-000-4005	UNITARY-RAILROAD SECURED	2,601.00	.00	0%
01-000-000-4006	QUALIFIED ELECTRIC PROP TAX	26,078.00	.00	0%
01-000-000-4007	DELINQUENT UNSECURED	8,445.00	3,557.44	42%
01-000-000-4008	HOE - DELINQUENT SECURED	1,384.00	.00	0%
01-000-000-4009	HOE - DELINQUENT UNSECURED	1.00	.00	0%
01-000-000-4010	DELINQ UNITARY-RAILROAD UNSEC	.00	565.70-	0%
01-000-000-4012	DISCHARGED DELINQT UNSECURED	97.00	11.01	11%
01-000-000-4013	SUPPLEMENTAL ROLL SECURED	339,990.00	65,417.12	19%
01-000-000-4014	SUPPLEMENTAL ROLL UNSECURED	25,711.00	2,933.48	11%
01-000-000-4015	HOE - SUPPLEMENTAL	761.00	.00	0%
01-000-000-4016	SUPP ROLL DELINQ UNSECURED	6,840.00	5,649.05	83%
01-000-000-4017	INTEREST ALLOCATION-TAX	25,647.00	.00	0%
01-000-000-4018	SPECIAL TAX - SECURED	1,078,296.00	80,125.00	7%
01-000-000-4019	SPECIAL TAX - DELINQ UNSECURED	.00	25.00	0%
01-000-000-4020	INTEREST - SPECIAL TAX	1,216.00	.00	0%
01-000-000-4023	HGEF - SECURED PROPERTY TAX	822,500.00	47,170.73	6%
01-000-000-4050	JOINT FAC COMM AGREEMENT	515,818.00	.00	0%
01-000-000-4100	FEMA/OES/CalFire ABH contract	800,000.00	77,837.62	10%
01-000-000-4111	DEVELOPER REIMB LENNAR	66,094.00	66,005.27	100%
01-000-000-4200	LANDSCAPING FEES	80,000.00	46,288.00	58%
01-000-000-4201	PLAN CHECK FEES	216,000.00	101,855.64	47%
01-000-000-4202	SPRINKLER FEES	140,000.00	60,625.00	43%
01-000-000-4300	GRANT REVENUE	352,636.00	42,149.91	12%
01-000-000-4304	CSA-17 Contract - Revenue	196,852.00	.00	0%
01-000-000-4400	MEETING ROOM RENTAL (STATIONS)	1,300.00	500.00	38%
01-000-000-4410	SPACE RENT - AMR	107,198.00	24,525.42	23%
01-000-000-4411	SPACE RENT - RSF ASSOC	101,338.00	33,638.04	33%
01-000-000-4412	SPACE RENT - N COUNTY DISP JPA	149,897.00	50,524.92	34%
01-000-000-4413	Verizon Site Rental	105,864.00	27,865.45	26%
01-000-000-4414	GENERATOR REVENUE VERIZON	820.00	171.02	21%
01-000-000-4415	SITE RENTAL T-Mobile- RSF6	43,529.00	14,110.72	32%
01-000-000-4416	SITE RENTAL ATT - RSF6	45,518.00	14,613.44	32%
01-000-000-4501	INTEREST INCOME LAIF	400.00	175.03	44%
01-000-000-4502	INTEREST INCOME BofA SAVINGS	2.00	.08	4%
01-000-000-4503	INTEREST INCOME COUNTY	175,000.00	65,941.20	38%
01-000-000-4504	INTEREST INCOME CABT BPAS	20.00	8.00	40%
01-000-000-4505	INTEREST INCOME CABT PR	50.00	17.30	35%
01-000-000-4506	INTEREST Banc of Cal	105.00	39.89	38%
01-000-000-4507	INTEREST INCOME PASIS	14,900.00	9,789.21	66%
01-000-000-4508	Int Inc-ALS for CSA-17 RSF Con	4,120.00	2,356.30	57%
01-000-000-4509	INTEREST INCOME BOFA CREDIT CD	10.00	21.74	217%
01-000-000-4512	California Class Net Gain Inve	270,000.00	116,854.09	43%
01-000-000-4640	INSTRUCTOR/TRAINING REVENUE	9,828.00	.00	0%
01-000-000-4645	CALCARD REBATE	3,000.00	719.92	24%
01-000-000-4650	Citations/Code Require Docs	500.00	.00	0%
01-000-000-4655	DOCUMENT REQUEST FORM	300.00	15.00	5%

Account Number	Title	FY27 Budget	FY27 YTD Actual	% of Budget Realized
01-000-000-4665	MISCELLANEOUS INCOME	.00	10,698.06	0%
Total Source: 000:		23,723,013.00	2,525,260.33	11%
01-100-000-5000	REGULAR SALARIES	11,000,800.00	2,713,961.80	25%
01-100-000-5005	OVERTIME	2,500,000.00	1,037,880.23	42%
01-100-000-5010	MIP / Holiday Pay	94,000.00	31,042.08	33%
01-100-000-5015	TEMPORARY STAFF EXPENSE	.00	15,513.03	0%
01-100-000-5021	ANNUAL LEAVE PAID	160,000.00	25,840.73	16%
01-100-000-5040	PERS CLASSIC TIER 1 SAFETY	940,000.00	228,822.50	24%
01-100-000-5041	PERS CLASSIC TIER 2 SAFETY	370,000.00	110,239.42	30%
01-100-000-5042	PERS PEPRA SAFETY	625,000.00	194,724.03	31%
01-100-000-5044	PERS CLASSIC TIER 2 NONSAFETY	52,000.00	.00	0%
01-100-000-5045	PERS PEPRA NONSAFETY	97,000.00	.00	0%
01-100-000-5050	Investigation Stand By Pay	16,000.00	5,200.08	33%
01-100-000-5065	Medicare	162,000.00	56,331.33	35%
01-100-000-5067	UI	8,300.00	272.00	3%
01-100-000-5070	Medical/Dental Insurance	1,368,476.00	351,255.69	26%
01-100-000-5072	HRA Funded	84,000.00	28,100.00	33%
01-100-000-5073	HSA health sav acct - active	341,880.00	79,431.09	23%
01-100-000-5074	LIFE INSURANCE	15,600.00	3,578.45	23%
01-100-000-5075	DISABILITY INSURANCE	22,000.00	8,791.00	40%
01-100-000-5076	Director Med/dental Insurance	54,000.00	16,841.27	31%
01-100-000-5080	WORKERS' COMP INSURANCE	400,000.00	351,466.64	88%
01-100-000-5090	RETIREE HEALTH EXPENSE	16,800.00	2,514.14	15%
01-100-000-5155	UNIFORMS	46,000.00	28,189.41	61%
01-100-000-5170	PHYSICALS & WELLNESS PROGRAM	110,000.00	1,910.00	2%
01-100-000-5220	FUEL/PROPANE	120,000.00	55,603.88	46%
01-100-000-5221	FUEL FACILITY MAINTENANCE	4,850.00	1,775.27	37%
01-100-000-5245	BUILDING: UPGRADES/REPAIRS	55,000.00	.00	0%
01-100-000-5280	DEPLOYMENT EXPENSES	40,000.00	17,696.92	44%
01-100-000-5285	DISPATCH SERVICES	240,000.00	164,213.60	68%
01-100-000-5286	800 MHz NETWORK FEES	43,100.00	11,161.50	26%
01-100-000-5287	RADIOS	12,000.00	7,914.73	66%
01-100-000-5288	CELLULAR	24,800.00	6,194.88	25%
01-100-000-5289	MDCs/iPads	4,000.00	1,760.51	44%
01-100-000-5290	APPARATUS/VEHICLES	40,000.00	11,162.60	28%
01-100-000-5291	APPARATUS TOOLS	5,000.00	8,499.51	170%
01-100-000-5292	APPARATUS: SCHEDULED	75,000.00	19,502.37	26%
01-100-000-5293	APPARATUS: REPAIR	160,000.00	22,777.15	14%
01-100-000-5294	APPARATUS: OES	.00	68.93	0%
01-100-000-5300	MAPS	1,900.00	.00	0%
01-100-000-5301	BOOKS	3,000.00	149.50	5%
01-100-000-5303	KNOX BOX	7,100.00	.00	0%
01-100-000-5304	STATION SUPPLIES	20,000.00	4,168.87	21%
01-100-000-5305	FLAGS	1,000.00	.00	0%
01-100-000-5306	STREET & FACILITY SIGNAGE	1,000.00	.00	0%
01-100-000-5307	EQUIPMENT - MINOR	4,850.00	2,543.28	52%
01-100-000-5308	HYDRANT MAINTENANCE	1,000.00	.00	0%
01-100-000-5321	FOAM	8,000.00	9,587.30	120%
01-100-000-5324	SCBA EQUIPMENT	27,500.00	4,631.00	17%
01-100-000-5325	RESCUE EQUIPMENT	7,000.00	4,013.40	57%
01-100-000-5326	FITNESS EQUIPMENT	5,000.00	.00	0%

Account Number	Title	FY27 Budget	FY27 YTD Actual	% of Budget Realized
01-100-000-5327	EXTINGUISHERS	11,390.00	1,259.65	11%
01-100-000-5328	HOSE & NOZZLES	30,000.00	4,354.20	15%
01-100-000-5330	PPE	130,000.00	23,214.13	18%
01-100-000-5331	CSA-17 CONTRACT	300,000.00	24,387.37	8%
01-100-000-5332	GRANT EXPENSES	.00	41,347.92	0%
01-100-000-5333	CAL-CARD PROGRAM	.00	21,424.79	0%
01-100-000-5335	ELEVATOR	15,000.00	6,565.89	44%
01-100-000-5336	GENERATORS	13,400.00	9,007.45	67%
01-100-000-5350	JANITORIAL SUPPLIES	12,000.00	1,849.54	15%
01-100-000-5360	PERMITS	11,700.00	8,085.73	69%
01-100-000-5531	HIGHER EDUCATION	20,000.00	1,571.20	8%
01-100-000-5580	PROFESSIONAL SERVICES-MISC	35,000.00	250,052.30	714%
01-100-000-5581	T.I.P. PROGRAM	5,100.00	.00	0%
01-100-000-5582	LADDER TESTING	1,100.00	.00	0%
01-100-000-5585	CONSULTING SVCS - IT & POLICY	15,364.00	.00	0%
01-100-000-5590	ADVERTISING & LEGAL NOTICES	6,000.00	1,415.82	24%
01-100-000-5600	COMMERCIAL LIABILITY - AUTO	145,000.00	140,000.00	97%
01-100-000-7001	CAPITAL - FACILITIES	275,000.00	100,615.65	37%
01-100-000-7002	CAPITAL - APPARATUS	3,334,000.00	37,573.79	1%
01-100-000-7003	CAPITAL - EQUIPMENT	610,000.00	.00	0%
01-101-000-5245	BUILDING: RSF1	35,000.00	24,174.90	69%
01-101-000-5270	UTILITIES: RSF1	70,000.00	20,344.26	29%
01-101-000-5531	TRAINING: SUPPRESSION	46,800.00	9,460.96	20%
01-102-000-5245	BUILDING: RSF2	51,000.00	3,012.00	6%
01-102-000-5270	UTILITIES: RSF2	65,000.00	21,866.50	34%
01-102-000-5585	CONSULTING SVCS - FINANCIAL	25,000.00	9,194.25	37%
01-103-000-5245	BUILDING: RSF3	21,500.00	13,449.65	63%
01-103-000-5270	UTILITIES: RSF3	50,000.00	16,185.02	32%
01-104-000-5245	BUILDING: RSF4	51,000.00	20,965.55	41%
01-104-000-5270	UTILITIES: RSF4	70,000.00	36,384.27	52%
01-105-000-5245	BUILDING: RSF5	26,350.00	4,481.54	17%
01-105-000-5270	UTILITIES: RSF5	48,000.00	26,088.22	54%
01-106-000-5245	BUILDING: RSF6	20,000.00	6,231.18	31%
01-106-000-5270	UTILITIES: RSF6	24,000.00	7,938.51	33%
01-200-000-5000	REGULAR SALARIES	.00	276,587.84	0%
01-200-000-5005	OVERTIME	.00	3,888.32	0%
01-200-000-5021	ANNUAL LEAVE PAID	.00	7,245.81	0%
01-200-000-5044	PERS CLASSIC TIER 2 NONSAFETY	.00	16,610.96	0%
01-200-000-5045	PERS PEPRA NONSAFETY	.00	11,922.64	0%
01-200-000-5060	SOCIAL SECURITY	.00	570.16	0%
01-200-000-5065	Medicare	.00	4,320.77	0%
01-200-000-5070	MEDICAL INSURANCE	.00	25,174.88	0%
01-200-000-5073	HSA health sav acct - active	.00	15,620.44	0%
01-200-000-5300	PREVENTION- MATERIALS/SUPPLIES	6,000.00	670.37	11%
01-200-000-5531	TRAINING: PREVENTION	15,000.00	2,858.85	19%
01-200-000-5539	PUBLIC EDUCATION MATERIALS	9,000.00	2,809.59	31%
01-200-000-5580	Weed Abatement Services	15,000.00	11,080.00	74%
01-200-000-5585	CONSULTING SVCS - PREVENTI	10,000.00	10,560.00	106%
01-300-000-5245	BUILDING: TRAINING FACILITY	10,000.00	5,227.92	52%
01-300-000-5300	TRAINING- MATERIALS/SUPPLIES	16,000.00	6,177.14	39%
01-400-000-5000	REGULAR SALARIES	.00	241,414.26	0%
01-400-000-5005	OVERTIME	.00	58,100.59	0%
01-400-000-5021	ANNUAL LEAVE PAID	.00	8,784.04	0%

Account Number	Title	FY27 Budget	FY27 YTD Actual	% of Budget Realized
01-400-000-5045	PERS PEPRA NONSAFETY	.00	18,577.11	0%
01-400-000-5050	CalPERS UAL (ADP)	500,000.00	.00	0%
01-400-000-5051	PERS Normal UAL (annual)	1,464,514.00	1,464,514.00	100%
01-400-000-5053	Pension Expense GASB	5,000.00	2,800.00	56%
01-400-000-5060	SOCIAL SECURITY	.00	443.33	0%
01-400-000-5065	Medicare	.00	4,495.55	0%
01-400-000-5070	MEDICAL INSURANCE	.00	27,533.80	0%
01-400-000-5073	HSA health sav acct - active	.00	17,834.40	0%
01-400-000-5160	NEW HIRES & BACKGROUNDS	5,000.00	.00	0%
01-400-000-5245	BUILDING: ADMIN	65,000.00	23,200.09	36%
01-400-000-5270	UTILITIES: ADMIN	48,000.00	17,118.45	36%
01-400-000-5335	MACHINES & OFFICE EQUIPMENT	2,100.00	749.05	36%
01-400-000-5336	COPIER MAINTENANCE CONTRACT	1,500.00	631.33	42%
01-400-000-5340	COMPUTERS & PRINTERS	20,000.00	4,090.70	20%
01-400-000-5530	MEETINGS & SPECIAL EVENTS	11,000.00	2,150.61	20%
01-400-000-5531	TRAINING: ADMINISTRATION	17,300.00	7,453.14	43%
01-400-000-5540	ADMINISTRATION FEES	7,500.00	1,272.54	17%
01-400-000-5545	LAFCO ASSESSMENT FEE	9,000.00	11,697.14	130%
01-400-000-5550	SUBSCRIPTIONS	160,000.00	82,548.69	52%
01-400-000-5551	MEMBERSHIPS	20,500.00	23,417.63	114%
01-400-000-5570	COUNTY ADMIN COSTS	170,000.00	80,880.26	48%
01-400-000-5575	OFFICE EXPENSES	22,000.00	7,677.64	35%
01-400-000-5576	OUTSIDE PRINTING & BINDING	15,000.00	3,578.59	24%
01-400-000-5577	WEBSITE	9,000.00	2,340.45	26%
01-400-000-5580	PRO SER/Benefit Assessment	5,400.00	5,384.21	100%
01-400-000-5581	LEGAL SERVICES	40,000.00	13,062.30	33%
01-400-000-5585	ACCOUNTING/AUDIT SVCS	20,500.00	15,363.92	75%
01-500-000-5000	REGULAR SALARIES	.00	3,000.00	0%
01-500-000-5060	SOCIAL SECURITY	4,300.00	186.00	4%
01-500-000-5065	Medicare	.00	43.50	0%
01-500-000-5695	BOARD ELECTION	33,000.00	.00	0%
01-600-000-5000	REGULAR SALARIES	.00	374,876.88	0%
01-600-000-5005	OVERTIME	.00	71,161.60	0%
01-600-000-5021	ANNUAL LEAVE PAID	.00	25,710.00	0%
01-600-000-5040	PERS CLASSIC TIER 1 SAFETY	.00	69,466.04	0%
01-600-000-5041	PERS CLASSIC TIER 2 SAFETY	.00	16,607.92	0%
01-600-000-5042	PERS PEPRA SAFETY	.00	9,667.34	0%
01-600-000-5065	Medicare	.00	6,988.25	0%
01-600-000-5070	MEDICAL INSURANCE	.00	41,197.88	0%
01-600-000-5073	HSA health sav acct - active	.00	154.84	0%
General Fund Revenue Total:		23,723,013.00	2,525,260.33	11%
General Fund Expenditure Total:		27,705,274.00	9,705,332.12	35%
Total General Fund:		3,982,261.00-	7,180,071.79-	180%

Account Number	Title	FY27 Budget	FY27 YTD Actual	% of Budget Realized
Special Revenue Fund				
Source: 000				
02-000-000-4000	MIT FUND REVENUE	550,000.00	418,137.96	76%
02-000-000-4500	INTEREST INCOME COUNTY FIRE MI	70,000.00	33,315.28	48%
Total Source: 000:		620,000.00	451,453.24	73%
Special Revenue Fund Revenue Total:		620,000.00	451,453.24	73%
Total Special Revenue Fund:		620,000.00	451,453.24	73%

STAFF REPORT NO. 26-22

TO: BOARD OF DIRECTORS

FROM: SARAH MONTAGNE, EXECUTIVE ASSISTANT/BOARD CLERK

SUBJECT: 2027 BOARD MEETING SCHEDULE

DATE: NOVEMBER 18, 2026

RECOMMENDATION

Review schedule and approve any changes to the meeting schedule that may be necessary.

BACKGROUND

The Board of Directors adopted Resolution No. 2018-20 establishing the third Wednesday of each month as the regular meeting date to conduct business of the district. On occasion, it is necessary to adjust the date to accommodate holidays and scheduling conflicts.

CURRENT SITUATION

The following table lists the meeting dates for 2027, if approved; and I have included the annual (or routine) agenda topics that the Board must act upon:

Meeting Dates 2027	Annual Agenda Topic(s)
January 20	Accept: FY25/26 Financial Statements (if not already completed); Final audit reports must be provided to the State Controller's office no later than 1/31/2027
February 17	Harassment Training (*every two years – 2027)*
March 17	Budget Workshop – Finance Committee meets
April 21	
May 19	Select criteria to determine annual appropriations Gann Limit Resolution: Appropriations Limit Resolution: Setting Benefit Charges (RSF & Elfin Forest) Accept: Final chance for property owners to dispute any force abatement cost to the board before approval and district invoicing. Appreciation Dinner
June 16	Adopt: Preliminary Budget *(must be adopted by June 30)* Resolution: Combined FMF Program Participation and 5 Year Capital Plan. Due to County Fire Authority **before June 30th**. Public Hearing: FMF Resolution notice given X 2, with at least 5 days apart, with the first 10 days prior to hearing in a newspaper of general circulation within the jurisdiction of the participating agency.
July 21	Accept: List of non-payments for forced abatement (if any) to Wildan for property tax bills. Due to Wildan **before August 10th**.
August 18	COI-Biennial Review due October 1 *(even numbered years)*
September 15	Public Hearing: Final Budget Resolution: Establishing Constrained or Committed Fund Balances Adopt: Final Budget *(must be adopted by September 30)*

October 20	
November 17	Accept: FY26/27 Financial Statements (if complete); final audit reports must be provided to the State Controller's office no later than 1/31/2028 Board of Directors Meeting Calendar Review (Calendar for 2028)
December 15	Accept: FY26/27 Financial Statements (if not completed in November); final audit reports must be provided to the State Controller's office no later than 1/31/2028 State Mandated Inspections Ethics Training *(every two years – 2028)* Oath of Office *(every election year)* Election of Officers *(every election year)*

STAFF REPORT NO. 26-23

TO: BOARD OF DIRECTORS

FROM: MARLENE DONNER, FIRE MARSHAL

SUBJECT: APPROVE FEES FOR FORCED WEED ABATEMENT

DATE: NOVEMBER 18, 2026

RECOMMENDATION:
Staff recommends the Board approve the itemized fees required for a total cost of **$2726.00** to complete the forced abatement process and further authorize administrative staff to invoice the property owner **267-142-12-00** listed below of the approved fees.

CURRENT SITUATION:
The fire district has sent a report and notification of today's hearing to the last known owner of the parcel as listed in the County of San Diego Tax Assessor Office a minimum of (3) three days prior to this regularly scheduled Board of Directors meeting (See **Exhibit A**).

Upon Board approval today, administrative staff will mail (certified) a district cover letter and invoice requesting payment within 30 days of the invoice date for the itemized fees to abate the parcel number listed below.

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
267-142-12-00	$1932.00	$794.00	$2726.00

Should the property owner fail to provide payment to the fire district within 30 days of the invoice date, the fire district will publicly post a minimum of (3) three days prior to the regularly scheduled June Board of Directors meeting for Weed Abatement Special Assessment approval.

Upon Board approval the list will be sent to the County of San Diego Tax Assessor prior to their August deadline. The County of San Diego will reimburse the fire district for all charges, including administrative fees, and will include the fees on the property owner's next property tax bills.

BACKGROUND:
The fire district's prevention bureau is responsible for mailing the annual district's notification which educates and encourages property owners to comply pursuant to the current **Rancho Santa Fe Fire Protection District's Ordinance No. 2022-02**. Compliance with the ordinance is key to the safety of the community that is located within a very high fire hazard severity zone. The fire district typically will find a large percentage of property owners willingly comply within the 15-calendar day timeline allowed. However, for the property owner(s) who is not compliant pursuant to the current Rancho Santa Fe Fire Protection District's Ordinance, the following procedures is implemented:

1. The fire district will conduct a weed abatement inspection and will provide a **"First Notice" (1st Class Mail)** to notify the property owner(s) to correct any issues not in compliance with the

Rancho Santa Fe Fire Protection District's Ordinance within 15-calendar days of the first notice date.

2. Should the property owner continue to fail with the specific timeline of the first notice, the fire district will serve a "**Final Notice" (Certified Mail)** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the final notice date.

3. Should the property owner continue to fail with the specific timeline on the final notice, the fire district will conspicuously post a sign on the property a **"Notice to Abate Hazard"** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the date posted on the sign to avoid a forced abatement by the district.

4. Should the property owner continue to fail with the specific timeline on the posted sign "Notice to Abate Hazard", the fire district will request a bid from the sole source private contractor to abate the parcel to be compliant with the Rancho Santa Fe Fire Protection District's Ordinance. The fire district can approve and authorize the contractor to abate the parcel.

5. Should the property owner refuse access to the property for the fire district and contractor to force abate the parcel, the fire district can obtain an **"Abatement Warrant and Order Authorizing Entry onto The Property to Abate the Public Nuisance"**.

6. Once the contractor has completed the authorized forced weed abatement work and the fire district has accepted the final work. The fire district will pay the contractor for the approved and completed work. The staff will request Board approval for all the associated costs and fees required to abate the parcel. The Board approval will also authorize staff to invoice the property owner.

The fire district attempts to work with the property owner prior to any forced abatement. The district maintains a sole source contract with R.E Badger & Son Inc. to bring specifically identified hazardous parcels into compliance pursuant to the Rancho Santa Fe Fire Protection District's Ordinance.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente • Rancho Santa Fe • California 92067-0410
Tel. (858) 756-5971 • Fax (858) 756-4799

Board of Directors
James Ashcraft, President
Nancy C. Hillgren
Kevin Barnard
Tucker Stine
John C. Tanner

Fire Chief
David McQuead

November 13, 2026

Ethirajan Ramkumar
2030 E. Flamingo Road #290
Las Vegas, NV 89119

Re: Forced Abatement of Fire Hazard at Assessor Parcel Number (APN) **267-142-12-00**

To Whom it May Concern:

San Diego County property records show that you are the owner of APN: **267-142-12-00 located** at, **Artesian Trail, Rancho Santa Fe, CA 92075** with a mailing address at **2030 E. Flamingo Road #290, Las Vegas, NV 89119**. The Rancho Santa Fe Fire Protection District attempted to notify you of the fire hazard present on your property without a reply.
Please reference the timeline below regarding the forced abatement process for APN: **267-142-12-00**

1. First notice mailed: **April 24, 2026.**
2. Final Notice by Certified Mail: **September 1, 2026.**
3. Property posted with legal notice to abate hazard on: **October 6, 2026.**
4. The contractor's bid to abate hazards $**1932.00:** on **October 20, 2026.**
5. The property was abated on: **October 27, 2026.**
6. Any additional supporting documentation: **District ordinance, notices, contractor invoices, pictures, administrative warrant...**

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
267-142-12-00	$1932.00	$794.00	$2726.00

You may contact the fire district's Board Clerk to attend and contest the information provided at the Board of Directors meeting scheduled for **November 18, 2026**, at 1:00 PM, 18027 Calle Ambiente, Rancho Santa Fe, CA 92067, Suite 101. The Board of Directors will review to approve any or all fees required to abate the property.

Upon Board approval, the fire district will mail an invoice to the address previously identified in this letter. The fire district must receive payment within 30 days of the invoice date. If payment is not received, then the fire district will begin the process to have the amount placed on your property tax bill as a lien against the property.

If you have any questions, please do not hesitate to contact me. (858) 756-5971

Sincerely,

Marlene Donner, Fire Marshal

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6023

Board of Directors
James Ashcraft, President
John C. Tanner
Nancy Hillgren
Tucker Stine
Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 4/24/26 APN: 2671421200

Dear: ETHIRAJAN RAMKUMAR,
OR SUCH PERSON(S) IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
2030 E FLAMINGO RD #290
LAS VEGAS NV, 89119

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. *Please note: Some properties may require hazard abatement more than one time each year.*

LOCATION OF HAZARD:

INSTRUCTION FOR ABATEMENT:

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. Home on Artesian Trl
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Artesian Trl.

Please contact the RSFFPD for more information if the location or nature of the hazard is unclear.
(Visit www.rsf-fire.org to view *Ordinance 2022-02* in its entirety).

THIS IS CONSIDERED A NOTICE TO ABATE the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02*. Hazard abatement must be accomplished within 15 days of this notice. Properties that have not been cleared or do not comply with the requirements of RSFFPD *Ordinance 2022-02* within 15 days will be subject to RSFFPD's *Forced Abatement Process*. Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced. If your property is forcibly abated, the cost will be much higher than if you choose to abate the property yourself or commercially. PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants, or conditions.

If you do not own this property, have already cleared this property, feel you have received this notice in error, or wish to schedule an on-site meeting, please contact Weedabatement@rsf-fire.org as soon as possible. Additionally, should you disagree with the determination that a hazard exists, you may request an administrative review with the Fire Marshal.

Sincerely,
Rancho Santa Fe Fire Prevention

WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES

Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of Understanding (MOU) with the U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Game (CDFG). Deliberate take or clearing or removal beyond that specifically allowed by this notice and the MOU is not authorized and may be in violation of the State and Federal Endangered Species Act. Please contact the fire district with questions about compliance with the MOU and this notice. You should also contact USFWS at (760) 431-9440 or CDFG (858) 467-4201 if you have been notified that you have a threatened or endangered species on your property.

Undelivered 111191

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org. Tel (858) 756-6023

Board of Directors
James Ashcraft, President
John C. Tracer
Nancy Hillgren
Parker Sinn
Kevin Harwood

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 4/24/26 APN: 2671421200

Dear: ETHIRAJAN RAMKUMAR,
OR SUCH PERSON(S) IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
2030 E FLAMINGO RD #290
LAS VEGAS NV, 89119

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. *Please note: Some properties may require hazard abatement more than one time each year.*

LOCATION OF HAZARD:

INSTRUCTION FOR ABATEMENT:

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. Home on Artesian Trl
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Artesian Trl.

29.11.18 Master Agenda 25 of 102

Rancho Santa Fe Fire Protection District
P.O. Box 410
18027 Calle Ambiente, Suite 101
Rancho Santa Fe, California 92067-0410

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24 APR 2026 PM 5 L

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or endangered species on your property.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6024

Board of Directors
James Ashcraft, President John Tanner Nancy Hillgren Tucker Stine Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 9/1/2026

APN: 2671421200

Dear: ETHIRAJAN RAMKUMAR
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
2030 E FLAMINGO RD #290
LAS VEGAS NV 89119

LOCATION OF HAZARD: 0

INSTRUCTIONS FOR ABATEMENT

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. Home on Artesian Trl
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Artesian Trl.

San Diego County Property records show you as the owner of the parcel number listed above. It has been determined that fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. You have failed to address this issue after prior notice.

(Visit www.rsf-fire.org to view Ordinance 2022-02 in its entirety).
THIS IS CONSIDERED A FINAL NOTICE to abate the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02.* Hazard abatement must be accomplished within 10 days of this notice. Properties that have not been cleared or do not comply with the requirements within 10 days will be subject to RSFFPD's *Forced Abatement Process.* Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced.
PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

Should you choose not to abate the above hazard, nor make an appeal, RSFFPD is authorized to hire a contractor to abate the hazard. The cost of abatement shall include, but is not limited to, the cost of the abatement, a Fire District administrative fee, and if applicable, include reasonable attorneys' fees and other costs incurred by the District to enforce such abatement. All abatement costs shall be billed to the parcel owner. Nonpayment of abatement costs shall constitute a special assessment to be placed on the respective parcel of land by the County of San Diego and collected at the time and in the manner of ordinary property taxes.
This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants or conditions.
If you do not own this property, have already cleared this property, believe you have received this notice in error, or wish to schedule an on-site meeting, please email Weedabatement@RSF-Fire.org as soon as possible. Should you disagree with the determination that a hazard exists, you may appeal this determination to the Board of Directors of RSFFPD within ten (10) days as set forth in RSFFPD Ordinance 2022-02.

Sincerely,

Rancho Santa Fe Fire - Fire Prevention

WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES
Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of Understanding (MOU) with the U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Game (CDFG). Deliberate take or clearing or removal beyond that specifically allowed by this notice and the MOU is not authorized and may be in violation of the State and Federal Endangered Species Act. Please contact the fire district with questions about compliance with the MOU and this notice. You should also contact USFWS at (760) 431-9440 or CDFG (858) 467-4201 if you have been notified that you have a threatened or endangered species on your property.

Undeliverable Final

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6024

Board of Directors
James Ashcraft, President John Tanner Nancy Hillgren Tucker Stine Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 9/1/2026 APN: 2671421200

Dear: ETHIRAJAN RAMKUMAR
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
2030 E FLAMINGO RD #290
LAS VEGAS NV 89119

LOCATION OF HAZARD: 0

INSTRUCTIONS FOR ABATEMENT

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. Home on Artesian Trl
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Artesian Trl.

USPS CERTIFIED MAIL™



WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES
Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of

26.11.18_Master Agenda_37 of 102

Posted 2



Posted

Rancho Santa Fe Fire Protection District
P.O. Box 410/18027 Calle Ambiente
Rancho Santa Fe, California 92067-0410
Tel. (858) 756-5971/Fax (858) 756-4799 www.rsf-fire.org

WORK ORDER AUTHORIZATION

Authorization #: 2026-04

Property Owner: ETHIRAJAN RAMKUMAR
Billing Address: 2030 E FLAMINGO RD #260
LAS VEGAS, NV 89119

APN #: 267-142-12-00 **Job Location: Artesian Trail**
San Diego, CA 92075

Work to be performed: Defensible space for neighboring structure. Roadway clearance along Artesian Trail.

Estimated date of completion: ASAP

Cost of completion: $1,932.00

WINNING BID WILL REQUIRE AN ATTACHED ESTIMATE

Contractor Name: R.E. Badger & Son Inc.
Address: P.O. Box 830
Rancho Santa Fe, CA 92067
Phone: (858) 756-1402
Contractor License #: 30926

Signature: _____ **Date:** 10/20/26
Contracting Agency

Authorized By: (print) Marlene Donner **Date:** 10/20/26

Signature: _____ **Date:** 10/20/26
Rancho Santa Fe FPD

Note: The awarded contractor will have 30 days after completion of the job *and* approval of the Fire Marshal (or his assignee), to make attempts to bill the property owner. Documentation of those attempts is needed. After 30 days the Rancho Santa Fe FPD will authorize a Purchase Order for reimbursement of your estimate.

Before

Before

Before



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After 1



26-11-18_Master Agenda_43 of 102



STAFF REPORT NO. 26-24

TO: BOARD OF DIRECTORS

FROM: MARLENE DONNER, FIRE MARSHAL

SUBJECT: APPROVE FEES FOR FORCED WEED ABATEMENT

DATE: NOVEMBER 18, 2026

RECOMMENDATION:
Staff recommends the Board approve the itemized fees required for a total cost of $2054.00 to complete the forced abatement process and further authorize administrative staff to invoice the property owner 264-401-15-00 listed below of the approved fees.

CURRENT SITUATION:
The fire district has sent a report and notification of today's hearing to the last known owner of the parcel as listed in the County of San Diego Tax Assessor Office a minimum of (3) three days prior to this regularly scheduled Board of Directors meeting (See **Exhibit A**).

Upon Board approval today, administrative staff will mail (certified) a district cover letter and invoice requesting payment within 30 days of the invoice date for the itemized fees to abate the parcel number listed below.

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
264-401-15-00	$1260.00	$794.00	$2054.00

Should the property owner fail to provide payment to the fire district within 30 days of the invoice date, the fire district will publicly post a minimum of (3) three days prior to the regularly scheduled June Board of Directors meeting for Weed Abatement Special Assessment approval.

Upon Board approval the list will be sent to the County of San Diego Tax Assessor prior to their August deadline. The County of San Diego will reimburse the fire district for all charges, including administrative fees, and will include the fees on the property owner's next property tax bills.

BACKGROUND:
The fire district's prevention bureau is responsible for mailing the annual district's notification which educates and encourages property owners to comply pursuant to the current **Rancho Santa Fe Fire Protection District's Ordinance No. 2022-02**. Compliance with the ordinance is key to the safety of the community that is located within a very high fire hazard severity zone. The fire district typically will find a large percentage of property owners willingly comply within the 15-calendar day timeline allowed. However, for the property owner(s) who is not compliant pursuant to the current Rancho Santa Fe Fire Protection District's Ordinance, the following procedures is implemented:

1. The fire district will conduct a weed abatement inspection and will provide a **"First Notice" (1st Class Mail)** to notify the property owner(s) to correct any issues not in compliance with the

Rancho Santa Fe Fire Protection District's Ordinance within 15-calendar days of the first notice date.

2. Should the property owner continue to fail with the specific timeline of the first notice, the fire district will serve a "**Final Notice" (Certified Mail)** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the final notice date.

3. Should the property owner continue to fail with the specific timeline on the final notice, the fire district will conspicuously post a sign on the property a **"Notice to Abate Hazard"** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the date posted on the sign to avoid a forced abatement by the district.

4. Should the property owner continue to fail with the specific timeline on the posted sign "Notice to Abate Hazard", the fire district will request a bid from the sole source private contractor to abate the parcel to be compliant with the Rancho Santa Fe Fire Protection District's Ordinance. The fire district can approve and authorize the contractor to abate the parcel.

5. Should the property owner refuse access to the property for the fire district and contractor to force abate the parcel, the fire district can obtain an **"Abatement Warrant and Order Authorizing Entry onto The Property to Abate the Public Nuisance"**.

6. Once the contractor has completed the authorized forced weed abatement work and the fire district has accepted the final work. The fire district will pay the contractor for the approved and completed work. The staff will request Board approval for all the associated costs and fees required to abate the parcel. The Board approval will also authorize staff to invoice the property owner.

The fire district attempts to work with the property owner prior to any forced abatement. The district maintains a sole source contract with R.E Badger & Son Inc. to bring specifically identified hazardous parcels into compliance pursuant to the Rancho Santa Fe Fire Protection District's Ordinance.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente • Rancho Santa Fe • California 92067-0410
Tel. (858) 756-5971 • Fax (858) 756-4799

Board of Directors
James Ashcraft, President
Nancy C. Hillgren
Kevin Barnard
Tucker Stine
John C. Tanner

Fire Chief
David McQuead

November 13, 2026

Scheinblum Family Trust 08-19-14
200 W. Sahara Avenue #306
Las Vegas, NV 89102

Re: Forced Abatement of Fire Hazard at Assessor Parcel Number (APN) **264-401-15-00**

To Whom it May Concern:

San Diego County property records show that you are the owner of APN: **264-401-15-00** located at, **Camino De Arriba, Rancho Santa Fe, CA 92067** with a mailing address at **200 W. Sahara Avenue # 306, Las Vegas, NV 89102**. The Rancho Santa Fe Fire Protection District attempted to notify you of the fire hazard present on your property without a reply.
Please reference the timeline below regarding the forced abatement process for APN: **264-401-15-00**

1. First notice mailed: **March 25, 2026.**
2. Final Notice by Certified Mail: **May 22, 2026.**
3. Property posted with legal notice to abate hazard on: **July 22, 2026**
4. The contractor's bid to abate hazards $**1,260.00:** on **October 6, 2026.**
5. The property was abated on: **October 20, 2026.**
6. Any additional supporting documentation: **District ordinance, notices, contractor invoices, pictures, administrative warrant...**

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
264-401-15-00	$1,260.00	$794.00	$2054.00

You may contact the fire district's Board Clerk to attend and contest the information provided at the Board of Directors meeting scheduled for **November 18, 2026**, at 1:00 PM, 18027 Calle Ambiente, Rancho Santa Fe, CA 92067, Suite 101. The Board of Directors will review to approve any or all fees required to abate the property.

Upon Board approval, the fire district will mail an invoice to the address previously identified in this letter. The fire district must receive payment within 30 days of the invoice date. If payment is not received, then the fire district will begin the process to have the amount placed on your property tax bill as a lien against the property.

If you have any questions, please do not hesitate to contact me. (858) 756-5971

Sincerely,

Marlene Donner, Fire Marshal

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6023

Board of Directors
James Ashcraft, President
John C. Tanner
Nancy Hillgren
Tucker Stine
Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 3/25/26 APN: 2644011500

Dear: SCHEINBLUM FAMILY TRUST 08-19-14
OR SUCH PERSON(S) IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
200 W SAHARA AVE #306
LAS VEGAS NV

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. *Please note: Some properties may require hazard abatement more than one time each year.*

LOCATION OF HAZARD: 0 CAMINO DE ARRIBA

INSTRUCTION FOR ABATEMENT:

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. On the slope in between this parcel and the neighboring structure (7795 Camino de Arriba)

Please contact the RSFFPD for more information if the location or nature of the hazard is unclear.
(Visit www.rsf-fire.org to view *Ordinance 2022-02* in its entirety).

THIS IS CONSIDERED A NOTICE TO ABATE the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02*. Hazard abatement must be accomplished within 15 days of this notice. Properties that have not been cleared or do not comply with the requirements of RSFFPD *Ordinance 2022-02* within 15 days will be subject to RSFFPD's *Forced Abatement Process*. Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced. If your property is forcibly abated, the cost will be much higher than if you choose to abate the property yourself or commercially. PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants, or conditions.

If you do not own this property, have already cleared this property, feel you have received this notice in error, or wish to schedule an on-site meeting, please contact Weedabatement@rsf-fire.org as soon as possible. Additionally, should you disagree with the determination that a hazard exists, you may request an administrative review with the Fire Marshal.

Sincerely,
Rancho Santa Fe Fire Prevention

WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES

Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of Understanding (MOU) with the U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Game (CDFG). Deliberate take or clearing or removal beyond that specifically allowed by this notice and the MOU is not authorized and may be in violation of the State and Federal Endangered Species Act. Please contact the fire district with questions about compliance with the MOU and this notice. You should also contact USFWS at (760) 431-9440 or CDFG (858) 467-4201 if you have been notified that you have a threatened or endangered species on your property.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6024

Board of Directors
James Ashcraft,
President John Tanner
Nancy Hillgren
Tucker Stine
Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 5/22/2026 APN: 2644011500

Dear: SCHEINBLUM FAMILY TRUST 08-19-14
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
200 W SAHARA AVE #306
LAS VEGAS NV 89102

LOCATION OF HAZARD: 0 CAMINO DE ARRIBA

INSTRUCTIONS FOR ABATEMENT

Please remove the accumulation of combustible vegetation including dead, dying/diseased trees, green waste, waste matter, or other flammable/combustible materials within fifty (50) feet of the property line. On the slope in between this parcel and the neighboring structure (7795 Camino de Arriba)

San Diego County Property records show you as the owner of the parcel number listed above. It has been determined that fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. You have failed to address this issue after prior notice.

(Visit www.rsf-fire.org to view Ordinance 2022-02 in its entirety).
THIS IS CONSIDERED A FINAL NOTICE to abate the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02.* Hazard abatement must be accomplished within 10 days of this notice. Properties that have not been cleared or do not comply with the requirements within 10 days will be subject to RSFFPD's *Forced Abatement Process.* Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced.
PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

Should you choose not to abate the above hazard, nor make an appeal, RSFFPD is authorized to hire a contractor to abate the hazard. The cost of abatement shall include, but is not limited to, the cost of the abatement, a Fire District administrative fee, and if applicable, include reasonable attorneys' fees and other costs incurred by the District to enforce such abatement. All abatement costs shall be billed to the parcel owner. Nonpayment of abatement costs shall constitute a special assessment to be placed on the respective parcel of land by the County of San Diego and collected at the time and in the manner of ordinary property taxes.
This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants or conditions.
If you do not own this property, have already cleared this property, believe you have received this notice in error, or wish to schedule an on-site meeting, please email Weedabatement@RSF-Fire.org as soon as possible. Should you disagree with the determination that a hazard exists, you may appeal this determination to the Board of Directors of RSFFPD within ten (10) days as set forth in RSFFPD Ordinance 2022-02.

Sincerely,

Rancho Santa Fe Fire - Fire Prevention

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Posted



NOTICE TO DESTROY WEEDS OR HAZARDS

Notice is given that any weeds, grasses, dead shrubs, or dead trees upon the lot or parcel of land in the Rancho Santa Fe Fire Protection District as described by

Assessor Parcel Number : 264-401-15-00

and to the street, sidewalk, and in the parkway, adjacent thereto are a public nuisance in that they are a fire hazard or in all probability will become a fire hazard; and that any rubbish, rubble, discarded asphalt, concrete, or other waste material thereon that might interfere with the abatement of the aforementioned public nuisance are also a public nuisance.

Said public nuisances are required to be abated within 10 days of the posted date. If not abated on or before this date, the Rancho Santa Fe Fire Protection District will authorize abatement and the costs thereof will be assessed against the land and collected through tax billing. A lien will also be placed on the parcel. An administrative fee, per current fee ordinance, per parcel cleared, shall be added to abatement costs.

This notice is given pursuant to the provisions of Ordinance 2012-02. Any questions can be forwarded to RSFFPD Prevention Bureau, 858-756-5971 or at weedabatement@RSF-fire.org.

Dated and posted:

7/22/26

26.11.18_Master Agenda_50 of 102

R.E. Badger & Son, Inc.

Citrus Groves — Development and Maintenance

To: Mike Calhoun at RSF Fire Protection District
From: Rodolfo Calderon
Date: October 6, 2026

Location: Camino De Arriba Property
Property Owner: Scheinblum Family Trust 08-19-14
APN: 264-401-15-00

WEED ABATEMENT

2A	Hand Labor – hourly (chainsaw & haul brush)	40 hours x $28.00 = $ 1,120.00
1B	Tractor Mowing – hourly rate	1 hour x $90.00 = $ 90.00
4A	Administrative fee	1 x $50.00 = $ 50.00
TOTAL		$ 1,260.00

Rodolfo Calderon
President

P.O. Box 830 Rancho Santa Fe CA 92067 (858) 756-1402

Rancho Santa Fe Fire Protection District
P.O. Box 410/18027 Calle Ambiente
Rancho Santa Fe, California 92067-0410
Tel. (858) 756-5971/Fax (858) 756-4799 www.rsf-fire.org

WORK ORDER AUTHORIZATION

Authorization #: 2026-03

Property Owner: SCHEINBLUM FAMILY TRUST 08-19-14
Billing Address: 200 W SAHARA AVE #306
LAS VEGAS, NV 89102

APN #: 264-401-15-00

Job Location: Camino De Arriba
Rancho Santa Fe, CA 92067

Work to be performed: Defensible space for neighboring structure. Dry/dormant native vegetation on the slope in between this parcel and home at 7795 Camino De Arriba.

Estimated date of completion: ASAP

Cost of completion: $1,260.00

WINNING BID WILL REQUIRE AN ATTACHED ESTIMATE

Contractor Name: R.E. Badger & Son Inc.
Address: P.O. Box 830
Rancho Santa Fe, CA 92067
Phone: (858) 756-1402
Contractor License #: 30926

Signature: _____ **Date:** 10-13-26
Contracting Agency

Authorized By: (print) Marlene Donnor **Date:** 10.12.24

Signature: _____ **Date:** 10.12.24
Rancho Santa Fe FPD

Note: The awarded contractor will have 30 days after completion of the job *and* approval of the Fire Marshal (or his assignee), to make attempts to bill the property owner. Documentation of those attempts is needed. After 30 days the Rancho Santa Fe FPD will authorize a Purchase Order for reimbursement of your estimate.



Before 1

Before 2

Before 3

Before A

Alter 1

STAFF REPORT NO. 26-25

TO: BOARD OF DIRECTORS

FROM: MARLENE DONNER, FIRE MARSHAL

SUBJECT: APPROVE FEES FOR FORCED WEED ABATEMENT

DATE: NOVEMBER 18, 2026

RECOMMENDATION:
Staff recommends the Board approve the itemized fees required for a total cost of $6014.00 to complete the forced abatement process and further authorize administrative staff to invoice the property owner 235-572-10-00 listed below of the approved fees.

CURRENT SITUATION:
The fire district has sent a report and notification of today's hearing to the last known owner of the parcel as listed in the County of San Diego Tax Assessor Office a minimum of (3) three days prior to this regularly scheduled Board of Directors meeting (See **Exhibit A**).

Upon Board approval today, administrative staff will mail (certified) a district cover letter and invoice requesting payment within 30 days of the invoice date for the itemized fees to abate the parcel number listed below.

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
235-572-10-00	$5220.00	$794.00	$6014.00

Should the property owner fail to provide payment to the fire district within 30 days of the invoice date, the fire district will publicly post a minimum of (3) three days prior to the regularly June Board of Directors meeting for Weed Abatement Special Assessment approval.

Upon Board approval the list will be sent to the County of San Diego Tax Assessor prior to their August deadline. The County of San Diego will reimburse the fire district for all charges, including administrative fees, and will include the fees on the property owner's next property tax bills.

BACKGROUND:
The fire district's prevention bureau is responsible for mailing the annual district's notification which educates and encourages property owners to comply pursuant to the current **Rancho Santa Fe Fire Protection District's Ordinance No. 2022-02**. Compliance with the ordinance is key to the safety of the community that is located within a very high fire hazard severity zone. The fire district typically will find a large percentage of property owners willingly comply within the 15-calendar day timeline allowed. However, for the property owner(s) who is not compliant pursuant to the current Rancho Santa Fe Fire Protection District's Ordinance, the following procedures is implemented:

1. The fire district will conduct a weed abatement inspection and will provide a **"First Notice" (1st Class Mail)** to notify the property owner(s) to correct any issues not in compliance with the

Rancho Santa Fe Fire Protection District's Ordinance within 15-calendar days of the first notice date.

2. Should the property owner continue to fail with the specific timeline of the first notice, the fire district will serve a "**Final Notice" (Certified Mail)** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the final notice date.

3. Should the property owner continue to fail with the specific timeline on the final notice, the fire district will conspicuously post a sign on the property a **"Notice to Abate Hazard"** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the date posted on the sign to avoid a forced abatement by the district.

4. Should the property owner continue to fail with the specific timeline on the posted sign "Notice to Abate Hazard", the fire district will request a bid from the sole source private contractor to abate the parcel to be compliant with the Rancho Santa Fe Fire Protection District's Ordinance. The fire district can approve and authorize the contractor to abate the parcel.

5. Should the property owner refuse access to the property for the fire district and contractor to force abate the parcel, the fire district can obtain an **"Abatement Warrant and Order Authorizing Entry onto The Property to Abate the Public Nuisance"**.

6. Once the contractor has completed the authorized forced weed abatement work and the fire district has accepted the final work. The fire district will pay the contractor for the approved and completed work. The staff will request Board approval for all the associated costs and fees required to abate the parcel. The Board approval will also authorize staff to invoice the property owner.

The fire district attempts to work with the property owner prior to any forced abatement. The district maintains a sole source contract with R.E Badger & Son Inc. to bring specifically identified hazardous parcels into compliance pursuant to the Rancho Santa Fe Fire Protection District's Ordinance.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente • Rancho Santa Fe • California 92067-0410
Tel. (858) 756-5971 • Fax (858) 756-4799

Board of Directors
James Ashcraft, President
Nancy C. Hillgren
Kevin Barnard
Tucker Stine
John C. Tanner

Fire Chief
David McQuead

November 13, 2026

Harmony Grove Horse Park LLC
5950 La Place Court #200
Carlsbad, CA 92008

Re: Forced Abatement of Fire Hazard at Assessor Parcel Number (APN) **235-572-10-00**

To Whom it May Concern:

San Diego County property records show that you are the owner of APN: **235-572-10-00** located at, **0 Country Club Dr. Escondido, CA 92029** with a mailing address at **5950 La Place Court #200, Carlsbad, CA 92008**. The Rancho Santa Fe Fire Protection District attempted to notify you of the fire hazard present on your property without a reply.
Please reference the timeline below regarding the forced abatement process for APN: **235-572-10-00**

1. First notice mailed: **May 8, 2026.**
2. Final Notice by Certified Mail: **June 4, 2026.**
3. Property posted with legal notice to abate hazard on: **August 7, 2026.**
4. The contractor's bid to abate hazards $ **$5,220.00:** on **August 31, 2026.**
5. The property was abated on: **September 22, 2026.**
6. Any additional supporting documentation: **District ordinance, notices, contractor invoices, pictures, administrative warrant...**

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
235-572-10-00	$5,220.00	$794.00	$6014.00

You may contact the fire district's Board Clerk to attend and contest the information provided at the Board of Directors meeting scheduled for **November 18, 2026**, at 1:00 PM, 18027 Calle Ambiente, Rancho Santa Fe, CA 92067, Suite 101. The Board of Directors will review to approve any or all fees required to abate the property.

Upon Board approval, the fire district will mail an invoice to the address previously identified in this letter. The fire district must receive payment within 30 days of the invoice date. If payment is not received, then the fire district will begin the process to have the amount placed on your property tax bill as a lien against the property.

If you have any questions, please do not hesitate to contact me. (858) 756-5971

Sincerely,

Marlene Donner, Fire Marshal

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6023

Board of Directors
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John C. Tanner
Nancy Hillgren
Tucker Stine
Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 5/8/26 APN: 2355721000

Dear: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON(S) IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. *Please note: Some properties may require hazard abatement more than one time each year.*

LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTION FOR ABATEMENT:

Please mow and maintain all weeds and annual grasses on your property to a stubble height of no more than four (4) inches. All previously mowed areas on entire parcel.
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Country Club Dr.
Please maintain a (100) foot fuel modification zone from any structure. This one hundred (100) foot zone shall be thinned out and kept free of weeds/annual grasses, dead/dying trees and shrubs. Combustible vegetation and native brush may occupy 20% of Zone 3 (51-100 feet) from structure only. Around structure on top of hill.
Dead/Dying Trees Dead /Dying Vegetation

Please contact the RSFFPD for more information if the location or nature of the hazard is unclear.
(Visit www.rsf-fire.org to view *Ordinance 2022-02* in its entirety).

THIS IS CONSIDERED A NOTICE TO ABATE the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02*. Hazard abatement must be accomplished within 15 days of this notice. Properties that have not been cleared or do not comply with the requirements of RSFFPD *Ordinance 2022-02* within 15 days will be subject to RSFFPD's *Forced Abatement Process*. Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced. If your property is forcibly abated, the cost will be much higher than if you choose to abate the property yourself or commercially. PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants, or conditions.

If you do not own this property, have already cleared this property, feel you have received this notice in error, or wish to schedule an on-site meeting, please contact Weedabatement@rsf-fire.org as soon as possible. Additionally, should you disagree with the determination that a hazard exists, you may request an administrative review with the Fire Marshal.

Sincerely,
Rancho Santa Fe Fire Prevention

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Rancho Santa Fe Fire Protection District

P.O. Box 410 - 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Tel: (858) 756-6023

Board of Directors
James Ashcraft, President
John C. Farmer
Nancy Hillgren
Tucker Sloan
Kevin Ramaud

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 5/8/26

APN: 2355721000

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5950 LA PLACE CT #200
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LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTION FOR ABATEMENT:

Please mow and maintain all weeds and annual grasses on your property to a stubble height of no more than four (4) inches. All previously mowed areas on entire parcel.
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Country Club Dr.
Please maintain a (100) foot fuel modification zone from any structure. This one hundred (100) foot zone shall be thinned out and kept free of weeds/annual grasses, dead/dying trees and shrubs. Combustible vegetation and native brush may occupy 20% of Zone 3 (51-100 feet) from structure only. Around structure on top of hill.
Dead/Dying Trees Dead /Dying Vegetation

Rancho Santa Fe Fire Protection District
P.O. Box 410
18027 Calle Ambiente, Suite 101
Rancho Santa Fe, CA 92067-0410

SAN DIEGO CA 920
MAY 2026

US POSTAGE PITNEY BOWES
$ 000.74⁰

RETURN TO SENDER
ATTEMPTED - NOT KNOWN
UNABLE TO FORWARD

UNABLE TO FORWARD

Rancho Santa Fe Fire Protection District
P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6024

Board of Directors
James Ashcraft, President John Tanner Nancy Hillgren Tucker Stine Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 6/4/2026 APN: 2355721000

Dear: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

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Please remove all dead, dying, or diseased vegetation from your property. This includes pest or pathogen infested trees, abandoned or neglected groves, other trees or vegetation, which are in a dead or dying condition.

San Diego County Property records show you as the owner of the parcel number listed above. It has been determined that fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. You have failed to address this issue after prior notice.

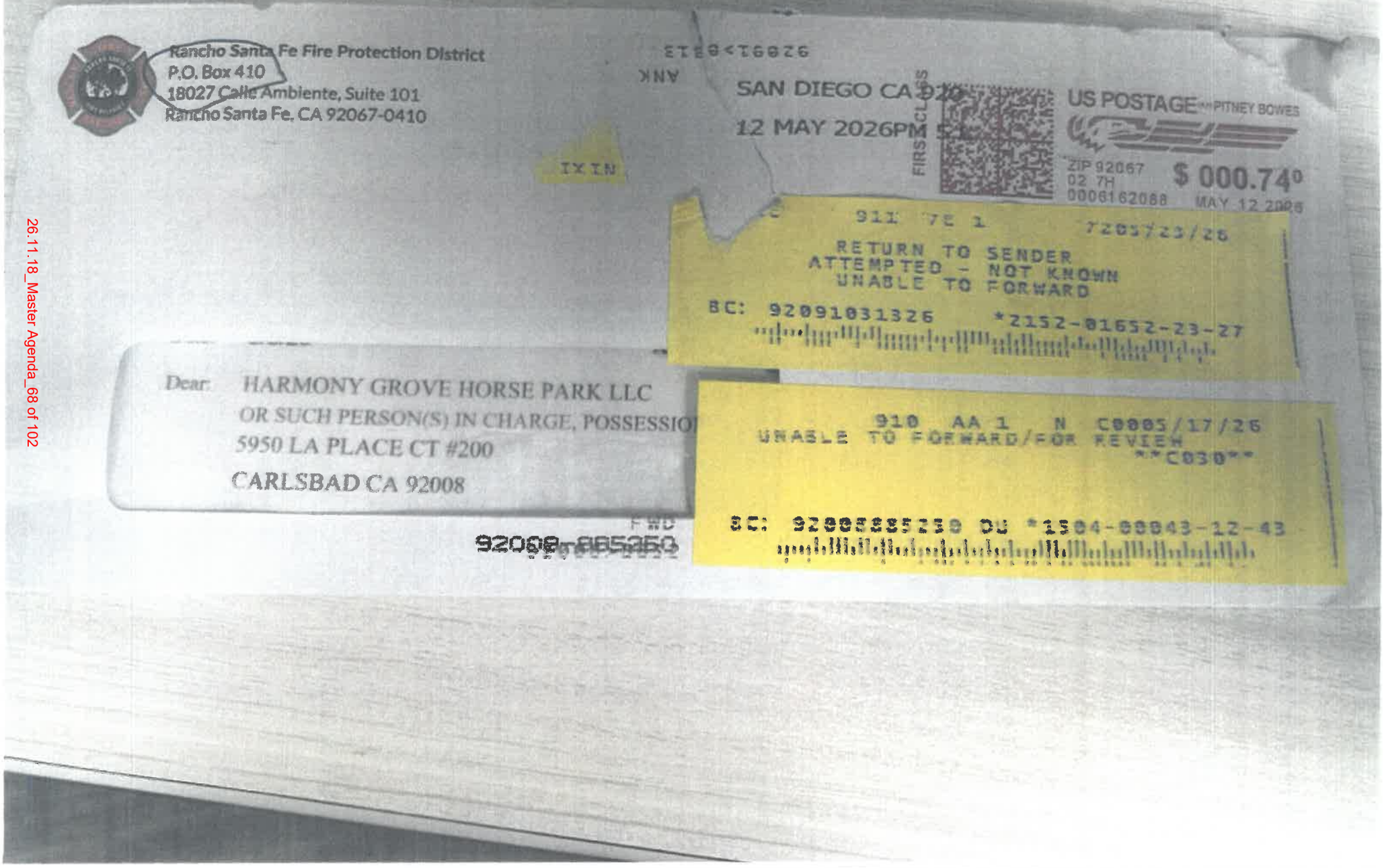
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Sincerely,

Rancho Santa Fe Fire - Fire Prevention

WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES
Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of Understanding (MOU) with the U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Game (CDFG). Deliberate take or clearing or removal beyond that specifically allowed by this notice and the MOU is not authorized and may be in violation of the State and Federal Endangered Species Act. Please contact the fire district with questions about compliance with the MOU and this notice. You should also contact USFWS at (760) 431-9440 or CDFG (858) 467-4201 if you have been notified that you have a threatened or endangered species on your property.



Rancho Santa Fe Fire Protection District
P.O. Box 410
18027 Calle Ambiente, Suite 101
Rancho Santa Fe, CA 92067-0410

SAN DIEGO CA 920
12 MAY 2026PM
FIRST CLASS
US POSTAGE PITNEY BOWES
ZIP 92067
02 7H
0006162088
$ 000.74⁰
MAY 12 2026

911 7E 1 72031723/26
RETURN TO SENDER
ATTEMPTED - NOT KNOWN
UNABLE TO FORWARD
BC: 92091031326 *2152-01652-23-27

Dear: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON(S) IN CHARGE, POSSESSIO
5950 LA PLACE CT #200
CARLSBAD CA 92008

910 AA 1 N C0005/17/26
UNABLE TO FORWARD/FOR REVIEW
C030
BC: 92008885350 DU *1504-00843-12-43

FWD
92008-885350



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200



26.11.18_Master Agenda_71 of 102

R.E. Badger & Son, Inc.

Citrus Groves — Development and Maintenance

To: Mike Calhoun
From: Rodolfo Calderon
Date: August 31, 2026

Location: Country Club Dr #2 (235-572-10)

WEED ABATEMENT

1A	Equipment move-on flat fee	1 x $55.00 =	$ 55.00
1B	Tractor Mowing – hourly rate	24 hours x $80.00 =	$ 1,920.00
2A	Hand Labor – hourly	128 hours x $25.00 =	$ 3,200.00
4A	Administrative fee	1 x $45.00 =	$ 45.00
TOTAL			$ 5,220.00

Sincerely,

Rodolfo Calderon

P.O. Box 830 Rancho Santa Fe CA 92067 (858) 756-1402

Rancho Santa Fe Fire Protection District
P.O. Box 410/18027 Calle Ambiente
Rancho Santa Fe, California 92067-0410
. (858) 756-5971/Fax (858) 756-4799 www.ranchosantafefire.gov

WORK ORDER AUTHORIZATION

Authorization #: 2026-01

Property Owner: Harmony Grove Horse Park LLC
Billing Address: 5950 La Place Court #200
Carlsbad, CA 92008

APN #: 235-572-10-00 **Job Location: Country Club Dr**
Escondido, CA 92067

Work to be performed: Mow all previously mowed areas including along road. Provide defensible space for structure on top of the hill.

Estimated date of completion: ASAP

Cost of completion: $5,220.00

WINNING BID WILL REQUIRE AN ATTACHED ESTIMATE

Contractor Name: R.E. Badger & Son Inc.
Address: P.O. Box 830
Rancho Santa Fe, CA 92067
Phone: (858) 756-1402
Contractor License #: 30926

Signature: _____ **Date:** 9-4-26
Contracting Agency

Authorized By: (print) Marlene Donner **Date:** 9/3/26

Signature: _____ **Date:** 9/3/26
Rancho Santa Fe FPD

Note: The awarded contractor will have 30 days after completion of the job *and* approval of the Fire Marshal (or his assignee), to make attempts to bill the property owner. Documentation of those attempts is needed. After 30 days the Rancho Santa Fe FPD will authorize a Purchase Order for reimbursement of your estimate.

Before 1



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Before 2



2011.18_Master Agenda_75 of 102

Before 5



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Before 4



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ATTCH 1



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After 3

STAFF REPORT NO. 26-26

TO: BOARD OF DIRECTORS

FROM: MARLENE DONNER, FIRE MARSHAL

SUBJECT: APPROVE FEES FOR FORCED WEED ABATEMENT

DATE: NOVEMBER 18, 2026

RECOMMENDATION:
Staff recommends the Board approve the itemized fees required for a total cost of $6654.00 to complete the forced abatement process and further authorize administrative staff to invoice the property owner 235-572-11-00 listed below of the approved fees.

CURRENT SITUATION:
The fire district has sent a report and notification of today's hearing to the last known owner of the parcel as listed in the County of San Diego Tax Assessor Office a minimum of (3) three days prior to this regularly scheduled Board of Directors meeting (See **Exhibit A**).

Upon Board approval today, administrative staff will mail (certified) a district cover letter and invoice requesting payment within 30 days of the invoice date for the itemized fees to abate the parcel number listed below.

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
235-572-11-00	$5860.00	$794.00	$6654.00

Should the property owner fail to provide payment to the fire district within 30 days of the invoice date, the fire district will publicly post a minimum of (3) three days prior to the regularly June Board of Directors meeting for Weed Abatement Special Assessment approval.

Upon Board approval the list will be sent to the County of San Diego Tax Assessor prior to their August deadline. The County of San Diego will reimburse the fire district for all charges, including administrative fees, and will include the fees on the property owner's next property tax bills.

BACKGROUND:
The fire district's prevention bureau is responsible for mailing the annual district's notification which educates and encourages property owners to comply pursuant to the current **Rancho Santa Fe Fire Protection District's Ordinance No. 2022-02**. Compliance with the ordinance is key to the safety of the community that is located within a very high fire hazard severity zone. The fire district typically will find a large percentage of property owners willingly comply within the 15-calendar day timeline allowed. However, for the property owner(s) who is not compliant pursuant to the current Rancho Santa Fe Fire Protection District's Ordinance, the following procedures is implemented:

1. The fire district will conduct a weed abatement inspection and will provide a **"First Notice" (1st Class Mail)** to notify the property owner(s) to correct any issues not in compliance with the

Rancho Santa Fe Fire Protection District's Ordinance within 15-calendar days of the first notice date.

2. Should the property owner continue to fail with the specific timeline of the first notice, the fire district will serve a "**Final Notice" (Certified Mail)** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the final notice date.

3. Should the property owner continue to fail with the specific timeline on the final notice, the fire district will conspicuously post a sign on the property a **"Notice to Abate Hazard"** to notify the property owner(s) to correct any issues not in compliance with the Rancho Santa Fe Fire Protection District's Ordinance within 10-calendar days of the date posted on the sign to avoid a forced abatement by the district.

4. Should the property owner continue to fail with the specific timeline on the posted sign "Notice to Abate Hazard", the fire district will request a bid from the sole source private contractor to abate the parcel to be compliant with the Rancho Santa Fe Fire Protection District's Ordinance. The fire district can approve and authorize the contractor to abate the parcel.

5. Should the property owner refuse access to the property for the fire district and contractor to force abate the parcel, the fire district can obtain an **"Abatement Warrant and Order Authorizing Entry onto The Property to Abate the Public Nuisance"**.

6. Once the contractor has completed the authorized forced weed abatement work and the fire district has accepted the final work. The fire district will pay the contractor for the approved and completed work. The staff will request Board approval for all the associated costs and fees required to abate the parcel. The Board approval will also authorize staff to invoice the property owner.

The fire district attempts to work with the property owner prior to any forced abatement. The district maintains a sole source contract with R.E Badger & Son Inc. to bring specifically identified hazardous parcels into compliance pursuant to the Rancho Santa Fe Fire Protection District's Ordinance.

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente • Rancho Santa Fe • California 92067-0410
Tel. (858) 756-5971 • Fax (858) 756-4799

Board of Directors
James Ashcraft, President
Nancy C. Hillgren
Kevin Barnard
Tucker Stine
John C. Tanner

Fire Chief
David McQuead

November 13, 2026

Harmony Grove Horse Park LLC
5950 La Place Court #200
Carlsbad, CA 92008

Re: Forced Abatement of Fire Hazard at Assessor Parcel Number (APN) **235-572-11-00**

To Whom it May Concern:

San Diego County property records show that you are the owner of APN: **235-572-11-00** located at, **0 Country Club Dr. Escondido, CA 92029** with a mailing address at **5950 La Place Court #200, Carlsbad, CA 92008**. The Rancho Santa Fe Fire Protection District attempted to notify you of the fire hazard present on your property without a reply.
Please reference the timeline below regarding the forced abatement process for APN: **235-572-11-00**

1. First notice mailed: **May 8, 2026.**
2. Final Notice by Certified Mail: **June 4, 2026.**
3. Property posted with legal notice to abate hazard on: **August 7, 2026.**
4. The contractor's bid to abate hazards $ **$5,860.00:** on **August 31, 2026.**
5. The property was abated on: **September 22, 2026.**
6. Any additional supporting documentation: **District ordinance, notices, contractor invoices, pictures, administrative warrant...**

Parcel Number	Contractor Abate Cost	District Admin. Fee	Total Cost
235-572-11-00	$5,860.00	$794.00	$6654.00

You may contact the fire district's Board Clerk to attend and contest the information provided at the Board of Directors meeting scheduled for **November 18, 2026**, at 1:00 PM, 18027 Calle Ambiente, Rancho Santa Fe, CA 92067, Suite 101. The Board of Directors will review to approve any or all fees required to abate the property.

Upon Board approval, the fire district will mail an invoice to the address previously identified in this letter. The fire district must receive payment within 30 days of the invoice date. If payment is not received, then the fire district will begin the process to have the amount placed on your property tax bill as a lien against the property.

If you have any questions, please do not hesitate to contact me. (858) 756-5971

Sincerely,

Marlene Donner, Fire Marshal

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6023

Board of Directors
James Ashcraft, President
John C. Tanner
Nancy Hillgren
Tucker Stine
Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date: 5/8/26 APN: 2355721100

Dear: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON(S) IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. *Please note: Some properties may require hazard abatement more than one time each year.*

LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTION FOR ABATEMENT:

Please mow and maintain all weeds and annual grasses on your property to a stubble height of no more than four (4) inches. All previously mowed areas on entire parcel.
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Country Club Dr. and both sides of dirt road to structure on top of the hill.
Please maintain a (100) foot fuel modification zone from any structure. This one hundred (100) foot zone shall be thinned out and kept free of weeds/annual grasses, dead/dying trees and shrubs. Combustible vegetation and native brush may occupy 20% of Zone 3 (51-100 feet) from structure only. Around structure on top of the hill and structures along Hillside Dr.

Please contact the RSFFPD for more information if the location or nature of the hazard is unclear.
(Visit www.rsf-fire.org to view *Ordinance 2022-02* in its entirety).

THIS IS CONSIDERED A NOTICE TO ABATE the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02*. Hazard abatement must be accomplished within 15 days of this notice. Properties that have not been cleared or do not comply with the requirements of RSFFPD *Ordinance 2022-02* within 15 days will be subject to RSFFPD's *Forced Abatement Process*. Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced. If your property is forcibly abated, the cost will be much higher than if you choose to abate the property yourself or commercially. PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants, or conditions.

If you do not own this property, have already cleared this property, feel you have received this notice in error, or wish to schedule an on-site meeting, please contact Weedabatement@rsf-fire.org as soon as possible. Additionally, should you disagree with the determination that a hazard exists, you may request an administrative review with the Fire Marshal.

Sincerely,
Rancho Santa Fe Fire Prevention

WARNING – ENVIRONMENTALLY PROTECTED PLANTS OR ANIMAL SPECIES

Clearing of vegetation as required by this letter that contains threatened or endangered species is subject to the Memorandum of Understanding (MOU) with the U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Game (CDFG). Deliberate take or clearing or removal beyond that specifically allowed by this notice and the MOU is not authorized and may be in violation of the State and Federal Endangered Species Act. Please contact the fire district with questions about compliance with the MOU and this notice. You should also contact USFWS at (760) 431-9440 or CDFG (858) 467-4201 if you have been notified that you have a threatened or endangered species on your property.

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Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org Tel. (858) 756-4723

Board of Directors
James Ashcraft, President
John C. Tracee
Steve Hilgers
Parker Shaw
Steve Barnard

Fire Chief
David C. McDaniel

NOTICE TO ABATE HAZARD

NOTE: THIS IS NOT A PERMIT TO GRADE YOUR PROPERTY

Date. 5/8/26 APN: 2356721100

Date. HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON/S/ IN CHARGE, POSSESSION OF, OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

San Diego County Property records show you as the owner of the parcel listed above. A fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") Ordinance 2022-02 for vegetation management. The RSFFPD's vegetation management program has proven effective in mitigating the spread of vegetation fires and has played a part in keeping the destruction from these fires to a minimum. By this notice, we are requiring owners within RSFFPD to ensure their property meets these fire safety requirements at all times; doing so will reduce the loss of life and property from a vegetation fire. Please note: Some properties may require hazard abatement more than one time each year.

LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTION FOR ABATEMENT:

Please mow and maintain all weeds and annual grasses on your property to a stubble height of no more than four (4) inches. All previously mowed areas on entire parcel.
Please clear and maintain fire area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Country Club Dr. and both sides of dirt road to structure on top of the hill.
Please maintain a (100) foot fuel modification zone from any structure. This one hundred (100) foot zone shall be thinned and kept free of weeds/annual grasses, deciduous trees and shrubs. Combustible vegetation and native brush may occupy 20% of Zone 3 (51-100 feet) from structure only. Around structure on top of the hill and structures along Hillside Dr.

Please contact the RSFFPD for more information if the location or nature of the hazard is unclear.
(Visit www.rsf-fire.org to view Ordinance 2022-02 in its entirety.)

THIS IS CONSIDERED A NOTICE TO ABATE the aforementioned fire hazard(s) on your property in accordance with RSFFPD Ordinance 2022-02. Hazard abatement must be accomplished within 15 days of this notice. Properties that have not been cleared or do not comply with the requirements of RSFFPD Ordinance 2022-02 within 15 days will be subject to RSFFPD's Forced Abatement Process. Property

Rancho Santa Fe Fire Protection District
P.O. Box 410
18022 Calle Ambiente, Suite 101
Rancho Santa Fe, CA 92067-0410

SAN DIEGO CA 920
8 MAY 2026 PM 2 L

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0000162088 MAY 07 2026

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weedabatement@RSF-Fire.org; Tel. (858) 756-6024

Board of Directors
James Ashcraft, President John Tanner Nancy Hillgren Tucker Stine Kevin Barnard

Fire Chief
David C. McQuead

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 6/4/2026 APN: 2355721100

Dear: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTIONS FOR ABATEMENT

Please mow and maintain all weeds and annual grasses on your property to a stubble height of no more than four (4) inches. All previously mowed areas on entire parcel.
Please clear and maintain the area within twenty (20) feet of all roadways to be free of flammable vegetation and other combustible growth. Weeds and annual grasses shall be mowed to a height not exceeding four (4) inches, trees shall have limbs and branches removed within six (6) feet of the ground. Along Country Club Dr. and both sides of dirt road to structure on top of the hill.
Please maintain a (100) foot fuel modification zone from any structure. This one hundred (100) foot zone shall be thinned out and kept free of weeds/annual grasses, dead/dying trees and shrubs. Combustible vegetation and native brush may occupy 20% of Zone 3 (51-100 feet) from structure only. Around structure on top of the hill and structures along Hillside Dr.

San Diego County Property records show you as the owner of the parcel number listed above. It has been determined that fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. You have failed to address this issue after prior notice.

(Visit www.rsf-fire.org to view Ordinance 2022-02 in its entirety).
THIS IS CONSIDERED A FINAL NOTICE to abate the aforementioned fire hazard(s) on your property in accordance with RSFFPD *Ordinance 2022-02*. Hazard abatement must be accomplished within 10 days of this notice. Properties that have not been cleared or do not comply with the requirements within 10 days will be subject to RSFFPD's *Forced Abatement Process*. Property owners are strongly urged to arrange for the clearing of their own parcels, as the above requirements are strictly enforced.
PLEASE REFER TO RSFFPD ORDINANCE 2022-02.

Should you choose not to abate the above hazard, nor make an appeal, RSFFPD is authorized to hire a contractor to abate the hazard. The cost of abatement shall include, but is not limited to, the cost of the abatement, a Fire District administrative fee, and if applicable, include reasonable attorneys' fees and other costs incurred by the District to enforce such abatement. All abatement costs shall be billed to the parcel owner. Nonpayment of abatement costs shall constitute a special assessment to be placed on the respective parcel of land by the County of San Diego and collected at the time and in the manner of ordinary property taxes.
This Notice does not authorize you or anyone on your behalf to access an adjoining property to abate the hazard or to take any action on your property in contravention of any recorded restrictions, covenants or conditions.
If you do not own this property, have already cleared this property, believe you have received this notice in error, or wish to schedule an on-site meeting, please email Weedabatement@RSF-Fire.org as soon as possible. Should you disagree with the determination that a hazard exists, you may appeal this determination to the Board of Directors of RSFFPD within ten (10) days as set forth in RSFFPD Ordinance 2022-02.

Sincerely,

Rancho Santa Fe Fire - Fire Prevention

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RANCHO SANTA FE CA 92067

USPS CERTIFIED MAIL™

9414 8362 0356 1301 6185 71

HARMONY GROVE HORSE PARK LLC
HARMONY GROVE HORSE PARK LLC
5950 LA PLACE CT STE 200
CARLSBAD CA 92008-8852

Rancho Santa Fe Fire Protection District

P.O. Box 410 • 18027 Calle Ambiente, Ste. 101 • Rancho Santa Fe • California 92067-0410
Weed abatement 858-Fire-org. Tel. (858) 756-4024

Board of Directors
James Ashcraft
President John Tanner
Nancy Rogers
Parker Rice
Lynn Kennard

Fire Chief
David C. McGrew

NOTICE TO ABATE HAZARD – FINAL NOTICE

NOTE: THIS IS NOT A NOTICE TO GRADE YOUR PROPERTY

Date: 6/4/2026 APN: 2355721100

Due: HARMONY GROVE HORSE PARK LLC
OR SUCH PERSON IN CHARGE, POSSESSION OF OR CONTROL OF THE PROPERTY
5950 LA PLACE CT #200
CARLSBAD CA 92008

LOCATION OF HAZARD: 0 COUNTRY CLUB DR

INSTRUCTIONS FOR ABATEMENT

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San Diego County Property records show you as the owner of the parcel number listed above. It has been determined that fire hazard(s) exist on your property as defined in Rancho Santa Fe Fire Protection District's ("RSFFPD") *Ordinance 2022-02* for vegetation management. You have failed to address this issue after prior notice.

(Visit www.rsf.fire.org to view Ordinance 2022-02 in its entirety).

THIS IS CONSIDERED A FINAL NOTICE to abate the aforementioned fire hazard(s) on your property

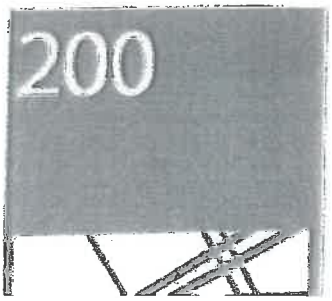
USPS CERTIFIED MAIL™

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R.E. Badger & Son, Inc.

Citrus Groves — Development and Maintenance

To: Mike Calhoun
From: Rodolfo Calderon
Date: August 31, 2026

Location: Country Club Dr #1 (235-572-11)

WEED ABATEMENT

1A	Equipment move-on flat fee	1 x $55.00 =	$ 55.00
1B	Tractor Mowing – hourly rate	32 hours x $80.00 =	$ 2,560.00
2A	Hand Labor – hourly	128 hours x $25.00 =	$ 3,200.00
4A	Administrative fee	1 x $45.00 =	$ 45.00
TOTAL			$ 5,860.00

Sincerely,

Rodolfo Calderon

P.O. Box 830 Rancho Santa Fe CA 92067 (858) 756-1402

Rancho Santa Fe Fire Protection District
P.O. Box 410/18027 Calle Ambiente
Rancho Santa Fe, California 92067-0410
. (858) 756-5971/Fax (858) 756-4799 www.ranchosantafefire.gov

WORK ORDER AUTHORIZATION

Authorization #: 2026-02

Property Owner: Harmony Grove Horse Park LLC
Billing Address: 5950 La Place Court #200
Carlsbad, CA 92008

APN #: 235-572-11-00

Job Location: Country Club Dr
Escondido, CA 92067

Work to be performed: Mow all previously mowed areas including along road. Provide defensible space for structure on top of the hill.

Estimated date of completion: ASAP

Cost of completion: $5,860.00

WINNING BID WILL REQUIRE AN ATTACHED ESTIMATE

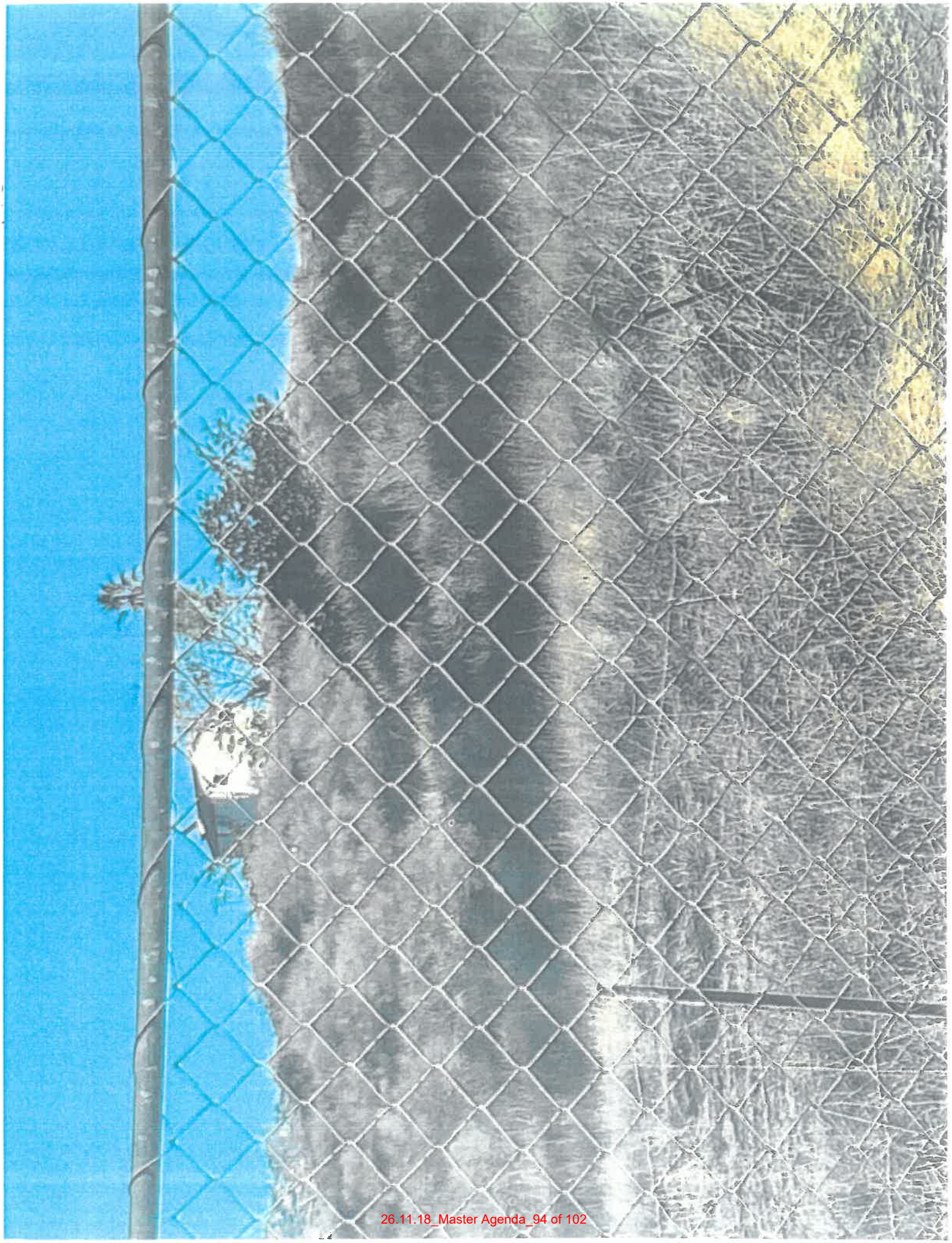
Contractor Name: R.E. Badger & Son Inc.
Address: P.O. Box 830
Rancho Santa Fe, CA 92067
Phone: (858) 756-1402
Contractor License #: 30926

Signature: _____ **Date:** 9-4-26
Contracting Agency

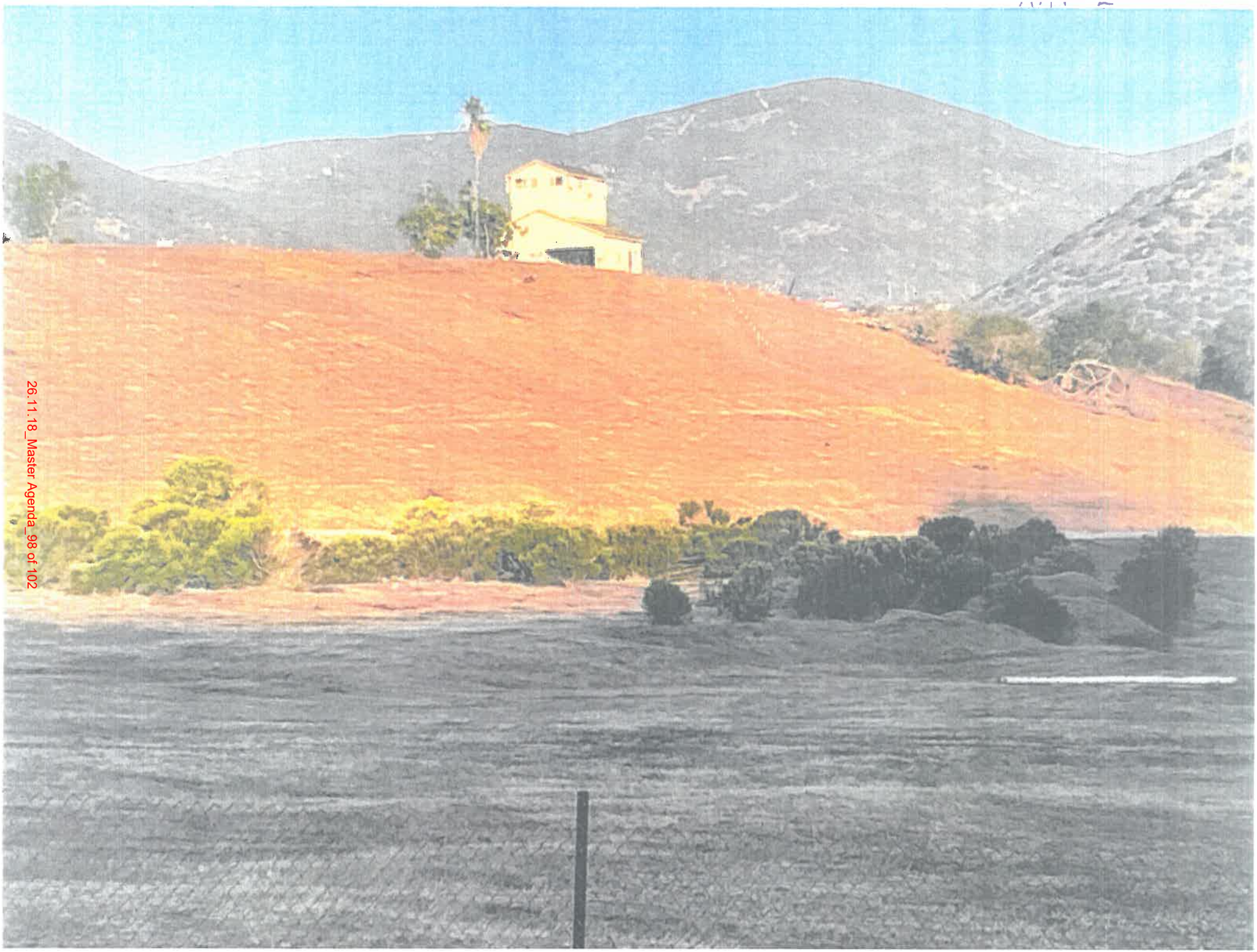
Authorized By: (print) Marlene Donner **Date:** 9/3/26

Signature: _____ **Date:** 9/3/26
Rancho Santa Fe FPD

Note: The awarded contractor will have 30 days after completion of the job *and* approval of the Fire Marshal (or his assignee), to make attempts to bill the property owner. Documentation of those attempts is needed. After 30 days the Rancho Santa Fe FPD will authorize a Purchase Order for reimbursement of your estimate.



FENCEMAN





STAFF REPORT

NO. 26-27

TO: BOARD OF DIRECTORS

FROM: FIRE CHIEF DAVE MCQUEAD

SUBJECT: BOARD PRIORITIES FOR THE STRATEGIC PLAN

DATE: NOVEMBER 18, 2026

RECOMMENDATION:

Staff recommends that the Board of Directors select one wording option for the Community Safety and Emergency Response priority and adopt all eight Board Priorities, as presented or amended, for the Strategic Plan.

BACKGROUND:

The district's current Strategic Plan was approved by the Board on March 9, 2016, and set nine goals with supporting strategies and objectives. The district is now updating its Strategic Plan, drawing on the completed Community Risk Assessment/Standards of Coverage (CRA/SOC). A staff steering committee with representatives from management, administration, and suppression is guiding the update, with input from an external community survey, an internal employee survey, and internal stakeholder meetings.

On October 5, 2026, the Board held a special meeting workshop, facilitated by Mike Kraus of Mike Kraus Leadership, to set Board-level priorities for the updated plan. The Board agreed on eight priorities and finalized the wording for seven of them. Time did not allow the Board to settle the wording for the eighth, Community Safety and Emergency Response. No formal action was taken at the workshop.

CURRENT SITUATION:

The following seven priorities were finalized by the Board at the workshop:

- **Wildfire and Community Risk Reduction –** Reduce the community's risk from wildfire and other hazards through prevention, fuels management, education, and code enforcement.
- **Fiscal Responsibility and Long-Term Sustainability –** Manage public resources responsibly, plan for long-term financial needs, and identify innovative and sustainable strategies that support the District's continued financial stability and future service needs.
- **Transparency, Public Trust, and Community Engagement –** Make decisions in the open, communicate clearly and accurately with residents, listen to their needs, and be accountable for results.

- **Our People: Safety, Well-Being, and Development –** Promote the physical and mental well-being of District personnel, foster a strong and supportive organizational culture, and recruit, develop, and retain a skilled workforce through intentional succession planning and leadership development.
- **Regional Cooperation and Partnership –** Build and maintain strong regional partnerships that improve service, expand operational capabilities, and create opportunities for shared resources, coordination, and mutual support.
- **Effective Governance and Continuous Improvement –** Work collaboratively with the Fire Chief, staff, and community to establish clear direction, use data to guide decisions, and promote accountability and continuous improvement.
- **Stewardship of Facilities, Apparatus, Equipment, and Technology –** Evaluate District assets based on condition, service needs, and emerging technology to guide maintenance, modernization, and replacement.

The Board agreed to keep the following priority, and the only open question is which wording to adopt. The Board is asked to select one of the following options.

- **Community Safety and Emergency Response –** Four options were drafted. Each says much the same thing in slightly different words.

  Option A Deliver fast, reliable emergency response that meets adopted service standards while strengthening District and community readiness for large-scale emergencies and disasters.

  Option B Provide timely, reliable emergency response that meets adopted standards and ensures the District and community are prepared for large-scale emergencies and disasters.

  Option C Maintain reliable emergency response that meets adopted standards while building District and community preparedness for major emergencies and disasters.

  Option D Deliver timely, dependable emergency services and strengthen preparedness across the District and community for large-scale emergencies and disasters.

Once adopted, the eight priorities will be established in the Strategic Plan, and all goals in the plan will be tied to one or more of them. The steering committee will then develop initiatives and action plans, with a named staff owner for each action item so progress can be tracked. The draft Strategic Plan will be brought to the Board for review and comment.

FISCAL IMPACT:

There is no direct fiscal impact associated with adopting the Board Priorities. Costs of specific initiatives under each priority will be identified as the Strategic Plan is developed and brought forward through the annual budget process.